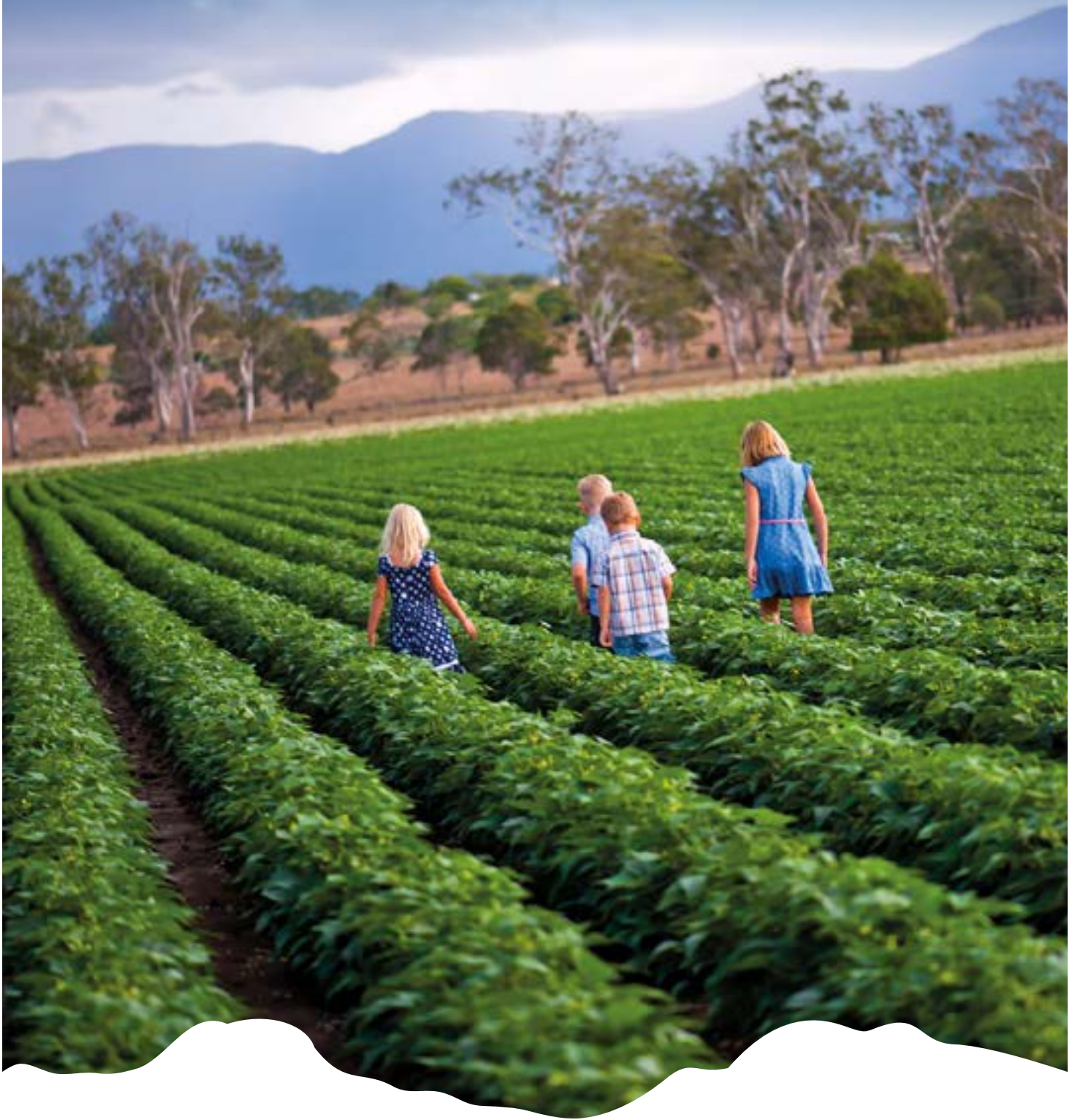


# SCENIC RIM REGIONAL COUNCIL

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## 2022-2023 COMMUNITY BUDGET REPORT



## Acknowledgement of Country

Scenic Rim Regional Council acknowledges the traditional country of the Mununjali, Wangerriburra and Ugarapul Peoples of the Scenic Rim.

We recognise that the Scenic Rim continues to have connections to cultural, spiritual, environmental, and economic importance and respect connection to Country.

We pay our respects to Elders past, present and emerging, acknowledging the important role Aboriginal and Torres Strait Islander peoples play in shaping the future of our Region.

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# 2022-2023 COMMUNITY BUDGET REPORT

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# Message from the Mayor

On behalf of your Council, it is my pleasure to introduce Scenic Rim's Budget for 2022-2023.

This Budget has been shaped by several significant challenges in our region, particularly the need for extensive repairs to our road network after severe flooding, and the ongoing impacts of COVID-19, which continue to hamper day-to-day operations for our suppliers and employees.

Despite these challenges, we are focused on building a strong future for the Scenic Rim and delivering the best value for our ratepayers. Our budget deliberations have been single-minded in determining how we can best use our resources to serve the ratepayers across our region.

Our community has a shared vision, articulated in our Community Plan 2011-2026. We continue to rise to the challenge of balancing these aspirations with the pressures of maintaining \$1 billion in public assets and protecting our financial sustainability for future.

This year Council has delivered another fiscally responsible budget based on robust planning and analysis, a strategic approach to service delivery, and good governance. At \$103.2 million, the increase in total expenditure has been limited to \$1.3 million, bringing us back in line with previous years.

Scenic Rim ratepayers have been spared major rate increases in 2022-2023, despite a 24.9 per cent overall increase in property valuations from the Queensland Valuer-General. General rates have been limited to minimum of \$1.22 a week for the average principal place of residence and \$1.31 a week, for rural principal place of residences.

At 4.00 per cent, with early payment discount, this is a modest rise in the current economic climate and a relatively small price to ensure Council can provide the level of service our communities need and expect.

In line with our commitment to minimising the financial burden on ratepayers, cost recovery continues to be a focus as Council sets its fees and charges. Ranging from animal management to waste services, fees and charges for 2022-2023, announced in early June, are forecast to contribute \$6.269 million in revenue. Modest increases in fees and charges, with a focus on user-pays, will continue to support the delivery of services to our communities.

Council relies on external funding to enable us to deliver major projects for our community without burdening our ratepayers. A joint contribution of \$20.1 million has been received from the Queensland and Australian Governments towards our operational costs and capital projects in 2022-2023.

In 2022-2023, the infrastructure levy that is incorporated with the rates will increase by \$53, from \$447 to \$500, to help restore and maintain our transport infrastructure.

In total, \$34 million has been budgeted for capital works and infrastructure development in the coming year. A safe and efficient road network is critical to our regional economy and \$31.54 million has been allocated to upgrade and repair roads and bridges, across the region.

Maintenance of stormwater infrastructure is underpinned by a \$801,532 allocation for drainage improvements in 2022-2023. A total of \$1.12 million has also been set aside for footpaths, including \$250,000 to investigate a cost-effective alternative to concrete construction.

Council maintains 129 parks covering 426 hectares and will be investing more than \$4 million to enhance the parks and gardens at the heart of our Scenic Rim communities.

The value we place on our community organisations is reflected in a funding increase of 35 per cent to \$400,000 for community grants to help offset reduced fundraising opportunities during the pandemic.

To help conserve and enhance our natural assets, the Environmental Grants Program has been boosted by 50 per cent to \$150,000. Protecting our native species is very much a partnership between Council and the community and we recognise the vital importance of ecological balance in supporting our key industries of agriculture and tourism, as well as preserving our environmental values.

In addition, this Budget provides just over \$80,000 to plant one million native trees by 2025. By 30 June this year, more than 667,000 trees had been planted and ratepayers will be encouraged to plant native species with a voucher for two free trees in this month's rates notices.

Once again, Scenic Rim residents will continue to have access to free or heavily subsidised health and wellbeing activities through a \$90,000 investment in the Be Healthy and Active Program. This all-ages, all-abilities program attracted more than 3000 participants in the past year with 44 activities delivered by 27 local organisations.

The Scenic Rim has experienced several disasters in recent years and reliable communications are critical, so Council is investing in the Government Wireless Network (GWN), which brings front line services including Police, Fire and Emergency Services, Ambulance Service and the State Emergency Services onto the same radio communications platform. The purchase of new equipment will provide coverage across the Scenic Rim region for Council personnel, replacing antiquated radio systems and addressing black spot coverage.

Efficient, modern services are key for our customers and will be enhanced with a new online planning platform to streamline planning enquiries. The e-Plan system will pay dividends, in time and cost savings for Council and the community, from early 2023.

These are just some of the highlights in our 2022-2023 Budget, which is designed to encourage economic growth and drive regional prosperity and employment opportunities, building on our region's strong foundation for the future through the vibrancy and activation of our communities.

I extend sincere thanks to my fellow Councillors and Council Executive and employees for their commitment and dedication to the budget planning and delivery process.



Greg Christensen  
Mayor

**SCENIC RIM REGIONAL COUNCIL**



# Message from the CEO

Scenic Rim Regional Council exists to deliver real value for the 44,027 residents who call our communities home and for those who choose to visit and do business here.

This Budget reflects Council's ongoing commitment to better services and responsible management. It reflects our culture of continuous improvement and resilience despite the challenges we face at the local and global level. It also points to the commitment of our employees who are passionate about making the Scenic Rim a wonderful place to live, work and visit.

Your Council team works hard to be efficient, effective, and economical with our public resources, so we are able to provide excellent service to all of our communities.

As our population grows, and demand for services increases, we are under pressure to meet the needs and expectations of our customers and ratepayers and to achieve more with less.

Scenic Rim Regional Council is responsible for managing and maintaining almost \$1 billion in vital public infrastructure our communities depend on. Those assets have been hard hit this year by severe flooding and the ongoing impact of COVID-19 on our workforce and suppliers.

Our infrastructure is extensive. It stretches across a vast area of more than 4,200 square kilometres, and includes 967 kilometres of sealed roads, 793 kilometres of unsealed roads, 243 major culverts, 261 floodways, 130 vehicle bridges, 15 pedestrian bridges and 80 kilometres of pathways. In addition, Council is responsible for 220 buildings, 43 playgrounds, four libraries, four swimming pools, 66 public toilet facilities, and 129 parks, reserves and camping grounds over an area of 426 hectares.

We do this with a committed team of 446 field and office-based employees which equates to an approximate full-time equivalent count of 410 positions.

Sometimes Council works in collaboration with the Australian and Queensland governments and other local governments. Our road network is a good example, with major arterial roads being managed by the Queensland Department of Transport and Main Roads, and local road networks owned, managed and maintained by Scenic Rim Regional Council.

Each level of government uses taxes to fund public works and services. However, while local government is responsible for maintaining 70 per cent of all roads and 35 per cent of all infrastructure assets, it raises only three per cent of taxes.

This year, overall rate increases in the Scenic Rim have been kept to a low percentage, this is one of the lowest rates rises across South-East Queensland local governments as announced to date. This has been possible through Council's diligent management of operating costs to achieve even greater efficiency which enables us to maintain and renew our existing infrastructure and to also deliver a raft of new initiatives.

Our customers have asked for better online services and tools, faster turnaround and more transparency and this Budget responds. It includes funds for a new online platform to streamline town planning enquiries, new hardware for more reliable communications in a disaster, and a significant boost in funding for community grants and environmental programs, to name just a few.

These new initiatives will be delivered by our existing employees who are committed to providing better customer outcomes and improved services while managing increasing costs. Responding to extreme weather events and the global pandemic has made their challenge even tougher this year.

The Scenic Rim Regional Council has a dedicated team within the organisation who provide the huge range of services to the Scenic Rim community. Over the last 10 to 12 years, our population has increased by more than

6,000 people over that time, however the numbers over that time, the size of our workforce have not kept pace with that rate of growth. Instead, we have found ways to be more efficient – to deliver more with the same – and we continue to put the customer at the heart of everything we do.

Developing Council's annual Budget is a team effort. Every item is carefully planned and scrutinised – not based on history – but determined by what is needed to deliver the key level of service our community expects.

It is then up to our Councillors to determine the right balance between the standards of service we want to deliver and the ultimate cost to ratepayers. All Councillors act in the best interests of the whole of the Scenic Rim, not just their own division, and they are required to do so under legislation.

Finding the cost balance can be a difficult call but our strategic planning processes ensure we are looking ahead and making provision for the major infrastructure we will need to build and maintain for our growing community in the future.

This year we have budgeted \$34 million for capital works including roads, bridges, drainage, footpaths, waste management, council facilities, fleet and our Vibrant and Active Towns and Villages program. Each year, Council produces a 10-year capital program, part of the Community Budget Report, to show the community where capital projects are being forecast across the region.

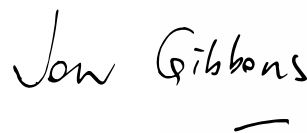
Supporting local business continues to be a priority to underpin a sustainable local economy and generate local jobs for residents. Small businesses make up more than 98.5 per cent of the region's businesses and are a vital contributor to the Scenic Rim community. In line with our Scenic Rim Regional Prosperity Strategy 2020-2025, Council's local procurement spend continues to grow.

Council also continues to benchmark its financial strategy and we are proud to have achieved another positive result in the Queensland Auditor-General's report on Local Government for 2021. Scenic Rim Regional Council was rated 'low risk' for financial sustainability which is testament to the prudent long-term strategy Council has adopted.

As our tourism industry expands, the value of our natural resources is also under the spotlight. The Scenic Rim is one of the most biodiverse areas in Australia and a 50 per cent increase in Council's environmental grants program in this Budget will strengthen the community initiatives that help maintain our stunning landscape and native flora and fauna habitat.

It is through this commitment to financial sustainability and effective community collaboration, that we are able to successfully balance the need for long-term financial sustainability while still delivering services and facilities to the high standards our ratepayers and customers expect.

As a Council, we are privileged to partner with all of our communities and to work with them to continue building a bright and prosperous future for our region.



Jon Gibbons  
Chief Executive Officer





# Legislative Framework

Scenic Rim Regional Council is required to prepare an annual budget in accordance with the requirements of Chapter 5 of the *Local Government Regulation 2012*. This legislation is the framework which governs the system of financial management that must be established for Council to ensure it is financially sustainable.

Section 169 of the *Local Government Regulation 2012* states that a local government's budget for each financial year must include:

- financial statements for the financial year for which it is prepared and the next two financial years
- a long-term financial forecast
- a revenue statement
- a revenue policy
- each of the relevant measures of financial sustainability for the financial year for which it is prepared and the next nine financial years:
  1. asset sustainability ratio
  2. net financial liabilities ratio
  3. operating surplus ratio
- the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget

Section 169 of the *Local Government Regulation 2012* also states the budget must be consistent with the following documents:

- five-year corporate plan
- annual operational plan

Council also produces a number of other documents to meet the requirements of legislation and guide its budget process. These documents include:

- Register of Fees and Charges
- Investment Policy
- Debt Policy



Scenic Rim Regional Council Mayor and Councillors.



# Your Scenic Rim Mayor and Councillors

**MAYOR**



**Cr Greg Christensen**  
Phone: 07 5540 5105

**DIV 1**



**Cr Derek Swanborough**  
Phone: 07 5540 5401

**DIV 2**



**Cr Jeff McConnell**  
Phone: 07 5540 5402

**DIV 3**



**Cr Virginia West**  
Phone: 07 5540 5403

**DIV 4**



**Cr Michael Enright**  
Phone: 07 5540 5404

**DIV 5**



**Cr Marshall Chalk**  
Phone: 07 5540 5405

**DIV 6**



**Cr Duncan McInnes OAM**  
Phone: 07 5540 5406



# Corporate Plan and Planning Framework

The 2022-2023 Community Budget Report sets out specific program deliverables and projects that Scenic Rim Regional Council proposes to deliver for the community in the 2022-2023 financial year. The Community Budget Report shows the alignment to Council's five-year Corporate Plan. The Corporate Plan - *Scenic Rim 2026* sets out Council's strategic direction to achieve the vision for the Scenic Rim's future as expressed in the *Scenic Rim Community Plan 2011-2026*.

## Regional Vision

By 2026, Scenic Rim will be a network of unique rural communities embedded in a productive and sustainable landscape. We will enjoy a high quality rural lifestyle in self-reliant communities that provide a choice of quality local food, products, services and recreation opportunities. Our residents will have affordable transport options and ready access to the broader South-East Queensland region.

Our community will support sustainable farms, businesses and industries that are compatible with our environment and lifestyle and provide rewarding employment and prosperity for residents.

Residents will benefit from the region's productive farmland, stunning natural environment and character-filled towns and villages which attract visitors and provide ecosystem services for the broader South-East Queensland community.

Scenic Rim will be an inclusive, caring and creative environment with healthy and active residents. The region will provide a happy, safe and nurturing environment for children and families. We will participate in planning and managing our communities and act to ensure the Scenic Rim is enhanced for future generations.

## Strategic Themes



**Theme 1:**  
Spectacular Scenery and Healthy Environment



**Theme 2:**  
Sustainable and Prosperous Economy



**Theme 3:**  
Open and Responsive Government



**Theme 4:**  
Relaxed Living and Rural Lifestyle



**Theme 5:**  
Vibrant Active Towns and Villages



**Theme 6:**  
Accessible and Serviced Region



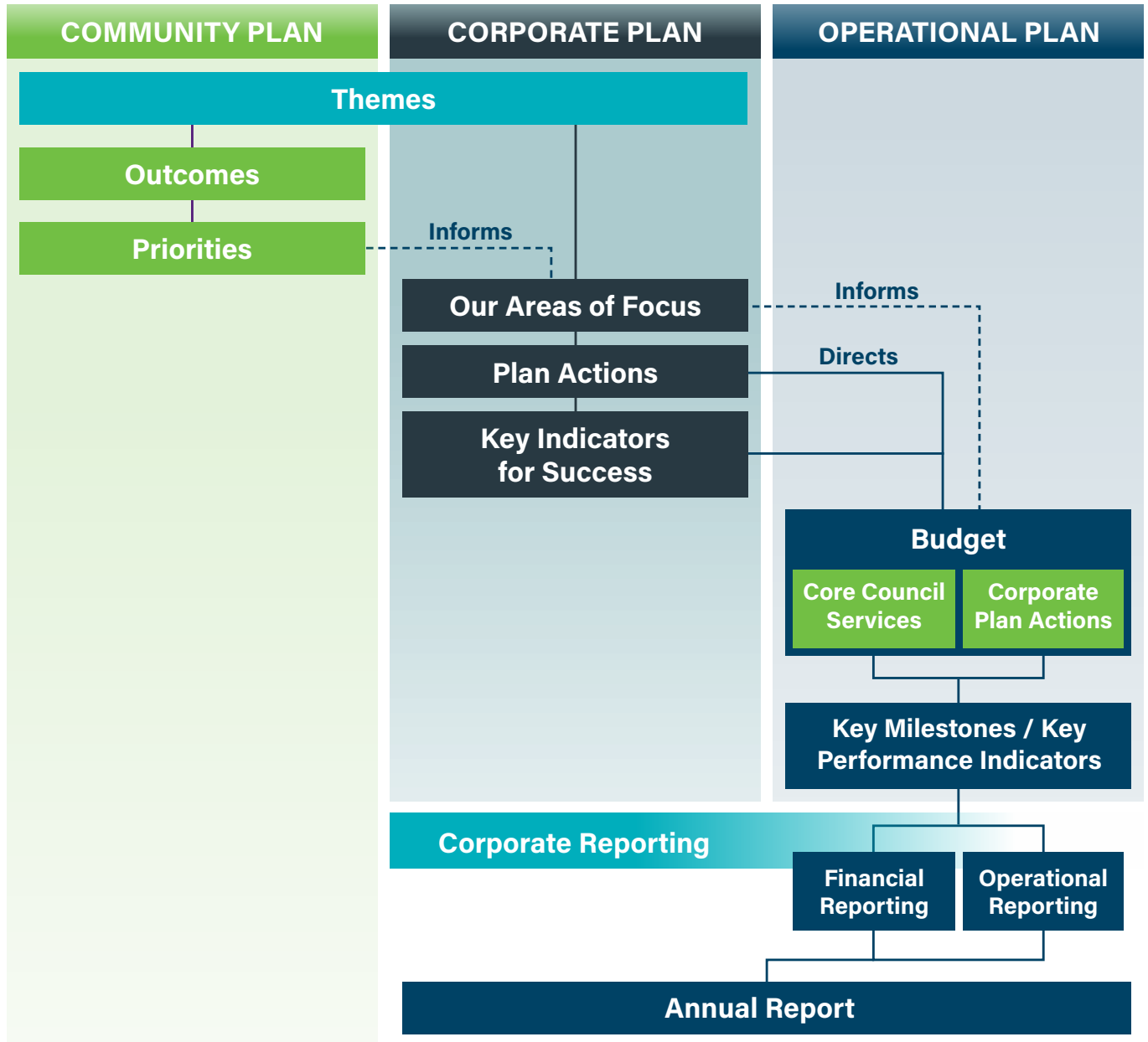
**Theme 7:**  
Healthy, Engaged and Resourceful Communities










Scenic Rim Regional Council Executive Leadership Team: (L to R) General Managers Debra Howe and Oliver Pring, Scenic Rim Regional Council CEO Jon Gibbons; and General Managers Caroline McMahon and Chris Gray.

# Council Planning Framework

Scenic Rim Regional Council's integrated planning and reporting process, including the Community Budget Report incorporating the Annual Budget and Operational Plan, is illustrated by the diagram below.



# Budget Highlights

	2022 - 2023 Budget		2022-23 Long Term Financial Forecast (10 Year)	
	Operating Expenditure \$'000	Capital Expenditure \$'000	Operating Expenditure \$'000	Capital Expenditure \$'000
 <p><b>Spectacular Scenery and Healthy Environment</b></p> <ul style="list-style-type: none"> <li>Environmental Management</li> <li>Biodiversity and Climate Change</li> <li>Animal Management</li> </ul>	2,883	-	34,743	-
 <p><b>Sustainable and Prosperous Economy</b></p> <ul style="list-style-type: none"> <li>Tourism and Economic Development and Regional Prosperity</li> </ul>	2,733	-	32,937	-
 <p><b>Open and Responsive Government</b></p> <ul style="list-style-type: none"> <li>Executive Management</li> <li>Governance and Risk Compliance</li> <li>Communications</li> <li>Customer Service</li> <li>Financial Management</li> <li>Procurement</li> <li>People and Organisational Development</li> <li>Information, Communication and Technology</li> <li>Corporate Performance Management</li> <li>Workplace Health and Safety</li> </ul>	11,697	4,185	140,953	40,243
 <p><b>Relaxed Living and Rural Lifestyle</b></p> <ul style="list-style-type: none"> <li>Growth Management</li> <li>Land Use Planning</li> <li>Development Assessment</li> <li>Digital Economy</li> <li>Development Compliance</li> <li>Building and Plumbing Certification</li> </ul>	5,408	-	65,169	-
 <p><b>Vibrant Active Towns and Villages</b></p> <ul style="list-style-type: none"> <li>Vibrant and Active Towns and Villages</li> <li>Cultural Services</li> <li>Community and Arts Grants</li> <li>Parks, Open Spaces and Cemeteries</li> <li>Facility Management</li> <li>Community Art and Heritage</li> </ul>	12,227	6,061	147,339	48,951
 <p><b>Accessible and Serviced Region</b></p> <ul style="list-style-type: none"> <li>Roads and Footpaths</li> <li>Stormwater</li> <li>Footpaths and Bikeways</li> <li>Bridges and Structures</li> <li>Design and Survey</li> <li>Asset Management</li> <li>Waste Management</li> </ul>	28,538	23,351	353,745	222,092
 <p><b>Healthy, Engaged and Resourceful Communities</b></p> <ul style="list-style-type: none"> <li>Libraries</li> <li>Community Development</li> <li>Community Health and Wellbeing</li> <li>Disaster Management</li> </ul>	4,548	392	54,800	3,712
<b>Total Council</b>	<b>68,034</b>	<b>33,989</b>	<b>829,686</b>	<b>314,998</b>



# Scenic Rim Council adopts \$103.2 million 2022-2023 Budget

## **Scenic Rim Regional Council today adopted its 2022-2023 Budget at a Special Meeting in Beaudesert, announcing total expenditure of \$103.2 million for the coming financial year.**

The expenditure represents an increase of \$1.3 million from the previous year, which brings the budget back in line with previous years.

Scenic Rim Mayor Greg Christensen said that the budget has been shaped by a number of significant challenges in the region, particularly the need for extensive repairs to the road network after severe flooding, and the ongoing impacts of COVID-19, which continued to hamper day-to-day operations for Council's suppliers and employees.

"A \$34 million capital works program will support our commitment to the recovery of infrastructure, repeatedly damaged since the end of 2021 as a result of impacts from significant rain events," he said.

"\$31.54 million has been allocated for the essential upgrade and repairs of roads and bridges, which represents an ongoing investment in a well maintained, safe and interconnected transport network to serve our growing population as well as visitors to the region.

"Of this \$31.54 million, \$11.45 million is dedicated to road and bridge maintenance, \$9.21 million to the upgrade and repair of bridges and \$10.88 million to capital expenditure on roads."

Mayor Christensen said that key projects would include the rehabilitation of Hinchcliffe Bridge in Kooralbyn, Kengoon Bridge north of Kalbar, significant works on Kerry Road, significant roadworks at Veresdale Scrub Road at Gleneagle, as well as almost 400 road reseal projects across the region.

He noted that by the end of the financial year, the number of timber bridges across the regional network would be 54, down from 97 in 2011.

"This Budget also includes an allocation of more than \$800,000 for drainage improvements to alleviate historical issues which have impacted the growth potential of key centres and had significant impacts on businesses. Kalbar and Beaudesert drainage projects will account for \$609,000 of this allocation, while a further \$191,760 will be allocated to other drainage works across the region.

"These works are in line with Council's commitment to the shared Community Plan vision for an accessible and serviced region."

More than half a million dollars has been allocated towards a series of new footpath works in urban and peri-urban locations across the region to increase accessibility, as well as minor works to maintain established footpaths.

\$4.01 million is scheduled for landscape maintenance and the upkeep of parks and gardens, and capital expenditure on a broad array of projects including repairs to a community centre, improvements to a caravan park, new picnic shelters, a new shade structure, water infrastructure, lighting upgrades, effluent disposal areas, playground updates and CCTV, lighting and resurfacing of internal roads at Council's waste transfer stations.

Mayor Christensen said that Council was grateful for the co-investment from both the Queensland and Australian governments, which collectively are contributing \$14.2 million for both operational and capital projects.

"Council continues to achieve success in accessing funding through grant programs, which enables us to deliver important projects for our community, while reducing the impact on our general revenue," he said.

Mayor Christensen said that Scenic Rim ratepayers had been spared major rate increases in 2022-2023, despite a 24.9 per cent overall increase in property valuations from the Queensland Valuer-General.

Council is continuing the averaging of valuation changes over a two year period, and has also made a further step change to the community infrastructure charge, applicable to each rateable property, increasing it by \$53, from \$447 to \$500 per rateable property.

The combined general rates and community infrastructure charge will rise by 4.00 per cent (with early payment discount) which Mayor Christensen said is one of the lowest increases by any Council in South-East Queensland.

"This equates to a minimum increase of \$63.45 annually (\$1.22 a week) for the average principal place of residence and \$68.20 annually (\$1.31 a week) for rural residences," he said.

Mayor Christensen said that Council had carefully considered the implications of new property valuations in its budget deliberations so that it could deliver a budget that had minimal financial pressure on the community.

"As a region that is highly reliant on our own sources of revenue through rates and charges, satisfying the community's expectations in relation to infrastructure, whilst fulfilling our legislative, asset and financial sustainability obligations, is very challenging," he said.

"We believe that the rates increase in this budget is a fair amount for Council to continue providing quality services to the community, particularly at a time when inflationary pressures on Council's costs are at high levels."

Mayor Christensen said the budget also provided for an increase in investment in community organisations, through a boost to funding for community grants of more than 35 per cent, to \$400,000 (up from \$295,000 in 2021-2022).

"This acknowledges the value of supporting grassroots community and not-for-profit groups, as well as sporting and recreational organisations that contribute significantly to the lifestyle and liveability enjoyed in the Scenic Rim.

Funding for Council's Environmental Grants Program has also been boosted from \$100,000 to \$150,000.

"These important environmental grants help preserve and enhance the region's natural values, and in prior years have helped members of our community to enhance habitat, restore buffers to creeks, revegetate, develop corridors for wildlife and control environmental weeds," he said.

Mayor Christensen said that the 2022-2023 budget was a fiscally responsible budget based on robust planning and analysis, a strategic approach to service delivery and good governance.

"It allows for pertinent and important service delivery, significant support initiatives and a strong forward-focused infrastructure program that will support ongoing economic and sustainable growth, drive prosperity and generate employment so that our communities can move forward strongly, and together."

## Budget boost enables Council to grant even more community wishes

### **Scenic Rim Regional Council will increase its investment in community organisations by boosting funding for Community Grants by more than 35 per cent in its 2022-2023 Budget.**

Council's budget allocation for its Community Grants Program has increased to \$400,000 in the coming year, from \$295,000 in 2021-2022, to continue supporting the vital role that community groups play in the Scenic Rim region.

Scenic Rim Mayor Greg Christensen said the grant funding increase acknowledged the value of supporting grassroots community and not-for-profit groups, as well as not-for-profit sporting and recreational organisations that contribute significantly to the lifestyle and liveability enjoyed in the Scenic Rim.

"Our community grants represent an investment in events and organisations which help to achieve the shared Community Plan vision for healthy, engaged and resourceful communities in the Scenic Rim," he said.

Division 2 Councillor and Deputy Mayor Jeff McConnell said that the region's various community and not-for-profit groups are essential to support a growing population.

"Local organisations, which rely heavily on volunteers, provide a wide range of programs and activities that enrich the cultural life of our region, contribute to the health and well-being of our community and make the Scenic Rim a great place to live.

"These groups are the heart and soul of our towns and villages, and their volunteers continually go the extra mile to help make a positive difference to community life."

In 2020, Council streamlined its grants program by consolidating grants for community organisations and sporting and active recreational groups under the umbrella of one Community Grants Program to deliver greater benefits to the region.

Recognising that community and sporting groups often share the same facilities and have common goals, the Community Grants Program has enabled Council's support of a wider range of community initiatives and projects.

"This consolidated and flexible format, which has been welcomed by the community will continue, with groups able to apply for Minor Grants up to \$5,000 to offset costs associated with delivering community-led projects or Major Grants up to \$20,000 for maintenance or improvement to community facilities," Mayor Christensen said.

In addition to direct funding through its Community Grants Program, Council also provides in-kind support to local not-for-profit organisations, for subsidised use of Council's Community and Cultural Centres and waste bins for local community events.

"These groups bring our communities together through events and activities that celebrate our identity, culture and diversity and are well worthy of our support," Mayor Christensen said.

Round 1 of the 2022-2023 Community Grants Program will open on Monday 18 July 2022.



*Tamborine Mountain Skate Park, Mural Workshop*

## Scenic Rim Environmental Grants Program boosted with \$50,000

### **Enhancing the Scenic Rim’s natural environment has been made a priority in this year’s budget, taking the existing funding amount for the Environmental Grants Program from \$100,000 to \$150,000.**

Scenic Rim Mayor Greg Christensen said that Council was proud to partner with landowners, schools, and community groups through the program to help preserve and enhance the region’s natural values.

“The Scenic Rim is one of the most biodiverse areas in Australia and maintaining habitat for this wide range of native plant and animal species is very much a partnership between Council and the community.

“Although our region is home to many large national parks, much of the remaining native habitat in the Scenic Rim is found on private property, so the conservation of native plants and wildlife and the maintenance of healthy ecosystems is very much a community effort,” he said.

The program aligns with the Scenic Rim’s shared Community Plan vision and the Biodiversity Strategy 2015-2025, which both recognise the importance of ecological balance within the Scenic Rim for its key industries of tourism and agriculture.

Environmental grants in previous years have helped members of the Scenic Rim community to enhance habitat, restore buffers to creeks, revegetate, develop corridors for wildlife and control environmental weeds.

Mayor Christensen said this initiative represents an investment by Council in conserving and enhancing some of our region’s most valuable natural assets, our spectacular scenery and healthy environment.

“If you are an individual or group committed to preserving the Scenic Rim’s green spaces and wildlife habitats, we encourage you to find out more about how you can apply for funding.”

“Applications for the 2022 Environmental Grants Program open on Monday 18 July and our Biodiversity Officers are happy to assist community members in preparing their grant applications,” he said.

Ratepayers are also eligible for a voucher for two free trees which are sent out with rates notices to help make a difference, beginning with their own backyards.

For more information on the free trees initiative and the Environmental Grants Program, visit [www.scenicrim.qld.gov.au/our-environment/environmental-initiatives](http://www.scenicrim.qld.gov.au/our-environment/environmental-initiatives) or call 5540 5111.



*Glossy black cockatoo, a state-threatened species.*



# Council to deliver Government Wireless Network communications system to aid in disaster responses

## **Council will invest in Government Wireless Network (GWN) hardware to enable reliable communications during disaster responses.**

The GWN provides approximately 99% coverage of Southeast Queensland, and brings public safety agencies, including Queensland Police Service, Queensland Fire and Emergency Services, Queensland Ambulance Service and the State Emergency Services into the same radio communications platform and frequency group to allow effective communications between multiple agencies.

The purchase of 30 handheld radios, 30 single unit chargers and two fixed station terminals will enable coverage across the Scenic Rim region for Council personnel and will replace antiquated radio systems currently in place.

Scenic Rim Mayor Greg Christensen said it is a timely technical upgrade.

"The GWN will achieve vastly improved radio communications for Council operations and the one-off cost of hardware allocated in the 2022-2023 budget will provide ongoing benefits for improved efficiencies for internal communications across the region," he said.

"Annual operating costs for the system, including training, will be allocated from Council's existing budget and are anticipated to be less than the current budget allocation for maintenance of the current two-way radio system used by Council."

Trials of GWN devices have addressed concerns about black spot coverage and identified options to use Council-owned communications aerials and to deploy mobile radio transmission sites to further extend GWN coverage if required.

The GWN is a fully managed service provided by an external telecommunications provider in conjunction with a major sub-contractor who install all equipment and provide technical support and maintenance 24 hours per day, 365 days a year.



(L to R) Scenic Rim Regional Council CEO Jon Gibbons; Shannon Voyce - Telstra Local Relationship Manager Queensland, Caley Pearce - Telstra Regional Engagement Manager Southern Queensland and May Boisen - Telstra Regional General Manager; Scenic Rim Mayor Greg Christensen.



## User-friendly planning scheme platform to go online

### **Scenic Rim Regional Council's investment in an online planning platform will pay dividends for Council and the community through time and cost savings from early 2023.**

Council's 2022-2023 Budget includes \$70,000 for the *Scenic Rim Planning Scheme 2020* e-Plan Project to streamline town planning enquiries.

Scenic Rim Mayor Greg Christensen said the new e-Plan online platform will combine mapping and planning scheme documents in a single, user-friendly platform providing enhanced service delivery in line with current community and industry expectations.

"Council continues to strive to provide a high level of customer service and this project is another significant business improvement initiative," he said.

Division 1 Councillor Derek Swanborough said while the *Scenic Rim Planning Scheme 2020* is currently available on Council's website as a series of un-linked PDF documents supported by interactive mapping, the new e-Plan will deliver a user-friendly format combining mapping and planning scheme documents in a single platform which includes a property enquiry function and the ability to extract information to support development applications.

"This will greatly assist with user enquiries, preparation of development applications and enable customers to engage with the Planning Scheme in their own time," he said.

Mayor Christensen said the current appetite for building and development across the region had seen a marked increase in the number of enquiries received by Council about the Planning Scheme.

"Many of the enquiries received by Council's planning team - almost 3,000 telephone enquiries and several hundred emails between February 2021 and January 2022 - could have been answered simply through access to an e-Plan.

"Improved access to information required for the completion of accompanying reports will also help to streamline the development application process, both for Council and the community.

"The introduction of the e-Plan represents another milestone in the region's journey following the adoption of the Scenic Rim's first ever unified Planning Scheme in 2020," Mayor Christensen said.

"This online platform will play a valuable role in the growth of our region as the Scenic Rim continues to power ahead, with some 10,000 additional dwellings and essential infrastructure needed to meet the projected population growth between now and 2041."

The *Scenic Rim Planning Scheme 2020* is expected to be delivered in an e-planning format by December 2022 and accessible on Council's website by February 2023.



## Better footpaths on the way

### **Scenic Rim Regional Council will spend more than half a million dollars in its 2022-2023 Budget on new and upgraded footpaths in Boonah and Tamborine Mountain.**

Scenic Rim Mayor Greg Christensen said footpaths provided important connections for residents in their neighbourhoods.

"Footpaths are often underestimated and providing safe access for residents, including those in wheelchairs and who have prams while walking is a high priority," he said.

"The projects we're delivering this year are important links in our footpath network with upgrades scheduled to roll out across the region, from Boonah to Tamborine Mountain."

Division 5 Councillor Marshall Chalk said he welcomed the projects in Boonah, including a \$357,000 footpath reconstruction planned on Church Street, between Macquarie Street and McDonald Street.

"\$248,000 is allocated for the upgrade of the existing footpath along Church Street, from McDonald Street intersection to the Teviot Brook."

Division 1 Councillor Derek Swanborough said it is great to see the second stage of the footpath reconstruction worth \$180,000 is scheduled for construction along School Road on Tamborine Mountain.

These works are proposed to start at the north-west corner of Siganto Street and the School Road intersection to join with the existing footpath north of Rosser Park.

Division 4 Councillor Michael Enright said he was pleased to see a \$250,000 allocation is also dedicated to investigation into alternate construction to augment and accelerate the extension of the region's footpath network.



*Scenic Rim Regional Council employees at footpath reconstruction site in Beaudesert.*

## Council steers funding towards better roads and bridges

### Scenic Rim Regional Council's continued commitment to improving the local road and bridge network will mean millions of dollars are invested from the 2022-2023 Budget.

With more than 1,750 km of roads in the Scenic Rim, Council has a continued commitment to sustainable investment in its road network.

Scenic Rim Mayor Greg Christensen said the region's economy depended on good quality infrastructure, and the community expected Council to deliver.

"We pride ourselves on our agricultural foundations, so users of heavy vehicles and farm machinery need safe roads to move around," he said.

"And of course, our tourism sector is also strong, which is another reason why we invest heavily in improving our transport networks to ensure visitors have an enjoyable experience in the Scenic Rim."

A multi-million dollar investment in Kerry Road, south of Beaudesert, will continue to roll out, with three separate road sections planned this year:

- Continuation of Kerry Road ongoing project - nearby Ward Bridge to Newman Bridge to Keaveny Bridge (\$1.1 million)
- Approximately 800m south of Ward Lane, Kerry to Duck Creek Bridge (\$2.5 million)
- Spring Creek Bridge to the pavement width change (\$1.39 million)

Division 2 Councillor and Deputy Mayor Jeff McConnell said Veresdale Scrub Road at Gleneagle is also planned for upgrade from the intersection of Mount Lindesay Highway to Fields Road with an allocation of \$2,178,106 provided by the Australian Government's Local Roads and Community Infrastructure (LRCI) Program.

Three bridges will also see improvements this year, with \$3.1 million allocated to:

- Hinchcliffe Bridge, Kooralbyn, which will be replaced with a higher structure to improve flood immunity and widened, with a pedestrian path to be included. This will improve load capacity and reduce long-term maintenance costs on the existing timber bridge.
- Freeman Bridge, Veresdale Scrub, which will be replaced with a concrete bridge to improve load capacity and widened to two lanes.
- Kengoon Bridge, just north of Kalbar, which will be replaced with a concrete bridge to improve load capacity.

By the end of the 2022 - 2023 financial year, the number of timber bridges across the Scenic Rim regional network will be 54, down from 97 in 2011.

Division 3 Councillor Virginia West said Council would also invest in many other smaller projects across the region to maintain and renew the local road and drainage network, including almost 400 road reseal projects.

Division 4 Councillor Michael Enright said the necessary upgrade to Hinchcliffe Bridge at Kooralbyn will provide a stronger structure to sustain future wet weather events and contribute to overall safety for commuters.

Division 6 Councillor Duncan McInnes said that ensuring the region can accommodate an expansive transport network is critical and that the replacement of Kengoon Bridge, which is currently a timber bridge, will allow for improved vehicle load capacity.

The external funding includes:

- The Australian Government's Roads to Recovery Program (\$1,089,000)
- Transport Infrastructure Development Scheme (\$743,983)
- The Australian Government's Local Roads and Community Infrastructure Program (LRCI) (\$2,178,106) for upgrades to Veresdale Scrub Road
- The Australian Government's Bridges Renewal Program (\$3,104,041) for the Hinchcliffe and Kengoon bridge replacements
- The Australian Government's Heavy Vehicle Safety and Productivity Program (\$2 million) for Kerry Road - Stage 2.

"The support we receive from other levels of government stretches our money further and means we can achieve more.

"Construction costs are skyrocketing across the board so having extra funds injected is greatly appreciated to help us improve our important infrastructure within the timeframes expected by the community."

*The LRCI Program supports local Councils to deliver priority local road and community infrastructure projects across Australia, supporting jobs and the resilience of local economies to help communities bounce back from the COVID-19 pandemic.*



Kerry Creek Road holding works.



## Budget supports upgraded community facilities and infrastructure

### **Some of the Scenic Rim Region's most-loved and vital facilities will be improved in 2022-2023 so they can continue to serve the community for years to come.**

Scenic Rim Mayor Greg Christensen said the funding allocations in this year's budget highlighted Council's commitment to delivering quality lifestyles to residents and visitors.

"We have a host of community facilities across the region that support an active community like the Scenic Rim and the many visitors to the area," he said.

"It's essential that Council keeps these in top condition, so I'm pleased to announce that we can deliver these upgrades over the next 12 months."

Projects to be delivered in 2022-2023 include:

- Roof and gutter repairs at Vonda Youngman Community Centre, Tamborine Mountain (\$62,000)
- Improvements at Moogerah Caravan Park (\$20,000)
- New picnic shelters at Staffsmith Park, Tamborine Mountain; Henry Franklin Park, Wonglepong; Rosser Park, Tamborine Mountain; and Rathdowney Memorial Grounds Park (\$65,000)
- New Shade Structure at the Rathdowney Memorial Grounds Park Playground (\$40,000)
- Upgrade safety bollards at Coronation Park, Boonah (\$25,000)
- Upgraded water supply infrastructure for the change rooms and kiosk at Beaudesert Pool (\$22,000)
- Upgraded public amenities at Fassifern Reserve, Aratula (\$220,000)
- Stage 1 Lighting Upgrades at various Sporting and Recreation facilities (\$750,000)

In addition, Council will upgrade infrastructure including:

- New effluent disposal areas at Darlington Park, Darlington, and Everdell Park, Gleneagle (\$70,000)
- A new shelter shed for Boonah Cemetery (\$76,500)
- Playground upgrade at Junior Chamber Park at Beaudesert (\$110,000)
- CCTV and lighting at Council's waste transfer stations to improve security (\$60,000)
- Resurfacing of internal roads at Council's waste transfer stations to improve public access (\$95,880)

Division 5 Councillor Marshall Chalk said it is great to see the many upgrades to facilities across the region, including playgrounds.

"Playgrounds contribute to community liveability and social connectivity for both residents and visitors alike, especially for many young families like mine who frequent them.

"Playgrounds are not the only community facility that contribute to this purpose. An array of other community facilities across the region will also benefit from upgrades, like new lighting at various sport and recreation facilities, upgraded public amenities and more modern shelters at several parks," he said.

"The investment in lighting upgrades is long overdue and the start of an exciting journey as Council works to bring these facilities up to a more modern standard."



*Rathdowney Memorial Grounds Playground Upgrade to include all-abilities.*



## Funds flow for drainage improvements

### **Scenic Rim Regional Council's commitment to maintaining the region's stormwater infrastructure is underpinned by a \$801,532 budget allocation for drainage improvements in 2022-2023.**

Scenic Rim Mayor Greg Christensen said two major drainage projects totalling \$609,772 have been identified for delivery at Kalbar and Beaudesert.

"Investment in drainage works at Kalbar will alleviate historical issues in the town," he said.

\$316,200 has been allocated to upgrade stormwater inlets and pipes on Moffatt and Wiss Streets, with works to begin once the final designs are completed.

As part of the Vibrant and Active Towns and Villages program, Council will continue drainage improvements in Beaudesert, with a \$293,572 budget allocation for continuing works on the Beaudesert Town Centre Revitalisation project.

Division 4 Councillor Michael Enright said the significant impacts from high-intensity storm events affecting the Beaudesert Town Centre have, for decades, impacted the growth potential of businesses.

"Works scheduled to be undertaken between Selwyn Street and Short Street will help alleviate increased impacts of overland flows to the businesses in our town centre," he said.

"By completing these drainage works, we'll have laid the foundations for the renewed confidence and certainty for the revitalised town centre to shine."

Mayor Christensen said, in addition, \$191,760 has been allocated in the budget for other drainage works across the Scenic Rim.

"These works are in line with Council's commitment to the shared Community Plan vision for an accessible and serviced region."

"The budget allocation would enable Council to address minor drainage issues as they arise across the region," he said.

*The Beaudesert Town Centre Revitalisation is jointly funded by the Australian Government's Building Better Regions Fund and the Queensland Government in association with Scenic Rim Regional Council.*



Stormwater management.

## Rates rises kept to a minimum in considered budget

### **Minimum owner-occupier residential rates will rise by \$1.22 per week in the 2022 - 2023 financial year, which equates to \$63.45 annually.**

Council has applied a number of treatments in this year's Budget to mitigate impacts of extreme valuation changes and achieved reasonable, balanced contributions to the revenue needs of the Scenic Rim region.

Council is continuing the averaging of valuation changes over a two-year period and has also made a further step change to the community infrastructure charge, applicable to each rateable property, increasing by \$53, from \$447 to \$500 per rateable property.

This approach adjusts the balance of reliance on 'rate in the dollar' (valuation dollar) contributions to minimise the impact of property valuation changes, which have increased by 24.9 per cent overall across the Scenic Rim.

For a principal place of residence, the rate in the dollar reduces from \$0.7013 cents to \$0.6392 cents.

Scenic Rim Mayor Greg Christensen said the combined general rates and community infrastructure charge for a minimum rate residential principal place of residence will increase by \$1.22\* a week in the 2022-2023 budget.

For a rural principal place of residence, the rate in the dollar reduces from \$0.5961 cents to \$0.5258 cents.

Mayor Christensen said the combined general rates and community infrastructure charge for a minimum rate rural principal place of residence will increase by \$1.31\* a week in the 2022-2023 budget.

Overall, Council's revenue position increases by 4.09 per cent based on the combined general rates and community infrastructure charge that will be applied this financial year.

"Council understands that many people were probably fearful of rates going up significantly in line with the new valuations," he said.

"Our rural landowners saw their property valuations increase by 33.2 per cent, while non-rural property valuations increased in value by 18.42 per cent.

"We considered the implications of these new valuations throughout the budget deliberations so we could deliver a budget that has minimal financial pressure on our community."

Mayor Christensen said Scenic Rim was not the only Council to face challenges in the current environment as we secure the revenue needed to service our growing community and aging infrastructure whilst minimising the impact on our ratepayers.

"As a region that is highly reliant on its own source of revenue through rates and charges, satisfying these expectations whilst fulfilling our legislative, asset and financial sustainability obligations will continue to be challenging.

"We believe \$1.22 a week for a property on minimum rates is a fair amount for Council to continue providing quality services to the community, particularly at a time where inflationary pressures on Council's costs are at high levels."

The community infrastructure charge supports the delivery of Council's road and bridge maintenance and upgrade program.

"The increase in the charge this year is a result of Council's prioritisation of funding towards maintaining our extensive network of roads and bridges, in line with community expectations," Mayor Christensen said.

When the general rates and community infrastructure charges are combined, the following minimum increases apply (\*early payment discount applied):

Residential principal place of residence	*\$63.45 annually *\$1.22 weekly
Rural principal place of residence	*\$68.20 annually *\$1.31 weekly

\*early payment discount applied

In addition, the domestic waste collection charge will increase by \$36 a year, or 69 cents a week, while for those properties not on a collection service, the waste disposal charge will increase \$13 a year, or 25 cents a week.

Mayor Christensen said Council's financial position was rated with a low risk with respect to financial sustainability in the QAO (Queensland Audit Office) report on Local Government 2021.

While Council has received a good rating from the QAO, Council must maintain a practical long-term strategy to financial sustainability to ensure the expected levels of service to the community are met, together with the ability to appropriately maintain the extensive infrastructure throughout the region.

# Rates and Charges

## Revenue Statement

Council's Revenue Statement for the 2022-2023 financial year is contained in this document and aims to:

- Assist the community to better understand the relationship between Council's strategic plans for the community, its Budget and its rates and charges structure;
- Reflect Council's consideration of consistency and comparability in the imposition of rates on various sectors of the community, including residential, business and rural ratepayers; and
- Provide clear information around rate setting thereby gaining greater community understanding of the issues.

The Revenue Statement is developed in accordance with Council's Revenue Policy, which sets out the principles used by Council in setting rates and charges.

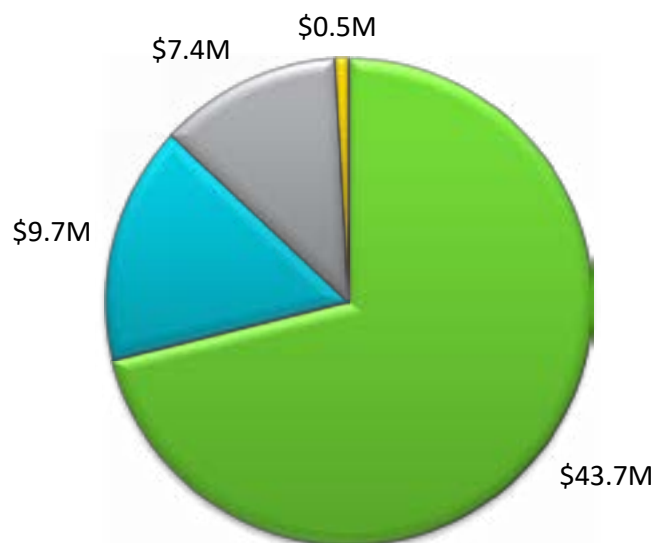
The total net revenue of \$61.7 million to be generated in 2022-2023 through net rates and charges is summarised below.

## Revenue Strategy

Council's revenue strategy for the 2022-2023 financial year is based on the following guidelines relating to rates and charges. Council's rates and charges include:

- Differential general rates; there are a number of differential general rates and minimum general rates, which are set based on land usage and other relevant factors.
- Separate rates and charges; there is a separate charge for Community Infrastructure.
- Utility charges; there are two utility charges for Waste Disposal and Refuse Collection.
- Special rates and charges; there is a special charge for Rural Fire Levy, which is remitted in full to local brigades, thus not captured above.

### Rates and Charges



■ General Rates ■ Community Infrastructure Charge ■ Waste Collection ■ Waste Disposal Charge



## General Rates

For the 2022-2023 financial year, Council will increase the minimum general rate inclusive of the Community Infrastructure Separate Charge by a combined 4.00 per cent for residential principal place of residence properties. The following table provides a comparison of the general rates proposed for in 2022- 2023 based on the minimum general rate for a residential principal place of residence ratepayer in the Scenic Rim region compared to the previous year:

	2021-22	2022-23	\$ increase	% increase
Minimum General and Separate Charge per year	\$1,599	\$1,663	\$64.00	4%
Minimum General and Separate Charge per week	\$30.75	\$31.98	\$1.23	4%

For residential principal place of residence properties not on the minimum general rate (rate-in-the-dollar assessments), the average rate increase will be 4.09 per cent. Individual rating outcomes will vary in 2022-2023 as the region underwent a land valuation in 2022.

For comparative purposes the Consumer Price Index (CPI) Brisbane for the March Quarter 2022 was 6.00 per cent.

Council is continuing with its previously established policy on differential rates for residential non-principal place of residence properties. In line with industry averages, Council will set the differential between residential principal place of residence and residential non-principal place of residence at 25 per cent in 2022-2023.

## Charges

In the 2022-2023 financial year Council will levy the following charges:

### Separate Charges

- Community Infrastructure Charge

### Utility Charges

- Waste Disposal Charge
- Refuse Collection Charge

### Special Charges

- Boonah Rural Fire Levy
- Beaudesert Rural Fire Levy

In addition to the above, Council will levy charges on behalf of the Queensland Government for the Emergency Management Levy.

The Emergency Management Levy and the Rural Fire Levies are remitted to the relevant agencies to provide the required funding to carry out these services.

The Community Infrastructure Charge is used to fund either all or part of the costs associated with road and bridge infrastructure maintenance.

The Waste Disposal Charge is used to fund recurrent and capital expenditure and administration costs associated with the ongoing operation, maintenance and upgrading of Council's waste management facilities. This charge will not apply to properties that already incur the refuse collection service.

The Refuse Collection Charge is used to fund the cost of domestic and commercial waste collection and associated waste disposal costs.

## Discount

In 2022-2023 Council will continue to offer a discount of 5.00 per cent on general rates only in line with Council's Rates Discount Policy for rates paid within 31 days of issue of notice.

## Land Valuations

In accordance with the *Land Valuation Act 2010* Council receives land valuations and these valuations apply for rating purposes.

In 2022 a land valuation was undertaken by the Department of Resources for the Scenic Rim. The results saw valuations once again fluctuate around the region, in particular properties that the Department classed as having a property valuation method of rural seeing significant increases.

To mitigate the impact of substantial changes in land valuation, Council applied land valuation averaging over two financial years to determine the value of rateable land for the 2022-2023 financial year.

### The mix of rateable properties that make up the Scenic Rim region include:

Residential principal place of residence	62%
Residential non-principal place of residence	21%
Rural	10%
Commercial and industrial	7%

## Rating Environment

Council's rates and charges are set each year with regard to a number of factors including the cost of providing services, capital works and service level expectations by the community.

Council also considers statistical indicators such as the Consumer Price Index and the Queensland Local Government Index, which is prepared by the Local Government Association of Queensland.

Council aims to keep the increase in rates to a minimum in order to lessen any impact on ratepayers, however at the same time generate enough income to provide adequate levels of service and achieve community objectives.

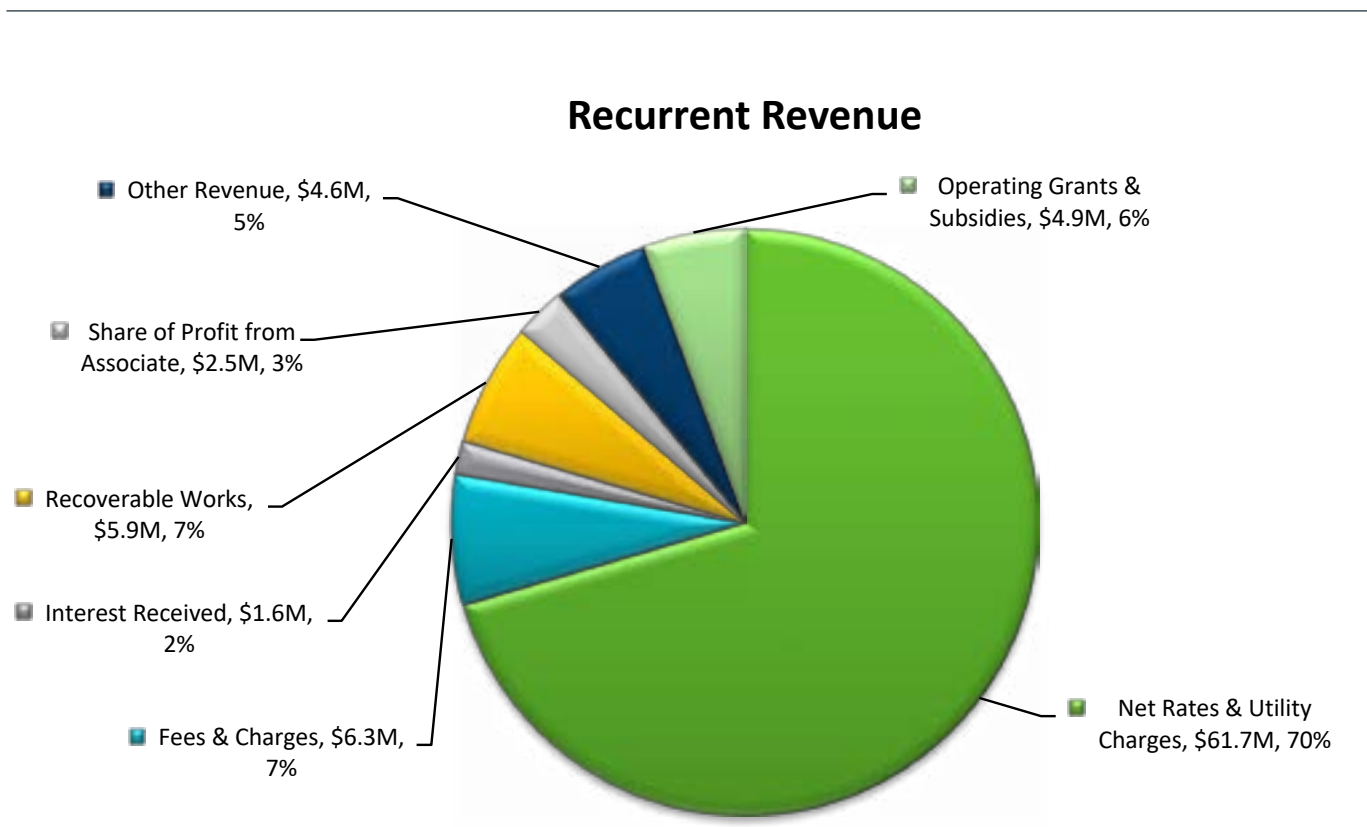
Scenic Rim's relatively low population density means that it has a lower rate base than city-based regions from which to raise revenues to maintain infrastructure and provide services.

# Operating Budget

This section provides an analysis of the planned recurrent or operating expenditure budget for the 2022-2023 financial year and the sources of funding for the budget.

## Recurrent Revenue

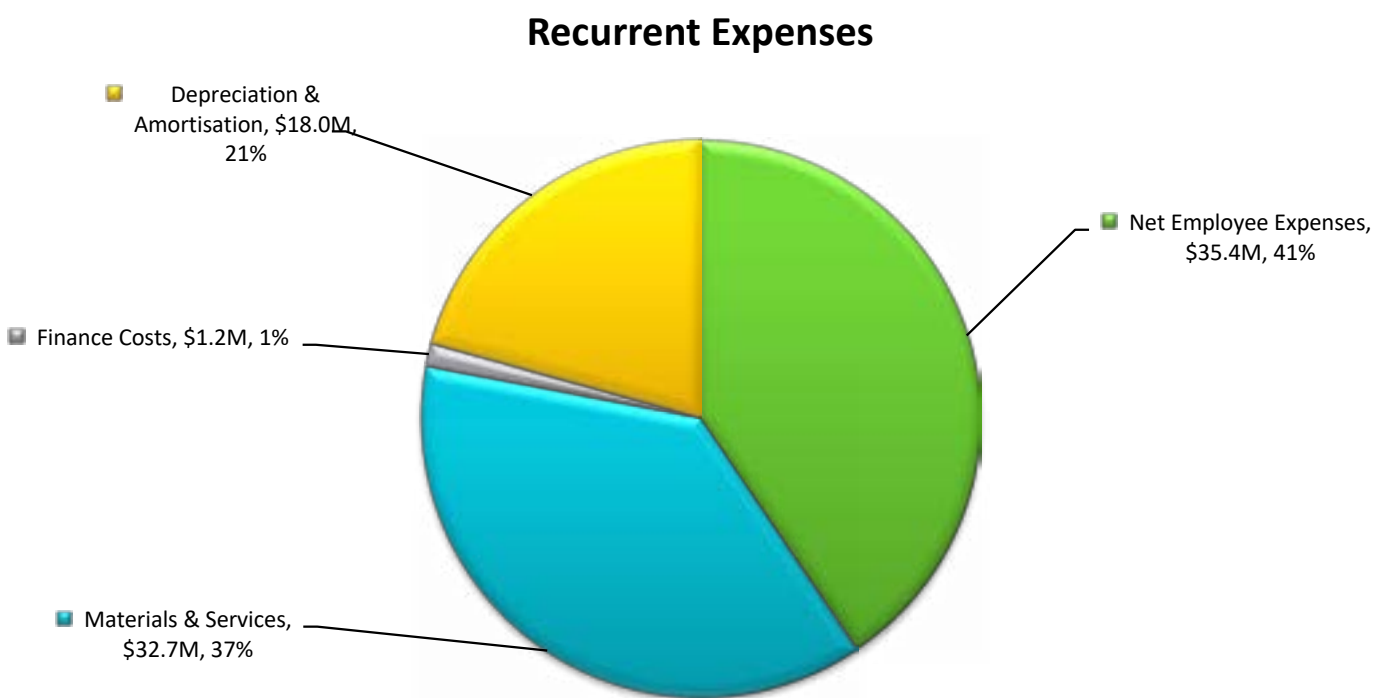
Recurrent revenue of \$87.5 million budgeted for in 2022-2023 is summarised below by major category.





## Recurrent Expenditure

Recurrent expenditure of \$87.3\* million budgeted for in 2022-2023 is summarised below by major category.



\*May not add due to rounding

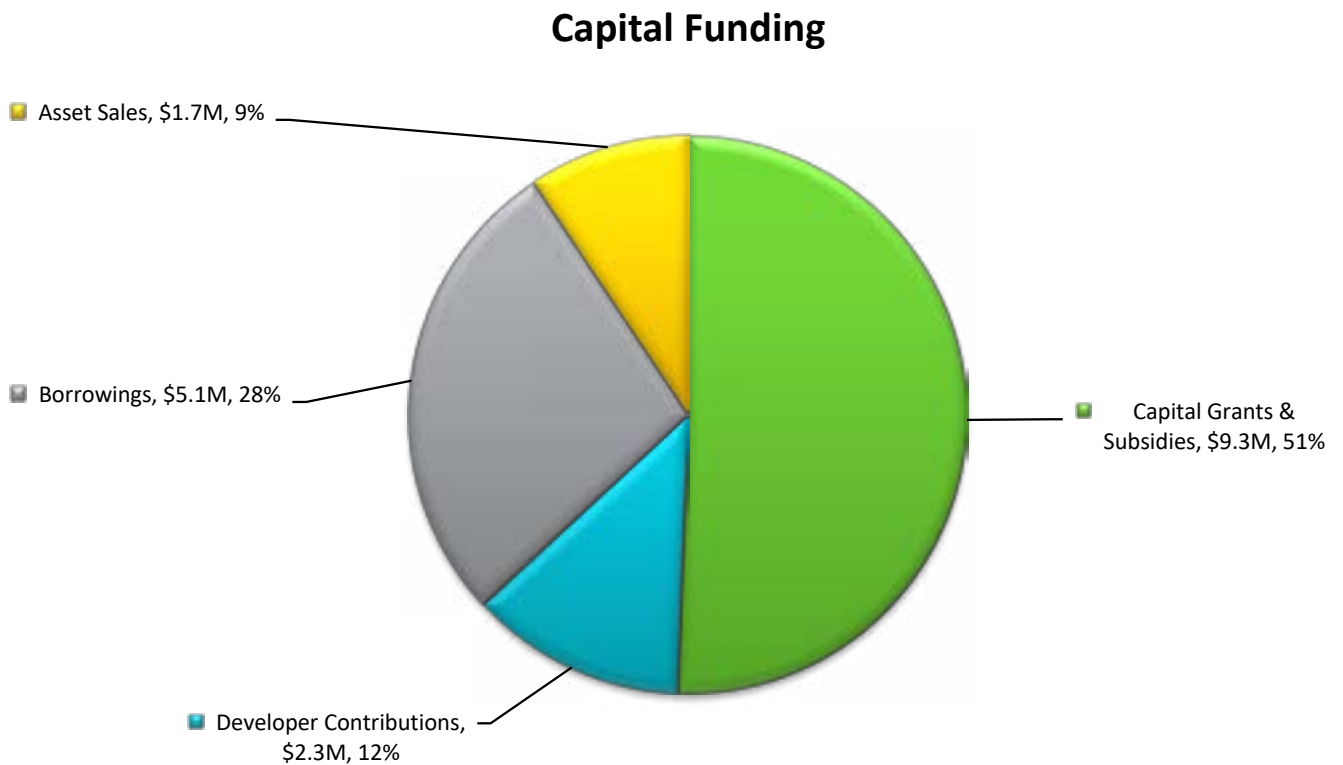
# Capital Budget

This section provides an analysis of the planned capital expenditure budget for the 2022-2023 financial year and the sources of funding for the budget.

## Capital Funding

Capital funding of \$18.4 million budgeted for in 2022-2023 is summarised below by major category.

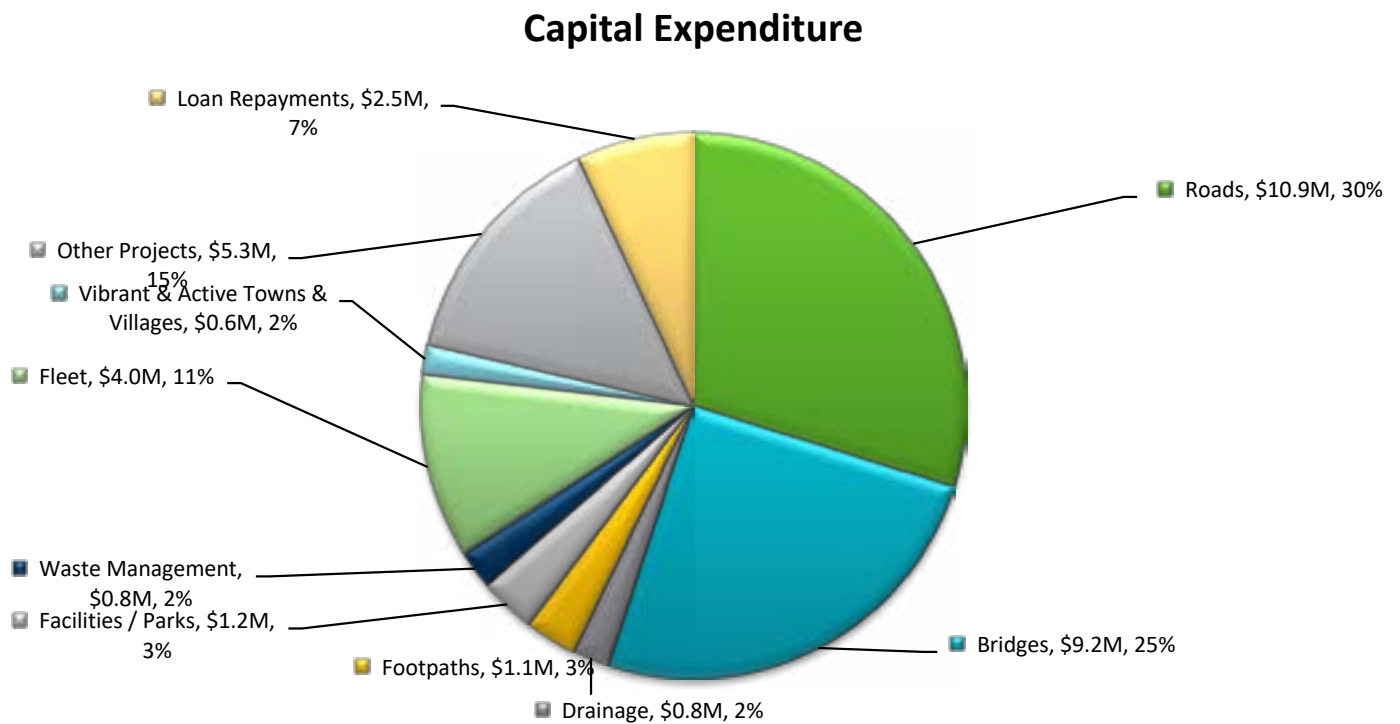
The value of depreciation and the operating surplus, less share of profit from associate shown in the Statement of Comprehensive Income, are also used to fund capital expenditure.



## Capital Expenditure

Capital expenditure of \$36.5 million\* budgeted for in 2022-2023 is summarised below by major categories.

\*Includes \$2.5 million in loan repayments.





# Asset Management

Scenic Rim Regional Council manages its business based on a comprehensive financial strategy and, in addition, calls for a total asset management approach to be undertaken in relation to the management of Council's assets.

Council is committed to developing its asset management strategies to ensure that decisions regarding its assets are made on the best information available.

Council is the custodian of community assets and infrastructure, including land which, as at June 2021, was valued at approximately \$1 billion.

A strategic approach to asset management together with strong financial governance are essential to ensure:

- that Council delivers appropriate levels of services to the community
- revenue generation and investment on infrastructure is based on required service delivery outcomes
- responsible stewardship

- that Council does not leave an inappropriate liability for future generations
- decision makers and the community understand the whole of life costs associated with infrastructure and service delivery, and
- Council is appropriately positioned to negotiate with the Queensland and Australian Government on funding opportunities.
- Council's asset management strategies place significant emphasis on costs associated with replacing and renewing existing infrastructure and, where required, contains plans for new capital expenditure to meet the needs of a growing population.

In accordance with Council's strategies and capital investment plan, the total capital works program expenditure for 2022-2023 is \$34 million.

# 10-Year Capital Program 2022-2023 to 2032-2033

## Disclaimer:

The Ten Year Capital Works Program has been developed as a long term planning tool for Scenic Rim Regional Council and lists possible projects as prioritised at the time of development.

Project priorities may change over the period of the program. Council does not provide a formal commitment to a specific project until it is adopted as part of an annual budget.

Only year one of the program has been adopted by Council and as such, there is no formal commitment by Council for projects listed in years 2-10 and should not be relied upon as these priorities may change.



# 10 Year Capital Works Program 2022-2023 to 2031-2032

Project	Location	2022-2023 Budget Year 1	2023-2024 Forecast Year 2	2024-2025 Forecast Year 3	2025-2026 Forecast Year 4	2026-2027 Forecast Year 5	2027-2028 Forecast Year 6	2028-2029 Forecast Year 7	2029-2030 Forecast Year 8	2030-2031 Forecast Year 9	2031-2032 Forecast Year 10
<b>ROADS</b>											
Reseals	Various	\$2,691,580									
Kerry Road (Ch18964 to Duck Creek Bridge (Include Duck Creek Bridge Costs)	Kerry	\$2,515,128									
Veresdale Scrub Road (Mt Lindesay Hwy to Fields Rd) - CH0-CH1827	Gleneagle	\$2,178,106									
Kerry Road (Spring Creek Bridge to Pavé Change)	Kerry	\$1,390,000									
Kerry Road (Just prior to Ward Bridge to Newman Bridge to Keaveney Bridge)	Kerry	\$1,139,303									
Minor Works and Pavement Rehabilitation	Various	\$562,000									
Design	Various	\$408,000									
Kerry Road (Ch0 to Ch1500)	Beaudesert										
Kerry Road (Seal Change to Spring Creek Bridge)	Kerry										
Jane Street (Brisbane St CH0 to Markwell St CH265)	Beaudesert										
Jane Street (Markwell St CH265 to Tina St CH485) Partial Segment	Beaudesert										
Veresdale Scrub Road (Eaglehurst La to Veresdale Scrub School Rd)	Veresdale Scrub										
Veresdale Scrub Road (Ch5558 to Barnes Rd) - Boundary Road w/ LCC (subject to	Veresdale Scrub										
Beechmont Road (Ch6579 to Ch7574)	Witheren										
Veresdale Scrub Road (Ch2999 to Worip Dr to Ch3685 to Eaglehurst)	Veresdale Scrub										
Beechmont Road (Ch5344 to Ch6079)	Beechmont										
Long Road (Hartley Rd to West Rd)	Tamborine Mountain										
Beechmont Road (Ch6079 to Ch6579)	Beechmont										
Christmas Creek Road (JR Todd Bridge to Change Width)	Laravale										
Kerry Road (Ch1500 to Ch4000)	Beaudesert										
Long Road (West Rd to Lahey Rd) PARTIAL SEGMENT	Tamborine Mountain										
Veresdale Scrub Road (Veresdale Scrub School Rd to Ch5558) - Boundary Road w/ LCC (subject to LCC/SRRRC funding agreement)	Veresdale Scrub										
Christmas Creek Road (Ch9416 to Rudd La)	Christmas Creek										
Kerry Road (Ch4000 to Ch4500)	Beaudesert										
Munbilla Road (Ch3549 to Ch4049)	Kents Lagoon										
Munbilla Road (Ch6077 to Ch6577)	Munbilla										
Lahey Road (Ch499 to Long Rd)	Tamborine Mountain										
Upper Coomera Road (Limerick Dr to Ch3266)	Witheren										
Veresdale Scrub School Road (Ch1004 to Teese Bridge to Veresdale Scrub Rd CH1805)	Veresdale Scrub										
Munbilla Road (Kengoon Rd to Ch7476)	Munbilla										
Kooralbyn Road (Buckley Rd to Ch1082)	Laravale										
Kerry Road (Ch9554 to Ch10056)	Kerry										
Kooralbyn Road (Ch1082 to Bridge)	Laravale										
Munbilla Road (Ch6577 to Kengoon Rd)	Munbilla										
Long Road (Curtis Rd to Ch3151)	Tamborine Mountain										
Long Road (Ch3151 to Hartley Rd)	Tamborine Mountain										
Teviotville Road (Edward St CH0 to Hoya Rd CH4483) - Minor Rehab	Teviotville										
Kooralbyn Road (Bridge to Ch2082)	Laravale										
Upper Coomera Road (Ch3266 to Ch3952)	Ferry Glen										
Edward St, Beaudesert (Mill St to Alice St)	Beaudesert										
Muddapilly - Churchbank Weir Road (Cunningham Hwy to Ch762)	Muddapilly										
Edward St, Beaudesert (Brisbane St to Mill St)	Beaudesert										
Edward Street, Kalbar (Teviotville Rd to Charles St)	Kalbar										
Munbilla Road (Ch9214 to Hall Rd to Ch9214 to Hall Rd)	Munbilla										
Kerry Road (Ch4500 to Ch5942)	Kerry										
Kooralbyn Road (Ch2082 to Bridge)	Laravale										

• Represents potential forecast works for this project



## 10 Year Capital Works Program 2022-2023 to 2031-2032

Project	Location	2022-2023 Budget Year 1	2023-2024 Forecast Year 2	2024-2025 Forecast Year 3	2025-2026 Forecast Year 4	2026-2027 Forecast Year 5	2027-2028 Forecast Year 6	2028-2029 Forecast Year 7	2029-2030 Forecast Year 8	2030-2031 Forecast Year 9	2031-2032 Forecast Year 10
• Represents potential forecast works for this project											
Mudapilly - Churchbank Weir Road (Ch752 to Ch1310)	Mudapilly										
Upper Coomera Road (Flying Fox Bridge to Flying Fox Rd)	Ferry Glen										
Allan Creek Road (Mt Lindsey Hwy to Allan Struss Bridge to Bromelton House Rd)	Gleneagle										
Beechmont Road (Ch14514 to Ch15011 to Beaudesert Nerang Road)	Witheren										
Munbilla Road (Ch13475 to Ch14075)	Milora										
Brisbane Street (Kerry Road to William Street) - Major Rehab	Beaudesert										
Mudapilly - Churchbank Weir Road (Ch3816 - Weir)	Mudapilly										
Upper Coomera Road (Jerome Bridge to Flying Fox Bridge)	Ferry Glen										
Innisplain Road (Bridge to Oaky Creek Rd to Ch1635)	Innisplain										
Munbilla Road (Ellis & Jackson Rd to Ch13475)	Milora										
East-West Bypass (Beaudesert Eastern Ring Road) - S11	Beaudesert										
Christmas Creek Road (Ch7916 to Ch8416)	Christmas Creek										
Christmas Creek Road (Rudd Lane to Ch11561)	Christmas Creek										
Christmas Creek Road (Ch11561 to Ch12061)	Christmas Creek										
Christmas Creek Road (Ch12061 to Ch12561)	Christmas Creek										
Tilley Street (Ch0 to Ch130)	Beaudesert										
Hayes Street (Duckett St CH0 to Tilley St CH90) - Rehab	Beaudesert										
<b>TOTAL ROADS</b>		<b>\$10,884,117</b>									
<b>DRAINAGE</b>											
Moffat Street / Wiss Street, Kalbar	Kalbar	\$316,200									
Brisbane Street - Beaudesert Town Centre Drainage Improvements	Beaudesert	\$293,572									
Minor Works	Various	\$140,760									
Grace St	Boonah	\$51,000									
Stormwater Drainage Renewal Program	Various										
Arenaga Drive, Tamborine Mountain	Tamborine Mountain										
<b>TOTAL DRAINAGE</b>		<b>\$801,532</b>									

**10 Year Capital Works Program 2022-2023 to 2031-2032**

Project	Location	2022-2023 Budget Year 1	2023-2024 Forecast Year 2	2024-2025 Forecast Year 3	2025-2026 Forecast Year 4	2026-2027 Forecast Year 5	2027-2028 Forecast Year 6	2028-2029 Forecast Year 7	2029-2030 Forecast Year 8	2030-2031 Forecast Year 9	2031-2032 Forecast Year 10
<b>FOOTPATHS</b>											
Church St (Macquarie St to McDonald St) - New	Boonah	\$357,000									
Trial for Investigation of Alternative Footpath Materials		\$250,000									
Church St (McDonald St to Bridge) - Renewal	Boonah	\$248,400									
School Road - Tamborine Mt Stage 2	Tamborine Mountain	\$180,000									
Minor Footpath Works	Various	\$89,760									
Wongawallan Rd (Gallery Walk to Heritage Centre)	Tamborine Mountain										
Brisbane St South (Hotel to Jubilee Park)	Beaudesert										
James St (Biram St to southern footpath link)	Beaudesert										
Boonah-Rathdowney Rd (Old Mount Allford Rd to Bridge)	Dugandan										
Ipswich-Boonah Rd (Opposite School)	Peak Crossing										
Milford Rd (Boonah Rathdowney Rd to Bruckner Hill Rd)	Boonah										
Anna St (south of RSL driveway to Albert St)	Beaudesert										
Mt French Rd (McBean St to Dugandan Park)	Boonah										
North St (Queen St to existing path)	Harristville										
Christie St (26 to 34 Christie St, northern side)	Canungra										
Alpine Tee (Fern St to School Crossing (on School Rd))	Tamborine Mountain										
Maquarie St (23 Macquarie St to Showground driveway)	Boonah										
Elizabeth Tee (Coronation Dr to Hydrotherapy Pool)	Boonah										
William St (Anna St to Duckett St)	Beaudesert										
Arthur St (Albert St to southern school boundary)	Beaudesert										
Paxton Ct (Carriagh Way to End)	Gleneagle										
Bromelton St (School to 100m west Hopkins St)	Beaudesert										
Hoya Rd (Devin Drive north to realignment rail trail route)	Boonah										
Hoya Rd (Road Reserve south of Pooock Rd)	Boonah										
Lamington National Park Rd (close link at WTP)	Canungra										
Macdonnell Rd (Tollima Dr to Paradise Dr)	Tamborine Mountain										
Macdonnell Rd (Paradise Dr to Contour Rd)	Tamborine Mountain										
Macdonnell Rd (Contour Dr to Mazama Ct)	Tamborine Mountain										
Long Road Extension (Esme St to Normandie Ct)	Tamborine Mountain										
<b>TOTAL FOOTPATHS</b>		<b>\$1,125,160</b>									

• Represents potential forecast works for this project

## 10 Year Capital Works Program 2022-2023 to 2031-2032

Project	Location	2022-2023 Budget Year 1	2023-2024 Forecast Year 2	2024-2025 Forecast Year 3	2025-2026 Forecast Year 4	2026-2027 Forecast Year 5	2027-2028 Forecast Year 6	2028-2029 Forecast Year 7	2029-2030 Forecast Year 8	2030-2031 Forecast Year 9	2031-2032 Forecast Year 10
<b>BRIDGES</b>											
Hinchliffe Bridge, Hinchliffe Drive	Kooralbyn	\$3,794,418									
Kengoon Bridge, Kengoon Road	Silverdale	\$2,295,950									
Freeman Bridge, Veresdale Scrub School Road	Veresdale Scrub	\$1,173,000									
Major Culvert & Floodway	Various	\$828,860	•	•	•	•	•	•	•	•	•
Bridge Rehabilitation (Subject to annual Bridge Monitoring Program)	Various	\$663,000	•	•	•	•	•	•	•	•	•
Minor Bridge Rehabilitation	Various	\$459,000	•	•	•	•	•	•	•	•	•
Ainsworth Bridge, Innisplain Road	Running Creek		•								
Taylor Bridge, Christmas Creek Road	Lamington										
Heck Bridge (boundary), Wild Pig Creek Road	Undullah				•						
Waters Bridge, Tamrookum Church Road	Tamrookum					•					
Five Mile Bridge, Tarome Road	Moorang						•				
Rowe Bridge, Rowe Road	Ferry Glen							•			
Dennis Bridge, Christmas Creek Rd	Lamington								•		
Smith Bridge, Chinghee Creek Rd	Lamington									•	
Deane Bridge, Darlington Connection Rd	Hillview										•
<b>TOTAL BRIDGES</b>		<b>\$9,214,228</b>									

• Represents potential forecast works for this project

**10 Year Capital Works Program 2022-2023 to 2031-2032**

Project	Location	2022-2023 Budget Year 1	2023-2024 Forecast Year 2	2024-2025 Forecast Year 3	2025-2026 Forecast Year 4	2026-2027 Forecast Year 5	2027-2028 Forecast Year 6	2028-2029 Forecast Year 7	2029-2030 Forecast Year 8	2030-2031 Forecast Year 9	2031-2032 Forecast Year 10
<b>COUNCIL FACILITIES</b>											
<b>Corporate Facilities</b>											
Beaudesert Admin Building	Beaudesert	\$15,000	•					•			•
Beaudesert Nursery	Beaudesert	\$12,000									•
Boonah Admin Building	Boonah									•	•
Boonah Depot	Boonah	\$46,000								•	
<b>Cultural Facilities</b>											
Boonah Cultural Centre	Boonah		•								•
Kalbar Civic Centre	Kalbar		•								
Boonah Sports Complex	Boonah										
The Centre	Beaudesert										
Vonda Youngman Community Centre	Tamboorine Mountain	\$62,220	•			•					
<b>Community Facilities</b>											
Camping Facilities	Moogerah	\$20,000	•								
Community Halls	Various	\$40,000				•		•			
<b>Park Buildings and Furniture</b>											
Park Electrical Componentry (Lighting, Switchboard	Various										
Park Furniture (BBQs, Seating, Shelters, Bubbler,	Various	\$90,000	•	•	•	•	•	•	•	•	•
Selwyn Park - Replace fencing on the Hopkins Street Boundary	Beaudesert										
Park Internal Roads and Carparks	Various		•					•			
New Effluent disposal area	Various	\$70,000									
Tamboorine Mountain Botanic Gardens	Tamboorine Mountain										•
<b>Swimming Pools</b>											
Beaudesert Pool	Beaudesert	\$22,000	•					•			
Aqua Fitness Pool	Boonah		•								
Canungra Pool	Canungra		•								
Tamboorine Mt Pool	Tamboorine Mountain						•			•	
<b>Rental Properties</b>											
Brabazon Rd	Beaudesert										
<b>General Capital Items, Libraries, Information Centre</b>											
Beaudesert Library - Replace airconditioning	Beaudesert							•			
Fire Extinguisher Replacements	Various										
Property & light pole replacement program	Various	\$22,000	•							•	
Regional libraries - Replace book shelving	Various	\$58,000		•							
Security Improvement Program - cameras & alarms	Various				•	•	•	•	•	•	•
Tamboorine Mt Library - Renewal floor coverings	Tamboorine Mountain					•					
Government Wireless Network	Various	\$120,000									
<b>Public Conveniences</b>											
Fassifern Reserve	Aratula	\$220,000									
Dapsang Drive	Tamboorine Mountain		•								
Lions Park - Tamboorine Mt	Beaudesert			•							
Jubilee Park	Boonah				•						
Peak Mt View Park	Tamboorine Mountain					•					
Middle Park	Beaudesert							•			
Tamboorine Memorial Hall	Peak Crossing							•			
Rosser Park	Tamboorine								•		
Kalbar Civic Centre	Kalbar									•	
<b>Playgrounds</b>											
Playground Shade Structure program	Various	\$40,000	•	•	•	•	•	•	•	•	•
Playground Strategy Implementation Program	Various	\$110,000	•	•	•	•	•	•	•	•	•

• Represents potential forecast works for this project



# 10 Year Capital Works Program 2022-2023 to 2031-2032

Project	Location	2022-2023 Budget Year 1	2023-2024 Forecast Year 2	2024-2025 Forecast Year 3	2025-2026 Forecast Year 4	2026-2027 Forecast Year 5	2027-2028 Forecast Year 6	2028-2029 Forecast Year 7	2029-2030 Forecast Year 8	2030-2031 Forecast Year 9	2031-2032 Forecast Year 10
• Represents potential forecast works for this project											
<b>Memorials</b>											
Beaudesert War Memorial - Refurbish	Beaudesert				•						
<b>Cemeteries</b>											
Cemetery - Development/Planning	Beaudesert										
Cemetery - General Infrastructure	Various	\$76,500		•		•		•		•	
Cemeteries- Roads, Car Parking and Drainage	Various		•	•	•	•	•	•	•	•	•
<b>Parks and Landscape Maintenance</b>											
P & G - Bollard Fencing	Various	\$49,360	•	•	•	•	•	•	•	•	•
P & G - General Infrastructure	Various	\$31,620	•	•	•	•	•	•	•	•	•
P & G - Landscaping	Various	\$63,340	•	•	•	•	•	•	•	•	•
P & G - Roads, Car Parking and Drainage	Various	\$52,540	•	•	•	•	•	•	•	•	•
<b>TOTAL COUNCIL FACILITIES</b>		<b>\$1,220,580</b>									
<b>VIBRANT AND ACTIVE TOWNS AND VILLAGES</b>											
Beaudesert Community Hub & Library	Beaudesert	\$649,483	•	•							
Gallery Walk (Stage 1 - Carpark)	Tamborine Mountain				•						
Gallery Walk (Stage 2,3 & 4 - Long Road)	Tamborine Mountain				•	•					
Spring Creek Redevelopment (Stage 1 )	Beaudesert					•	•				
Tamborine Mountain Town Square (partial)	Tamborine Mountain							•			
Beaudesert Town Square Project - Stage 1	Beaudesert								•		
Main Street East - Lower Streetscape	Tamborine Mountain								•		
High Street Pedestrian Connection to Walter St	Boonah								•		
Spring Creek Redevelopment ( Stage 2)	Beaudesert								•		•
<b>TOTAL VIBRANT &amp; ACTIVE TOWNS AND VILLAGES</b>		<b>\$649,483</b>									

# 10 Year Capital Works Program 2022-2023 to 2031-2032

Project	Location	2022-2023 Budget Year 1	2023-2024 Forecast Year 2	2024-2025 Forecast Year 3	2025-2026 Forecast Year 4	2026-2027 Forecast Year 5	2027-2028 Forecast Year 6	2028-2029 Forecast Year 7	2029-2030 Forecast Year 8	2030-2031 Forecast Year 9	2031-2032 Forecast Year 10
<b>WASTE MANAGEMENT</b>											
Rehabilitation of Landfill Cells	Bromelton	\$360,000									
Landfill Road Network extension	Bromelton	\$150,000									
Parks and Streetscapes - waste collection	Various	\$102,000									
Internal road resurfacing at waste sites	Various	\$95,880									
Waste Operations Office and Amenity	Bromelton	\$65,000									
CCTV and Lighting installs	Various	\$60,000									
Organics Processing Trial	Bromelton										
Leachate Collection system upgrades	Bromelton										
Landfill daily cover technology	Bromelton										
Waste Education facilities and resource upgrade	Bromelton										
Waste Collection Access (turning/pull off) areas	Various										
Stormwater Storage Dam and drainage	Bromelton										
Weightbridge Data & Traffic System upgrade	Bromelton										
60m <sup>2</sup> FORO bins (additional)	Various										
Central - new Landfill cell (design)	Bromelton										
Central - new landfill cell (construction)	Bromelton										
Environmental Monitoring Bores	Bromelton										
<b>TOTAL WASTE MANAGEMENT</b>		<b>\$632,880</b>									

• Represents potential forecast works for this project

<b>FLEET MANAGEMENT</b>											
Fleet Capital Purchases		\$3,980,000									
<b>TOTAL FLEET MANAGEMENT</b>		<b>\$3,980,000</b>									

<b>OTHER PROJECTS</b>											
Library Books and Resources		\$269,280									
Public Art		\$108,120									
Enterprise Asset Management System Implementation		\$492,660									
Heavy Vehicle Hoist - Boonah Workshop		\$180,000									
Vehicle Diagnostic Tools		\$25,000									
Strategic Property Purchases		\$3,455,000									
Sport & Recreation Capital Works Funding Pool		\$750,000									
<b>TOTAL OTHER PROJECTS</b>		<b>\$5,280,060</b>									
<b>TOTAL CAPITAL BUDGET</b>		<b>\$33,988,040</b>									









# Budgeted Financial Statements 2022–2023

Budgeted financial statements for 2022-2023 on the following pages are:

## Budgeted statement of comprehensive income

This statement outlines:

- All sources of Council's income (revenue), and
- All recurrent expenditure. These expenses relate to operations and do not include capital expenditure although depreciation of assets is included.

The net result for the year is a measure of Council's financial performance. This figure is determined by deducting total recurrent expenditure from total income.

## Budgeted statement of financial position

This statement outlines what Council owns (assets) and what it owes (liabilities) at a point in time.

Council's net worth is determined by deducting total liabilities from total assets – the larger the net equity, the stronger the financial position.

## Budgeted statement of cash flows

This statement summarises the actual flows of cash for a period and explains the change in the cash balance held from the start of the period through to the end of the reporting period. This shows where Council received its cash from and then what it spent it on.

## Budgeted statement of changes in equity

This statement summarises the change in Council's real worth throughout the financial year. Council's net worth can change as a result of:

- the net result as recorded in the statement of comprehensive income, or
- an increase or decrease in the net value of non-current assets resulting from a revaluation of those assets.



**Scenic Rim Regional Council  
Budgeted Financial Statements**

<b>STATEMENT OF COMPREHENSIVE INCOME</b>	<b>Revised Budget 2021-2022 \$'000</b>	<b>Budget 2022-2023 \$'000</b>	<b>Forecast 2023-2024 \$'000</b>	<b>Forecast 2024-2025 \$'000</b>
<b>Income</b>				
<b>Revenue</b>				
<b>Recurrent Revenue</b>				
Gross Rates and Utility Charges	59,971	63,566	67,359	72,370
Discounts and Pensioner Remissions	-1,852	-1,863	-1,976	-2,116
Fees & Charges	5,845	6,269	6,649	7,052
Interest Received	1,041	1,593	1,607	1,622
Sales of Contract and Recoverable Works	5,234	5,942	6,136	6,337
Share of Profit from Associate	2,435	2,490	2,607	2,770
Other Revenue	4,139	4,646	4,840	5,060
Operating Grants, Subsidies, Contributions and Donations	8,012	4,895	5,216	5,548
<b>Total Recurrent Revenue</b>	<b>84,825</b>	<b>87,538</b>	<b>92,438</b>	<b>98,643</b>
<b>Capital Revenue</b>				
Capital Grants, Subsidies, Contributions and Donations	35,532	9,316	6,300	8,302
Contributions from Developers	2,260	2,305	2,351	2,398
<b>Total Capital Revenue</b>	<b>37,792</b>	<b>11,621</b>	<b>8,651</b>	<b>10,700</b>
<b>Total Revenue</b>	<b>122,617</b>	<b>99,159</b>	<b>101,089</b>	<b>109,343</b>
<b>Total Income</b>	<b>122,617</b>	<b>99,159</b>	<b>101,089</b>	<b>109,343</b>
<b>Expenses</b>				
<b>Recurrent Expenses</b>				
Employee Expenses	33,618	35,361	37,122	38,998
Materials & Services	34,762	32,673	33,700	36,601
Finance Costs	1,161	1,171	1,288	1,328
Depreciation & Amortisation	17,728	18,046	18,768	19,518
<b>Total Recurrent Expenses</b>	<b>87,269</b>	<b>87,251</b>	<b>90,878</b>	<b>96,446</b>
<b>Total Expenses</b>	<b>87,269</b>	<b>87,251</b>	<b>90,878</b>	<b>96,446</b>
<b>Net Result</b>	<b>35,348</b>	<b>11,908</b>	<b>10,211</b>	<b>12,896</b>
Operating Revenue (Recurrent Revenue)	84,825	87,538	92,438	98,643
Operating Expenses (Recurrent Expenses)	87,269	87,251	90,878	96,446
<b>Operating Result (Recurrent Result)</b>	<b>-2,444</b>	<b>287</b>	<b>1,560</b>	<b>2,196</b>

The forecast total increase in net rates and utility charges revenue (including growth allowance) between 2021-2022 and 2022-2023 is 6.2%

**Scenic Rim Regional Council  
Budgeted Financial Statements**

**STATEMENT OF FINANCIAL POSITION**

	Revised Budget 2021-2022 \$'000	Budget 2022-2023 \$'000	Forecast 2023-2024 \$'000	Forecast 2024-2025 \$'000
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash & Cash Equivalents	20,880	19,969	20,505	21,809
Trade & Other Receivables	8,100	8,100	8,100	8,100
Inventories	900	900	900	900
<b>Total Current Assets</b>	<b>29,880</b>	<b>28,969</b>	<b>29,505</b>	<b>30,809</b>
<b>Non-Current Assets</b>				
Trade & Other Receivables	14,676	14,676	14,676	14,676
Property, Plant & Equipment	994,303	1,028,413	1,056,394	1,086,568
Investment in Associate	38,306	39,441	40,798	42,526
<b>Total Non-Current Assets</b>	<b>1,047,285</b>	<b>1,082,530</b>	<b>1,111,868</b>	<b>1,143,770</b>
<b>TOTAL ASSETS</b>	<b>1,077,165</b>	<b>1,111,499</b>	<b>1,141,373</b>	<b>1,174,579</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Trade & Other Payables	7,000	7,000	7,000	7,000
Borrowings	2,619	4,171	4,084	2,694
Provisions	10,400	10,400	10,400	10,400
<b>Total Current Liabilities</b>	<b>20,019</b>	<b>21,571</b>	<b>21,484</b>	<b>20,094</b>
<b>Non-Current Liabilities</b>				
Borrowings	42,274	43,262	42,444	43,016
Provisions	4,219	4,219	4,219	4,219
<b>Total Non-Current Liabilities</b>	<b>46,493</b>	<b>47,481</b>	<b>46,663</b>	<b>47,235</b>
<b>TOTAL LIABILITIES</b>	<b>66,512</b>	<b>69,052</b>	<b>68,147</b>	<b>67,329</b>
<b>Net Assets</b>	<b>1,010,653</b>	<b>1,042,447</b>	<b>1,073,226</b>	<b>1,107,250</b>
<b>EQUITY</b>				
Asset Revaluation Surplus	306,015	325,901	346,469	367,597
Accumulated Surplus	704,638	716,546	726,757	739,653
<b>Total Equity</b>	<b>1,010,653</b>	<b>1,042,447</b>	<b>1,073,226</b>	<b>1,107,250</b>

**Scenic Rim Regional Council  
Budgeted Financial Statements**

**STATEMENT OF CASH FLOWS**

	<b>Revised Budget 2021-2022 \$'000</b>	<b>Budget 2022-2023 \$'000</b>	<b>Forecast 2023-2024 \$'000</b>	<b>Forecast 2024-2025 \$'000</b>
<b>Cash Flows from Operating Activities</b>				
Receipts from Customers	69,385	78,558	83,008	88,703
Payments to Suppliers and Employees	-71,178	-68,251	-71,044	-75,825
	-1,793	10,307	11,964	12,878
<b>Receipts:</b>				
Interest Received	1,041	1,593	1,607	1,622
Operating Grants, Subsidies, Contributions and Donations	8,012	4,895	5,216	5,548
<b>Payments:</b>				
Interest Expense	-974	-954	-1,066	-1,102
<b>Net Cash Inflow / (Outflow) from Operating Activities</b>	<b>6,286</b>	<b>15,841</b>	<b>17,721</b>	<b>18,946</b>
<b>Cash Flows from Investing Activities</b>				
<b>Receipts:</b>				
Proceeds from Sale of Property, Plant & Equipment	3,825	1,718	4,540	6,022
Dividend Received from Associate	1,563	1,355	1,250	1,042
Capital Grants, Subsidies, Contributions and Donations	37,792	11,621	8,651	10,700
<b>Payments:</b>				
Payments for Property, Plant & Equipment	-87,966	-33,988	-30,720	-34,587
<b>Net Cash Inflow / (Outflow) from Investing Activities</b>	<b>-44,786</b>	<b>-19,294</b>	<b>-16,279</b>	<b>-16,823</b>
<b>Cash Flows from Financing Activities</b>				
<b>Receipts:</b>				
Proceeds from Borrowings	1,395	5,075	3,265	3,265
<b>Payments:</b>				
Repayment of Borrowings	-2,245	-2,533	-4,171	-4,084
<b>Net Cash Flow inflow / (Outflow) from Financing Activities</b>	<b>-850</b>	<b>2,542</b>	<b>-906</b>	<b>-819</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>-39,350</b>	<b>-911</b>	<b>536</b>	<b>1,304</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>60,230</b>	<b>20,880</b>	<b>19,969</b>	<b>20,505</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>20,880</b>	<b>19,969</b>	<b>20,505</b>	<b>21,809</b>

**Scenic Rim Regional Council  
Budgeted Financial Statements**

<b>STATEMENT OF CHANGES IN EQUITY</b>	<b>Revised Budget 2021-2022 \$'000</b>	<b>Budget 2022-2023 \$'000</b>	<b>Forecast 2023-2024 \$'000</b>	<b>Forecast 2024-2025 \$'000</b>
<b>Accumulated Surplus</b>				
Opening Balance	669,290	704,638	716,546	726,757
Net Operating Result for the Year	35,348	11,908	10,211	12,896
Closing Balance	704,638	716,546	726,757	739,653
<b>Asset Revaluation Surplus</b>				
Opening Balance	286,922	306,015	325,901	346,469
Asset Revaluation Adjustments	19,093	19,886	20,568	21,128
Closing Balance	306,015	325,901	346,469	367,597
<b>Total Equity</b>				
Opening Balance	956,212	1,010,653	1,042,447	1,073,226
Net Operating Result for the Year	35,348	11,908	10,211	12,896
Asset Revaluation Adjustments	19,093	19,886	20,568	21,128
Closing Balance	1,010,653	1,042,447	1,073,226	1,107,250



**Scenic Rim Regional Council  
Budgeted Financial Statements**

**ESTIMATED ACTIVITY STATEMENT**

	<b>Budget 2022-2023 \$'000</b>	<b>Forecast 2023-2024 \$'000</b>	<b>Forecast 2024-2025 \$'000</b>
<b>ROADS ACTIVITY</b>			
Revenue payable to:			
Scenic Rim Regional Council	5,316	5,449	5,585
Other Parties	0	0	0
Expenditure			
Direct	4,811	4,980	5,154
Overhead Allocation	561	580	601
<b>Net Result</b>	<b>-56</b>	<b>-111</b>	<b>-170</b>
Community Service Obligations	0	0	0
<b>BUILDING CERTIFYING ACTIVITY</b>			
Revenue payable to:			
Scenic Rim Regional Council	461	482	504
Other Parties	0	0	0
Expenditure			
Direct	222	230	238
Overhead Allocation	230	238	246
<b>Net Result</b>	<b>9</b>	<b>14</b>	<b>19</b>
Community Service Obligations	0	0	0
<b>WASTE COLLECTION ACTIVITY</b>			
Revenue payable to:			
Scenic Rim Regional Council	6,996	7,311	7,713
Other Parties	0	0	0
Expenditure			
Direct	4,444	4,600	4,761
Overhead Allocation	489	506	524
<b>Net Result</b>	<b>2,063</b>	<b>2,205</b>	<b>2,428</b>
Community Service Obligations	0	0	0

# Scenic Rim Regional Council

## OPERATIONAL PLAN

2022 - 2023



**SCENIC RIM**  
  
REGIONAL COUNCIL

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# CHIEF EXECUTIVE OFFICER'S MESSAGE

I am pleased to share *Scenic Rim Regional Council's Operational Plan 2022-2023*. Council's Corporate Plan *Scenic Rim 2026* sets the five-year strategic direction - designed to work towards a shared vision for the region as outlined in the *Community Plan 2011-2026* - this Operational Plan sets out the specific activities for 2022-2023 to stay focused on realising the strategic vision of Council.

Our *Operational Plan 2022-2023* is a key planning tool which guides Council's operations. Council will continue to meet its commitment to the delivery of services to the community, including providing and maintaining critical Council-owned infrastructure and a vibrant arts and cultural scene across the region, while progressing the actions within the Operational Plan.

The activities outlined in this plan will be delivered within Council's adopted *Annual Budget 2022-2023*. The Plan provides delivery timeframes for each planned activity and success indicators or milestones to keep us on track and accountable.

The plan provides for the ongoing delivery of actions contained within a number of Council Strategies and Plans, including

- Asset Management Plans for Council's buildings and facilities, transport and urban drainage infrastructure, and open spaces;
- *Scenic Rim Regional Council Biodiversity Strategy 2015-2025*;
- *Scenic Rim Regional Prosperity Strategy 2020-2025*;
- *Scenic Rim Regional Council Customer Experience Strategy 2021-2023*;
- *Scenic Rim Regional Council Waste Management and Resources Recovery Strategy 2021-2026*;
- *Scenic Rim Community and Culture Strategy 2022-2027*; and
- *Scenic Rim Regional Council Communication Strategy 2020-2023*;
- *Scenic Rim Smart Region Strategy 2022-2032*

Further, additional actions and activities contained within this plan include:

- Delivery of biodiversity projects and developing the Scenic Rim Climate Change Strategy.
- Supporting business and promoting Scenic Rim as a destination
- Improving digital services for our customers
- Managing growth within the region through the *Scenic Rim Planning Scheme* and implementing the *Growth Management Strategy*.
- Continued implementation of the Vibrant and Active Towns and Villages program, to reinvigorate our towns and villages.
- Managing Council's assets including buildings, open spaces and infrastructure as well as delivering waste management planning and continued advocacy for the region.
- Finalising a new strategy for community and culture and engaging with our community to improve health and wellbeing.

The *Operational Plan 2022-2023* demonstrates our commitment to delivering the vision of the community and continues to deliver quality services to meet the needs of the community.

I am excited about the future opportunities within our region and am confident that the Mayor, Councillors, the Executive Team and all Council employees will work in partnership with the community, to deliver the specific outcomes of this plan.

I am confident that the *Operational Plan 2022-2023* sets a clear direction for Council to deliver its purpose: to enable a sustainable future for our unique communities and rich environments.

Jon Gibbons  
**Chief Executive Officer**



## EXECUTIVE SUMMARY

Scenic Rim Regional Council's *Operational Plan 2022-2023* has been developed in alignment with the themes and areas of focus of the Corporate Plan 2021-2026 (*Scenic Rim 2026*), as required by section 175 of the *Local Government Regulation 2012*. Council's key strategic projects are also included in this plan.

Each key action is presented with an indicative financial allocation (as per the adopted Annual Budget 2022-2023) to provide better transparency and accountability<sup>1</sup>. Furthermore, each action has defined key performance indicators, to provide a way to measure Council's performance against its key objectives.

Progress against the delivery of the objectives outlined in this plan is reported regularly throughout the year to Council and the community through quarterly performance reports and Council's Annual Report.

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<sup>1</sup> Indicative budgets referenced in this Operational Plan are inclusive of materials and services only and do not include direct labour (employee) or overhead costs, unless otherwise stated. Accurate information regarding Council's budget can be reviewed in the Scenic Rim Regional Council 2022-2023 *Community Budget Report*.

# PLANNING FRAMEWORK

The *Operational Plan 2022-2023* is a key component of Council's strategic planning framework and should be considered with other planning documents, including the long-term financial forecast, annual budget and corporate reporting framework.

The purpose of the Corporate Plan 2021-2026 (*Scenic Rim 2026*) is to provide clear strategic direction for the organisation to ensure Council's strategic focus areas are aligned to the community's aspirational vision for the region and the seven strategic themes identified in the *Scenic Rim Community Plan 2011-2026*. It informs decisions about operational priorities and allocation of resources. The *Operational Plan 2022-2023* details the actions Council will take in the second year of the Corporate Plan, building on achievements in 2021-2022, to progress the strategic direction outlined in the Corporate Plan. Under each action contained within the Operational Plan 2022-2023 are the activities planned for 2022-2023, together with key performance indicators and key milestones, which align to the key indicators for success within the Corporate Plan.

Council will continue to meet its commitment to the delivery of services to the community and manage critical Council-owned infrastructure, while delivering activities outlined in the *Operational Plan 2022-2023*.

Council's strategic planning framework is represented in the following diagram (provided below).



## COMMUNITY PLAN THEMES



## RISK MANAGEMENT

Scenic Rim Regional Council embeds a positive risk culture throughout the organisation. To achieve this, Council has established a systematic risk management methodology to identify and address areas of potential risk within Council's operations in a manner consistent with Australian Standards. Effective risk management is governed by an Enterprise Risk Management Framework to establish the relationship between Council's various risk management components and processes. All steps of the Risk Management process are monitored to ensure continuous improvement.

A key part of the Risk Management Framework is Council's Risk Register. This register details how the organisation's strategic and operational risks are described, assessed, and managed. The Risk Register is maintained in accordance with Council's Risk Management Policy and the Enterprise Risk Management Guidelines and reviewed regularly. Strategic and operational risks are reviewed at least quarterly, with higher rated risks reviewed more often.

# SPECTACULAR SCENERY AND HEALTHY ENVIRONMENT

**Statement of Intent:** The region's unique natural environment and rural landscapes are preserved and enhanced in partnership with our community.

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Recognition, preservation and enhancement of the region's unique environment and natural resources, including its biodiversity.	<b>Continue to implement actions contained within the <i>Scenic Rim Regional Council Biodiversity Strategy 2015-2025</i>.</b>	\$190,000	N/A	Regional Development, Health and Biodiversity
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Deliver actions identified in the five-year implementation plan (2020-2025).	1 July 2022		30 June 2023
	2. Continue to deliver programs aligned with Council's biodiversity vision.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Biodiversity across the region is protected.	New properties secured under the Habitat Protection Program by 30 June 2023.		30
	Outcomes are enhanced by productive partnerships and knowledge sharing.	Total value of grant funding allocated to the community by 30 June 2023.		100%
Number of environmental education events delivered by 30 June 2023.		8		
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Recognition, preservation and enhancement of the region's unique environment and natural resources, including its biodiversity.	<b>Partner and collaborate with agencies, community groups and private landholders to provide a coordinated approach to protecting biodiversity within the region.</b>	\$50,000	N/A	Regional Development, Health and Biodiversity
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Establish project agreements with agencies, community groups or private landholders for the delivery of biodiversity projects.	1 July 2022		31 December 2022
	2. Deliver biodiversity projects in collaboration with agencies, community groups or private landholders.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Outcomes are enhanced by productive partnerships and knowledge sharing.	Number of biodiversity projects established in collaboration with agencies, community groups or private landholders by 31 December 2022.		2
Value of support secured by 30 June 2023 through biodiversity partnerships.		\$100,000		

# SPECTACULAR SCENERY AND HEALTHY ENVIRONMENT

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Recognition, preservation and enhancement of the region's unique environment and natural resources, including its biodiversity.	<b>Continue to deliver, in partnership with the Council of Mayors South-East Queensland, the Resilient Rivers Program.</b>	\$240,000	\$240,000	Regional Development, Health and Biodiversity
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Deliver actions under the Logan-Albert Catchment Action Plan.	1 July 2022		30 June 2023
	2. Deliver actions under the Bremer Catchment Action Plan.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Natural environment and rural landscapes are enhanced as a result of planned actions.	Projects delivered under the Logan-Albert Catchment Action Plan.		2
Projects delivered under the Bremer Catchment Action Plan.		2		
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Adaptation to changing climate and weather patterns.	<b>Develop a program of work to facilitate climate adaptation across the region.</b>	\$20,000	N/A	Regional Development, Health and Biodiversity
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Develop the Scenic Rim Climate Change Strategy and Implementation Plan.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Natural environment and rural landscapes are enhanced as a result of planned actions.	Scenic Rim Climate Change Strategy adopted by Council.		30 June 2023
		Scenic Rim Climate Change Implementation Plan developed.		30 June 2023



# SPECTACULAR SCENERY AND HEALTHY ENVIRONMENT

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Adaptation to changing climate and weather patterns.	<b>Increase community awareness of the causes and impacts of, and mitigation strategies to manage, drought and natural disasters such as fire and flood.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Develop or review disaster management plans and procedures as needed by the Local Disaster Management Group.	1 July 2022		30 June 2023
	2. Deliver annual disaster management exercises to increase local coordination capability.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Outcomes are enhanced by productive partnerships and knowledge sharing.	Number of local disaster management plans and procedures developed, reviewed and endorsed by the Local Disaster Management Group.		2
	Increased community awareness of drought and natural disaster mitigation enhances resilience.	Number of disaster management exercises and training sessions facilitated for Council and stakeholders who participate in disaster response and recovery activities.		2
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Adaptation to changing climate and weather patterns.	<b>Incorporate natural disaster mitigation in the design and operation of Council's facilities and assets.</b>	Within existing labour budget	N/A	Maintenance and Operations
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Design new facilities and assets to current standards and guidelines, incorporating natural disaster mitigation.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's assets provide appropriate and sustainable levels of service.	Designs for Council's new or upgraded facilities and assets incorporate natural disaster mitigation.		100%

# SPECTACULAR SCENERY AND HEALTHY ENVIRONMENT

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Adaptation to changing climate and weather patterns.	<b>Design and deliver initiatives to increase environmental sustainability across Council's operations.</b>	Within existing labour budget	N/A	Maintenance and Operations  Biodiversity and Climate Change
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Investigate the use of energy efficient infrastructure and processes in the operation of Council's operational facilities.	1 July 2022		30 June 2023
	2. Implement energy-smart technology in Council's buildings and community facilities.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's assets provide appropriate and sustainable levels of service.	Number of LED lights installed in Council buildings and community facilities by 30 June 2023.		100
Number of external grants secured by 30 June 2023 to fund implementation of significant energy efficiency projects.		1		
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Adaptation to changing climate and weather patterns.	<b>Advocate for the evaluation of options for increasing water resilience within the region.</b>	Within existing labour budget	N/A	Regional Prosperity and Communications  Regional Development, Health and Biodiversity
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Progress Water for Warrill Project advocacy.	1 July 2022		30 June 2023
	2. Investigate policy options to increase domestic water supply capacity for new dwellings in the region to reduce demand on reticulated water supply.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Water resilience across the region is increased.	Number of Advisory Group meetings attended in support of the Water for Warrill project.		4
Recommendations for policy options to increase domestic water supply capacity for new dwellings presented to Council for consideration.		30 June 2023		

# SPECTACULAR SCENERY AND HEALTHY ENVIRONMENT

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Adaptation to changing climate and weather patterns.	<b>Continue to deliver One Million Trees for the Scenic Rim by 2025.</b>	\$81,700	N/A	Regional Development, Health and Biodiversity
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Deliver rural trees initiative.	1 July 2022		30 June 2023
	2. Deliver community trees initiative.	1 July 2022		30 June 2023
	3. Deliver habitat trees initiative.	1 July 2022		30 June 2023
	4. Deliver River trees initiative.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
Natural environment and rural landscapes are enhanced as result of planned actions.	Number of trees planted annually to achieve 'One Million Trees for the Scenic Rim' target by 2025.		90,000	

# SUSTAINABLE AND PROSPEROUS ECONOMY

**Statement of Intent:** An enhanced regional brand underpins sustainable economic growth for businesses, strong local employment opportunities and high-performing primary production and tourism industries.

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The current and future economic prosperity of the region.	<b>Continue to implement the <i>Scenic Rim Regional Prosperity Strategy 2020-2025</i>.</b>	\$105,000	N/A	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Deliver year two actions contained in the <i>Scenic Rim Regional Prosperity Strategy 2020 – 2025</i> .	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Outcomes are enhanced through productive partnerships and knowledge sharing.	Number of businesses engaged annually.		200
		Number of developmental projects/initiatives delivered in collaboration with Chambers of Commerce, Destination Scenic Rim, and other business groups.		5
	Investment in the region grows.	Number of concept and pre-lodgement meetings attended by Regional Prosperity team members.		10
Event impact and economic impact modelling - number of scenarios modelled.		10		
Number of potential development applicants supported through case management.		6		
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The current and future economic prosperity of the region.	<b>Facilitate and mentor continued development and sustainability of diverse and high-performing local businesses, with capability to adapt and thrive.</b>	Within existing labour budget	N/A	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Engage with local businesses through visitation schedule, regular program of assistance and refer to opportunities through local, Queensland and Australian Government programs.	1 July 2022		30 June 2023
	2. Deliver a region-relevant program of activities as part of Small Business Month.	1 May 2023		31 May 2023
	3. Conduct quarterly meetings of the Scenic Rim Regional Prosperity Leadership Alliance.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Creation of valued employment for local residents are supported.	Number of events delivered as part of Small Business Month.		15
Number of individuals registered to participate in Small Business Month activities.		100		
Number of quarterly meetings of Scenic Rim Regional Prosperity Leadership Alliance held.		4		



# SUSTAINABLE AND PROSPEROUS ECONOMY

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The current and future economic prosperity of the region.	<b>Support the local economy through the development of strategic partnerships and supply chain management.</b>	\$10,000	\$10,000	Regional Prosperity and Communications  Council Sustainability
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Continue to engage local businesses in exploring opportunities for increasing local economic spend.	1 July 2022		30 June 2023
	2. Progress and promote the Shop Scenic Rim fixed loop gift card program.	1 July 2022		30 June 2023
	3. Develop Council's Inventory Procurement Plan to highlight the annual inventory procurement and opportunities for local suppliers.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council continues to focus on 'buying local'.	Percentage of Council's materials and services expenses purchased from local suppliers.		35%
		Number of local businesses participating in Shop Scenic Rim program.		150
Value of Shop Scenic Rim gift cards redeemed in participating businesses.		\$50,000		
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
An industry footprint that aligns to aspirations of the region and facilitates an evolving economy.	<b>Facilitate the retention, expansion, and attraction of industrial businesses, contingent on market demand.</b>	\$50,000	N/A	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Develop a suite of investment attraction marketing materials and tactics, targeted at potential investors.	1 July 2022		30 June 2023
	2. Continue to facilitate Scenic Rim Strategic Coordination Group meetings (with Office of the Coordinator-General, Department of State Development, Infrastructure, Local Government and Planning, Department of Transport and Main Roads and other relevant agencies), actions and outcomes.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Investment in the region grows.	Number of engagements with medium-to-large industrial businesses to support retention, expansion, or attraction to the region.		4
		Number of Scenic Rim Strategic Co-ordination Group meetings held.		4

# SUSTAINABLE AND PROSPEROUS ECONOMY

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
An industry footprint that aligns to aspirations of the region and facilitates an evolving economy.	<b>Champion the Bromelton State Development Area (SDA) partnership.</b>	Within existing labour budget	N/A	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Ensure efficient delivery of the grant-funded Scenic Rim Inland Rail Interface Improvement project (subject to it passing 'gate' hurdles as determined by funding body).	1 July 2022		30 June 2023
	2. Include comprehensive information for Bromelton SDA opportunity in broader investment attraction material and marketing.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Outcomes are enhanced through productive partnerships and knowledge sharing.	Investment attraction collateral for Bromelton produced (in conjunction with Department of State Development, Infrastructure, Local Government and Planning) and disseminated through hard copy channels and online.		30 June 2023
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
An industry footprint that aligns to aspirations of the region and facilitates an evolving economy.	<b>Advocate for agriculture-based future industry opportunities.</b>	\$100,000	N/A	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Work with agri-sector to facilitate growth and capitalise on opportunities in agri-business and agri-tourism.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Outcomes are enhanced through productive partnerships and knowledge sharing.	Year one actions of the three-year action plan of the Agri-business and Agri-tourism Industry Development Program 10-year Roadmap are delivered.		100%

# SUSTAINABLE AND PROSPEROUS ECONOMY

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Sustainable value captured from tourism in the region with regional capability to drive prosperity.	<b>Build on the Scenic Rim destination marketing brands, such as “The Richest Place on Earth, in Australia,” to drive awareness, visitation and tourism investment.</b>	\$260,000	N/A	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Deliver tactical destination marketing campaign in conjunction with industry.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Outcomes are enhanced through productive partnerships and knowledge sharing.	Number of leads to Visit Scenic Rim website from campaign activity.		50,000
		Number of leads to tourism operators from website or digital campaigns.		100,000
		Audience reach through campaign activity (views).		5,000,000
Campaign value generated above paid media spend.		\$250,000		
	Editorial/media value generated by PR.		\$1 million	
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Sustainable value captured from tourism in the region with regional capability to drive prosperity.	<b>Facilitate growth of quality regional events and experiences.</b>	\$630,000	\$471,500	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Plan and deliver Scenic Rim Eat Local Week 2023, including lead up marketing.	1 July 2022		30 June 2023
	2. Attract, expand, and develop new events in the region.	1 July 2022		30 June 2023
	3. Mentor community-based organisers of regional events to build their capability.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Investment in the region grows.	Total value of economic impact generated by support of events by 30 June 2023.		\$4 million
Ratio of benefit to dollars invested as at 30 June 2023.		10:1		
Engagements with event organisers.		12 per quarter		

# SUSTAINABLE AND PROSPEROUS ECONOMY

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Sustainable value captured from tourism in the region with regional capability to drive prosperity.	<b>Partner with the unified Local Tourism Organisation, Destination Scenic Rim.</b>	\$95,000	N/A	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Jointly deliver a range of destination marketing and industry development activities.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Outcomes are enhanced through productive partnerships and knowledge sharing.	Number of financial members of Destination Scenic Rim.		100
		Number of collaborative initiatives delivered for the tourism industry.		4
		Timely reports submitted to Council with details of activities planned and delivered by Destination Scenic Rim.		2

# SUSTAINABLE AND PROSPEROUS ECONOMY

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Sustainable value captured from tourism in the region with regional capability to drive prosperity.	<b>Define opportunities to mitigate the impact of growth derived from tourism.</b>	\$50,000	N/A	Capital Works and Asset Management  Financial Management
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Conduct review of environmental and amenity impacts from visitation growth.	1 July 2022		31 March 2023
	2. Identify and investigate potential initiatives to mitigate environmental and amenity impacts from visitation growth.	1 April 2023		30 June 2023
	3. Identify and investigate potential funding streams to support asset renewal in high visitation areas in line with requirements.	1 April 2023		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Renewal of Council's assets, including facilities and infrastructure, is partially offset through value captured from tourism and other activities.	Review of environmental and amenity impacts from visitation growth completed.		31 March 2023
		Report provided to Council identifying environmental and amenity impacts from visitation growth and evaluating potential funding streams to support asset renewal.		30 June 2023



# OPEN AND RESPONSIVE GOVERNMENT

**Statement of Intent:** Ethical and transparent leadership supports the diverse needs of our community via a high-performing and financially sustainable organisation.

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
To be a high-quality customer-focused organisation that provides high-quality customer-focused services.	<b>Enhance the customer experience through the delivery of planned actions contained within the <i>Scenic Rim Regional Council Customer Experience Strategy 2021-2023</i>.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1.Facilitate and support activities within the Strategy.	1 July 2022		30 June 2023
	2.Conduct Customer Effort Score Survey in accordance with the customer survey framework.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Community sentiment regarding Council and its services is improved.	Customer Effort Score Survey is completed.		30 June 2023
Annual report card for implementation outcomes of the <i>Scenic Rim Regional Council Customer Experience Strategy 2021-2023</i> is published.		30 June 2023		

# OPEN AND RESPONSIVE GOVERNMENT

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
To be a high-quality customer-focused organisation that provides high-quality customer-focused services.	<b>Improve systems and digital capacity to enable enhanced customer access to Council's services.</b>	\$70,000	N/A	Information Services and Technology  Regional Development, Health and Biodiversity  Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Publish <i>Scenic Rim Planning Scheme 2020</i> in an e-planning format to enhance user experience and assist with self-servicing of town planning enquiries.	1 July 2022		30 June 2023
	2. Create digital capability to facilitate online customer interactions for a range of Council services.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Clear and relevant information is delivered proactively and in a timely manner.	Software provider engaged to migrate the planning scheme to an e-plan format.		31 August 2022
		Migration of <i>Scenic Rim Planning Scheme 2020</i> to new e-plan format completed and accessible on Council's website.		31 December 2022
		Engagement with online planning scheme compared to previous format of planning searches and telephone enquiries.		30 June 2023
		Website enhancements 'go live' to facilitate online customer requests for a range of high demand Council services.		30 September 2022
		Implementation Plan for the roll out of the Customer Request module and applications in Council's Enterprise Resource Planning system approved by Executive Leadership Team.		31 December 2022
Implementation of the Customer Request module and application suite in Council's Enterprise Resource Planning system is complete.		50%		

# OPEN AND RESPONSIVE GOVERNMENT

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
To be a high-quality customer-focused organisation that provides high-quality customer-focused services.	<b>Improve capability to manage interactions with our customers.</b>	\$159,000	N/A	Information Services and Technology  Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Investigate and implement a Customer Relationship Management system.	1 July 2022		30 June 2023
	2. Streamline the way customers make and submit applications to Council.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council has the systems and digital capability to improve customer experience.	Selection and procurement of Customer Relationship System complete.		31 March 2023
		Implementation of Customer Relationship System.		25%
	Council's customer forms updated to allow online completion.		60%	
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
To be a high-quality customer-focused organisation that provides high-quality customer-focused services.	<b>Enhance communication with our customers and other stakeholders through the execution of the <i>Scenic Rim Regional Council Communication Strategy 2020-2023</i>.</b>	\$103,680	N/A	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Deliver year two activities as outlined in the <i>Scenic Rim Regional Council Communications Strategy 2020-2023</i> .	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Clear and relevant information is delivered proactively and in a timely manner.	Responses provided to media enquiries within 24 hours of being received by Council.		75%
		Media releases distributed annually about Council business.		100
		Number of CEO Updates issued annually to improve internal communication.		12
Number of advertisements published in local newspapers annually to keep the community informed.		80		
Forward facing social media content schedules developed to increase followers on Council's Facebook and LinkedIn pages.		12		

# OPEN AND RESPONSIVE GOVERNMENT

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
To be a high-quality customer-focused organisation that provides high-quality customer-focused services.	<b>Build and maintain the community's awareness and understanding of Council's programs, services, and decision-making processes.</b>	Within existing labour budget	N/A	Office of the CEO  Governance and Assurance
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Ensure that meeting practices of Council are contemporary and in line with legislative requirements.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council has ethical and transparent governance.	All Ordinary and Special meeting agendas and minutes are facilitated in accordance with what is prescribed in Council's Standing Orders.	100%	
	Public participation in all Ordinary and Special Meetings is enabled through the Live Meeting Broadcast and Public Gallery and is maintained in accordance with Council's Standing Orders and legislative requirements.	100%		
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Strengthened community engagement and partnerships that improve shared expectation and commitment.	<b>Develop ways of interacting with the community that facilitate two-way communication and strengthen relationships.</b>	\$30,710	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Deliver activities with a completion date of 30 June 2023, as contained within the <i>Scenic Rim Regional Council Community Engagement Strategy 2021-2025</i> .	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Community sentiment regarding Council and its services is improved.	<i>Let's Talk Scenic Rim</i> online community engagement hub fully operational, featuring key Council projects.	30 June 2023	
	Number of participants registered on <i>Let's Talk Scenic Rim</i> .	1,200		

# OPEN AND RESPONSIVE GOVERNMENT

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Strengthened relationships with other levels of government and statutory organisations to secure their commitment to a shared community vision.	<b>Participate in strategic discussions with the Local Government Association of Queensland (LGAQ) and the Council of Mayors South-East Queensland (COMSEQ).</b>	Within existing labour budget	N/A	Governance and Assurance
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Provide support to elected representatives for their participation in strategic discussions with LGAQ and COMSEQ.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's advocacy enables the delivery of economic, social and environmental priorities across the region.	Identified motions for the LGAQ Annual Conference submitted.		100%
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Ongoing integrity of Council's practice and processes.	<b>Ensure Council's policies and practices remain in line with changing statutory requirements.</b>	Within existing labour budget	N/A	Governance and Assurance
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Deliver training and other activities to ensure awareness of Council's Policy Review Framework and promote best practice for corporate governance.	1 July 2022		30 June 2023
	2. Monitor and provide assistance in the review of policies and procedures to ensure legislative obligations are maintained.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council has ethical and transparent governance.	Number of governance activities scheduled that raise awareness and promote best practice around the Policy Review Framework.		4
Biannual audit on Council Policies and Procedures undertaken to identify current status and facilitate appropriate reporting.		2		



## OPEN AND RESPONSIVE GOVERNMENT

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Ongoing integrity of Council's practice and processes.	<b>Maintain an embedded culture and practice of transparency and ethical conduct, while adhering to confidentiality and privacy requirements.</b>	Within existing labour budget	N/A	Governance and Assurance
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Continue to maintain high standards when facilitating matters and processing applications from public and external agencies.	1 July 2022		30 June 2023
	2. Partner with external agencies to promote awareness of good decision making and ethical conduct including privacy and confidentiality requirements.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council has ethical and transparent governance.	Internal training on processing of Information Privacy and Right to Information applications delivered.		2
		All Right to Information applications processed within the legislative or required timeframes.		100%
	Number of training and awareness programs delivered in conjunction with key external agency programs.		4	
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Ongoing integrity of Council's practice and processes.	<b>Ensure Council's ongoing compliance through robust audit, risk management and assurance frameworks.</b>	Within existing labour budget	N/A	Internal Audit and Improvement
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Deliver the Annual Audit Plan.	1 July 2022		30 June 2023
	2. Provide advice about controls and business improvements, as required.	1 July 2022		30 June 2023
	3. Collaborate with, and provide assurance services to, project teams in the delivery of key projects.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's practice is consistent, accurate, open and honest.	Annual Audit Plan adopted by Council.		31 August 2022
Number of Audit and Risk Committee meetings facilitated.		4		

## RELAXED LIVING AND RURAL LIFESTYLE

**Statement of Intent:** Future growth opportunities, development and innovation enhance our lifestyle, preserve our natural assets, and prime agricultural land.

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region.	<b>Implement an advocacy strategy to influence the development of Policy by other levels of Government that better supports the economic, social, and environmental priorities for the region.</b>	Within existing labour budget	N/A	Office of the Mayor and CEO  Regional Prosperity and Communications  Regional Development, Health, and Biodiversity
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Represent Scenic Rim Regional Council on Council of Mayors South-East Queensland (COMSEQ) 2032 Regional Legacy Working Group.	1 July 2022		30 June 2023
	2. Deliver regular updates to local Queensland and Australian Government representatives.	1 July 2022		30 June 2023
	3. Continue representation on COMSEQ and quarterly meetings with the SEQ Local Government Working Group to inform the SEQ Regional Planning Committee and the SEQ Growth Monitoring Program.	1 July 2022		30 June 2023
	4. Continue representation on the SEQ Regional Planning Committee to advocate for planning policy administered by the Queensland Government that better supports the economic, social, and environmental policies for the region.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Advocacy and innovative partnerships enable the delivery of economic, social, and environmental priorities across the region.	Percentage of meetings of the COMSEQ 2032 Regional Legacy Working Group attended.		100%
		Number of meetings of the SEQ Local Government Working Group attended to inform the SEQ Regional Planning Committee and SEQ Growth Monitoring Program.		100%
		Number of general updates delivered by Officers to each of the Queensland and Australian Members of Parliament.		2
SEQ Regional Planning Committee Meetings attended by the mayor or his delegate and Senior Executive.		100%		

## RELAXED LIVING AND RURAL LIFESTYLE

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region.	<b>Complete Major Amendments to the Scenic Rim Planning Scheme 2020.</b>	\$50,000	N/A	Regional Development, Health, and Biodiversity
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Prepare amendments to the <i>Scenic Rim Planning Scheme 2020</i> to implement the priorities of the Growth Management Strategy.	1 July 2022		30 June 2023
	2. Progress a Major Amendment to the <i>Scenic Rim Planning Scheme 2020</i> to update environmental policy relating to Matters of Local Environmental Significance.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Growth in the region is supported by a clear and evidence-based planning vision.	Priority planning scheme amendments to implement the Growth Management Strategy identified in the adopted five-year Strategic Land Use Planning Program are submitted to the Queensland Government for a State Interest Review.		30 June 2023
		The scope and key deliverables for a Major Amendment updating policy for Matters of Local Environmental Significance are identified.		30 June 2023

## RELAXED LIVING AND RURAL LIFESTYLE

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region.	<b>Review Council's relevant programs and plans in context of the Growth Management Strategy.</b>	Within existing labour budget)	N/A	Regional Development, Health and Biodiversity
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Identify priority actions of the Growth Management Strategy and prepare an implementation plan, in collaboration with internal project teams.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Our Growth Management Strategy ensures preservation of prescribed natural assets and prime agricultural land.	A five-year Strategic Land Use Planning Program is adopted that schedules the Planning Scheme amendments for the implementation of the Growth Management Strategy five-year Strategic Land Use Planning Program.		31 December 2022
	Growth strategies are quantified in a format to allow for the commencement of the review of the Local Government Infrastructure Plan.		31 December 2022	
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
A successful transition to a smart and innovative region.	<b>Explore options, and advocate for stable, reliable, and relevant digital connectivity across the region.</b>	Within existing labour budget	N/A	Information Services and Technology
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Work with internal and external stakeholders to promote Scenic Rim as a priority region.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Mobile and data services connectivity across the region is enhanced.	Number of engagements with decision makers and policy influencers regarding digital connectivity.		2
	Prioritised mobile blackspots submitted to the Australian Government's Mobile Black Spot Funding Program.		100%	

## RELAXED LIVING AND RURAL LIFESTYLE

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
A successful transition to a smart and innovative region.	<b>Implement the <i>Scenic Rim Smart Region Strategy 2022-2025</i>.</b>	\$25,000	N/A	Regional Prosperity and Communications
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Implement year one actions from the <i>Scenic Rim Smart Region Strategy 2022-2025</i> .	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Advocacy and innovative partnerships enable the delivery of economic, social, and environmental priorities across the region.	Year 1 actions of the <i>Scenic Rim Smart Region Strategy 2022-2025</i> implemented by 30 June 2023.		90%
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
A successful transition to a smart and innovative region.	<b>Integrate smart technology and the Internet of Things (IoT) into Council operations and community programs.</b>	Within existing labour budget		Information Services and Technology  Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Investigate and evaluate options for smart infrastructure points in key areas, such as main streets of Beaudesert, Tamborine Mountain, Boonah, and Canungra.	1 July 2022		30 June 2023
	2. Investigate inclusion of public Wi-Fi and smart sensors within Council facilities and Council-owned community facilities.	1 July 2022		30 June 2023
	3. Promote Library Digital Days Program to increase participation and involve community groups in presenting online learning sessions.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Advocacy and innovative partnerships enable the delivery of economic, social, and environmental priorities across the region.	Report presented to Council on options for smart infrastructure points in key areas, such as main streets of Beaudesert, Tamborine Mountain, Boonah, and Canungra.		31 December 2022
Business case presented to Council for inclusion of public Wi-Fi and smart sensors. within Council facilities and Council-owned community facilities.		31 December 2022		
Number of sessions delivered as part of Library Digital Days program.		6		



## VIBRANT AND ACTIVE TOWNS AND VILLAGES

**Statement of Intent:** Our vibrant towns and villages embrace their uniqueness, heritage values and sense of place.

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Re-invigoration of town and village centres through significant vibrancy projects.	<b>Ensure that 'Vibrant and Active Towns and Villages' projects preserve location-based cultural and heritage elements as identified in the <i>Scenic Rim Community and Culture Strategy 2022-2027</i>.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Implement Story Trails, Markers and Boards, and include heritage and public art in all Vibrant and Active Towns and Villages.	1 July 2022		30 June 2023
	2. Encourage community participation in governance and decision making relating to cultural outcomes.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The Scenic Rim's heritage is reflected in our planning guidelines, infrastructure design, public art, and community events.	Story Markers/boards installed across the region.		4
		Community engagement meetings or events held annually with local stakeholders to facilitate the development of Vibrant and Active Towns and Villages projects or events.		14

## VIBRANT AND ACTIVE TOWNS AND VILLAGES

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages	<b>Engage with the community to define the unique character, values, and sense of place of the region's towns and villages.</b>	\$200,000	N/A	Capital Works and Asset Management  Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Develop public domain and open space electrical infrastructure guidelines for use in key identified towns within the region.	1 July 2022		30 June 2023
	2. Ten-year capital Vibrant and Active Towns and Villages (VATV) and strategic projects delivered and reviewed.	1 July 2022		30 June 2023
	3. Actively seek alternate funding streams through application to external grant sources.	1 July 2022		30 June 2023
	4. Deliver revitalisation projects incorporating community input into public art to celebrate local stories.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The Scenic Rim's heritage is reflected in our planning guidelines, infrastructure design, public art and community events.	VATV and strategic projects delivered within scheduled timeframe as per the approved ten-year capital works program.		100%
		Funding opportunities secured.		1
		Public domain and open space electrical infrastructure guidelines developed and adopted by Council.		30 June 2023
		Number of public art installations and events delivered that reflect the heritage, interests and culture of our region.		2
		Number of Scenic Rim Arts Reference Group meetings held to assess public art and Regional Arts Development Fund applications.		4

## VIBRANT AND ACTIVE TOWNS AND VILLAGES

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages.	<b>Support community initiatives that drive vibrant and active towns and villages through Council's Regional Arts Development Program.</b>	\$71,280	\$39,500	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Implement a Regional Arts Development Fund program that supports the community to deliver a variety of projects across the region.	1 July 2022		30 June 2023
	2. Support Scenic Rim writers and artists to tell local stories.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The community is supported to deliver, or participate in, programs and activities that drive the vibrancy of our towns and villages.	Number of applications received for funding under the Regional Arts Development Fund that meet criteria.		12
	Number of locations for which stories are documented that reflect the heritage, interests, and culture of our region.		3	

## VIBRANT AND ACTIVE TOWNS AND VILLAGES

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages.	<b>Encourage the community's engagement with activities that celebrate the region's heritage and identity.</b>	Within existing labour and project budget	N/A	Regional Development, Health, and Biodiversity  Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Prepare scope for a review of the Scenic Rim Local Heritage Register.	1 July 2022		31 December 2022
	2. Prepare scope for the identification and protection of precincts that protect the character of significant areas or streetscapes in the region.	1 July 2022		31 December 2022
	3. Develop Story Trails, Markers and Boards for public spaces that incorporate community input and celebrate local stories.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The Scenic Rim's heritage is reflected in our planning guidelines, infrastructure design, public art and community events.	Scope and costing for a review of the Scenic Rim Local Heritage Register is completed.		31 December 2022
		Scope and costing for the identification and protection of character precincts for future inclusion in the <i>Scenic Rim Planning Scheme 2020</i> is completed.		31 December 2022
	The community is supported to deliver, or participate in, programs and activities that drive the vibrancy of our towns and villages.	Story Markers/boards installed across the region as part of Scenic Rim Story Trails		20

## VIBRANT AND ACTIVE TOWNS AND VILLAGES

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages.	<b>Design and deliver an arts and cultural program that facilitates partnerships with community to enhance sense of place.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Develop Scenic Rim Mural Implementation Plan 2022.	1 July 2022		30 June 2023
	2. Implement delivery of public art as part of the Davidson Park Revitalisation Project (Beaudesert Town Centre Revitalisation Project).	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The Scenic Rim's heritage is reflected in our planning guidelines, infrastructure design, public art, and community events.	Mural Implementation Plan 2022 developed and adopted by Council.		December 2022
	Number of artist designed public artworks fabricated and installed as part of revitalisation of Davidson Park.		23	



## ACCESSIBLE AND SERVICED REGION

**Statement of Intent:** Infrastructure and services support the prioritised needs of our growing community.

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The provision of services that align to the current and long-term (20 year) service level requirements of the Scenic Rim community.	<b>Develop and maintain a full catalogue of Council's services service levels and cost to serve.</b>	Within existing labour budget	N/A	Financial Management
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Undertake a review of key operational areas of the business to enable the identification of service standards.	1 July 2022		30 June 2023
	2. Progress documentation of current service levels and cost metrics.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Community has access to readily available information regarding Council's full suite of services, including defined service standards and cost to serve.	Council's Service Level Catalogue includes services delivered by the Customer and Regional Prosperity, People and Strategy and Council Sustainability Portfolios.		100%
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The provision of services that align to the current and long-term (20 year) service level requirements of the Scenic Rim community.	<b>Develop and maintain a constructive dialogue with the community about service expectations and affordability.</b>	Within existing labour budget	N/A	Financial Management  Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Engage with the community and highlight the successes and challenges faced by Scenic Rim Regional Council in maintaining financial sustainability.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Community has access to readily available information regarding Council's full suite of services, including defined service standards and cost to serve.	'Let's Talk Scenic Rim' community engagement platform is used to inform the 2023-24 annual budget development process.		30 June 2023
		Fact Sheets relating to Council's financial sustainability journey published on Council's website.		4
Community engagement on Council's service catalogue undertaken to raise awareness of the services and metrics around the delivery.		31 December 2022		

## ACCESSIBLE AND SERVICED REGION

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The provision of services that align to the current and long-term (20 year) service level requirements of the Scenic Rim community.	<b>Ensure that the installation of private and utility infrastructure in Council-controlled reserves does not compromise the function and safety of Council's infrastructure, or the visual amenity of the region.</b>	Within existing labour budget	N/A	Maintenance and Operations
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Continue the development of an online platform that provides stakeholders with information about works on road reserves that may impact the transport network.	1 July 2022		30 June 2023
	2. Ensure appropriate controls and standards for the installation of private and utility infrastructure in Council controlled reserves.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Community safety and visual amenity is preserved in Council controlled reserves.	Identification of a suitable online platform to facilitate stakeholder visibility of works on road reserves is provided.		30 June 2023
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community.	<b>Adopt a sustainable and equitable approach to the provision and maintenance of community facilities and community sporting infrastructure that meets current and future community needs.</b>	Within existing labour budget	N/A	Maintenance and Operations Resources and Sustainability
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Establish standardised leasing documentation.	1 July 2022		31 December 2022
	2. Develop service level catalogue content for community facilities and sporting infrastructure to align with leasing documentation.	1 January 2023		30 June 2023
	<b>Measure of Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council-controlled community facilities and sporting infrastructure meet the identified needs of the community.	Community leasing standardisation documentation presented to Council.		31 December 2022
	Lease maintenance plan presented to Council.		31 March 2023	

## ACCESSIBLE AND SERVICED REGION

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community.	<b>Develop and implement a strategy for the provision and oversight of a broad range of quality camping facilities on Council-controlled land across the region that meets current and future needs.</b>	Within existing labour budget	N/A	Resources and Sustainability
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Develop a business model to ensure ongoing revenue is received to appropriately operate, maintain, and enhance Councils Camping Facilities.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's assets provide appropriate and sustainable levels of service.	Camping Management Strategy is developed and adopted by Council.		30 June 2023
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community.	<b>Maintain oversight of Council's Building and Facilities, including investment forecasts based on service requirements and condition assessment modelling.</b>	Within existing labour budget	N/A	Capital Works and Asset Management
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Undertake asset condition assessments and comprehensive analyses of asset condition data sets as outlined in the rolling five-year condition assessment program.	1 July 2022		30 June 2023
	2. Implement the Asset Information Strategy elements relevant to Council's Buildings and Facilities.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's assets provide appropriate and sustainable levels of service.	Building and facilities asset information is reviewed to ensure its adequacy to provide appropriate management of this asset class.		31 December 2022
Building and facilities assets capital investment requirements are reviewed, updated and presented to Council.		30 June 2023		

## ACCESSIBLE AND SERVICED REGION

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Accessibility and reliability of Council-controlled transport, flood mitigation and drainage infrastructure, with enhanced resilience.	<b>Maintain oversight of Council-controlled transport and urban drainage infrastructure, including investment forecasts based on service requirements and asset condition modelling.</b>	Within existing labour budget	N/A	Capital Works and Asset Management
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Undertake asset condition assessments and comprehensive analyses of asset condition data sets as outlined in the rolling five-year condition assessment program.	1 July 2022		30 June 2023
	2. Implement the Asset Information Strategy elements relevant to Council's transport and urban drainage assets.	1 July 2022		30 June 2023
	3. Continue implementation of the Enterprise Asset Management system solution.	1 July 2022		30 June 2023
	4. Restore transport assets, to a more resilient standard where possible, following natural disaster events, through delivery of Infrastructure Recovery Program.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Sustainable asset lifecycle is assured through integration of asset planning and financial forecasting.	Transport and urban drainage asset information is reviewed to ensure its adequacy to provide appropriate management of this asset class.		31 December 2022
		Transport and urban drainage assets capital renewal investment requirements are reviewed and presented to Council.		31 December 2022
		Enterprise Asset Management Operations and Maintenance modules for transport structures assets (e.g., bridges, major culverts) implementation plan delivered with key dates met.		30 June 2023
Infrastructure Recovery Program developed.		30 September 2022		
Infrastructure Recovery Program delivered in line with planned timelines.		100%		

## ACCESSIBLE AND SERVICED REGION

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Accessibility and reliability of Council-controlled transport, flood mitigation and drainage infrastructure, with enhanced resilience.	<b>Incorporate resilience and service level criteria into asset design standards and specifications for infrastructure upgrades, rehabilitations, and renewals, to ensure asset reliability during and following natural disaster events.</b>	\$50,000	N/A	Capital Works and Asset Management
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Update the Asset Management Plans to include infrastructure renewal, rehabilitation and upgrade treatment options that will increase the resilience of Council's critical infrastructure assets against natural disaster events.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's assets provide appropriate and sustainable levels of service.	Critical infrastructure assets are identified and documented in Council's Asset Management Plans.		30 June 2023

## ACCESSIBLE AND SERVICED REGION

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
The provision of open spaces that meet current and long-term (20 year) needs of the Scenic Rim community.	<b>Maintain oversight of Council's open spaces, including investment forecasts based on service requirements and asset condition modelling.</b>	Within existing labour budget	N/A	Capital Works and Asset Management
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Undertake asset condition assessments and comprehensive analyses of asset condition data sets as outlined in the rolling five-year condition assessment program.	1 July 2022		30 June 2023
	2. Implement the Asset Information Strategy elements relevant to Council's open spaces.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's assets provide appropriate and sustainable levels of service.	Open space and parks asset information is reviewed to ensure its adequacy to provide appropriate management of this asset class.		31 December 2022
		Open spaces and parks assets capital renewal investment requirement are reviewed and presented to Council.		31 December 2022
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
A sustainable program of local, higher order infrastructure delivery necessary to support population and economic growth.	<b>Review and update Council's Local Government Infrastructure Plan.</b>	\$100,000	N/A	Capital Works and Asset Management
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Progress the review and amendment of Council's Local Government Infrastructure Plan (LGIP) in alignment with Council's Growth Management Strategy.	1 July 2022		30 June 2023
	2. Monitor the delivery of the current LGIP projects through the capital works program and development contribution.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Sustainable asset lifecycle is assured through integration of asset planning and financial forecasting.	Baseline assumptions for the LGIP amendment are fully documented and are in line with the Growth Management Strategy.		30 June 2023



## ACCESSIBLE AND SERVICED REGION

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
A sustainable program of local, higher order infrastructure delivery necessary to support population and economic growth.	<b>Develop and review a 10-year capital works program annually, with a 20-year horizon forecast.</b>	Within existing labour budget	N/A	Capital Works and Asset Management
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Develop Council's 10-year capital works program in line with Council's long term financial plan.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's assets provide appropriate and sustainable levels of service.	10-year capital works program adopted by Council		30 June 2023
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
A sustainable program of local, higher order infrastructure delivery necessary to support population and economic growth.	<b>Review and maintain Council's land and infrastructure holdings to ensure relevance for long-term strategic needs.</b>	\$50,000	N/A	Resources and Sustainability
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Complete review of Council land holdings, including recommendations for future use and potential land acquisition requirements.	1 July 2022		31 March 2023
	2. Divest identified properties as approved by Council.	1 July 2022		30 June 2023
	3. Pursue land and infrastructure acquisition to support Council's strategic needs.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's assets provide appropriate and sustainable levels of service.	Report of Council land holdings with recommendations for future use (including Divestment Plan) adopted by Council.		31 March 2023
Disposal of property as per Council's approved Divestment Plan.		100%		
Addendum to Council's Depot Strategy developed and approved by Council.		31 March 2023		

## ACCESSIBLE AND SERVICED REGION

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Advocacy for forward planning and delivery of State and statutory entity-controlled infrastructure and services to support population and economic growth.	<b>Develop and maintain a register of the State and statutory entity-controlled infrastructure and services considered critical to support population and economic growth in the region.</b>	Within existing labour budget	N/A	Capital Works and Asset Management
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Continue to identify infrastructure and services controlled by other levels of Government or statutory entities which are critical to supporting population and economic growth in the region.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's advocacy enables the delivery of economic, social and environmental priorities across the region.	Infrastructure critical to support population and economic growth in the region informs the development of Council's Advocacy Strategy.		30 June 2023

## ACCESSIBLE AND SERVICED REGION

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Advocacy for forward planning and delivery of State and statutory entity-controlled infrastructure and services to support population and economic growth.	<b>Participate in strategic discussions with the Queensland Government and private sector to identify, advocate for, and facilitate improved access to public transport services.</b>	Within existing labour budget	N/A	Capital Works and Asset Management  Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Ensure infrastructure provided facilitates improved access to public transport services.	1 July 2022		31 December 2022
	2. Advocate for Queensland Government funded solutions to facilitate improved access to public transport services.	1 July 2022		30 June 2023
	3. Advocate for alternative local private sector and community-based solutions to facilitate improved access to public transport services.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's advocacy enables the delivery of economic, social and environmental priorities across the region.	List of existing roadside public transport infrastructure (e.g., bus stops, set downs) is reviewed and updated to support improved public transport services.		30 September 2022
		Gap analysis is conducted to inform future roadside public transport infrastructure investment requirements.		31 March 2023
		Number of meetings held with Queensland Government, private sector, and community-based organisations to advocate for improved access to public transport services and community-based solutions.		2

## ACCESSIBLE AND SERVICED REGION

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Progression towards 'zero avoidable waste to landfill' as an economically viable operation, through collaboration and innovation.	<b>Implement the <i>Scenic Rim Regional Council Waste Management and Resources Recovery Strategy 2021-26</i>.</b>	\$157,400	N/A	Resources and Sustainability
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Progress the development of a Disaster Waste Management Plan.	1 July 2022		30 June 2023
	2. Trial improvements in Council event waste reduction.	1 February 2023		30 June 2023
	3. Deliver the Waste Education Program.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's assets provide appropriate and sustainable levels of service.	Fit for purpose and consistently identifiable public place waste infrastructure installed.		25%
		Number of waste education events held.		10
		Development of Disaster Waste Management Plan progressed significantly.		30 June 2023
		Reduction in waste to landfill.		2%
Total volume of waste disposed to landfill is decreased, resulting in value stream creation.	Zero waste event trial completed.		30 June 2023	
	Recycled material in roads trial progressed.		25%	
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Progression towards 'zero avoidable waste to landfill' as an economically viable operation, through collaboration and innovation.	<b>Collaborate with other Councils (Council of Mayors South-East Queensland) and the relevant Queensland Government Departments to progress structural change for waste management within South-East Queensland, including infrastructure and levy management.</b>	Within existing labour budget	N/A	Resources and Sustainability
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Participate in COMSEQ Waste Working Group Meetings.	1 July 2022		30 June 2023
	2. Plan and implement relevant actions from the COMSEQ Regional Waste Management Plan.	1 July 2022		30 June 2023
	3. Participate in relevant State, Federal and industry body consultation processes.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Council's advocacy enables the delivery of economic, social and environmental priorities across the region.	Funding secured from State or Federal government to support implementation of landfill diversion options.		\$50,000

## HEALTHY, ENGAGED AND RESOURCEFUL COMMUNITIES

**Statement of Intent:** The social fabric of our growing region is friendly, active, healthy, and inclusive.

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Enduring social connectedness that drives positive community participation and contribution.	<b>Identify, deliver, and support community activities that connect residents of the Scenic Rim.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Provide outreach locations access to resources and devices by implementing the new Mobile Library service.	1 July 2022		30 June 2023
	2. Deliver library programs and events that actively target youth involvement and participation.	1 July 2022		30 June 2023
	3. Partner with indigenous groups to deliver programs to promote literacy.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The community has access to a broad range of resources that drive increased community capability and resilience	Mobile library van fully operational		31 December 2022
The number of community, outreach and library programs delivered annually is increased, with a particular emphasis on providing activities in partnership with community groups.		8 activities		
The number of library-facilitated youth (13–18-year-olds) events is increased.		6 events		
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Enduring social connectedness that drives positive community participation and contribution.	<b>Lead or partner in the delivery of initiatives that drive social change, cultural diversity, and connectedness.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Develop and foster partnerships with key stakeholders to deliver events and activities that celebrate identity, social inclusion, and connectedness.	1 July 2022		30 June 2023
	2. Partner with key stakeholders to deliver youth-oriented events and activities that celebrate our young people.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Existing, new and returning residents are motivated to participate in the community, resulting in strong and inclusive social networks and increased resilience.	Tamborine Mountain Library refurbishment is completed.		31 December 2022
		New programs are introduced at the Tamborine Mountain Library within the Makerspace area, Local History area and meeting rooms.		30 June 2023
Stakeholder partnerships achieved for community events and activities.		4		
Number of youth-oriented events and activities is increased.		4		

## HEALTHY, ENGAGED AND RESOURCEFUL COMMUNITIES

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Enduring social connectedness that drives positive community participation and contribution.	<b>Develop and Implement the <i>Scenic Rim Reconciliation Action Plan</i>.</b>	\$20,700	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Finalise and adopt the <i>Scenic Rim Regional Council 'Innovate' Reconciliation Action Plan</i> .	1 July 2022		31 December 2022
	2. Commence delivery of year one actions of the <i>Scenic Rim Regional Council 'Innovate' Reconciliation Action Plan</i> .	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The inaugural <i>Scenic Rim Reconciliation Action Plan</i> is evidenced by action.	Scenic Rim Reconciliation Action Plan is adopted by Council.		31 December 2022
	High priority (year one) actions from the adopted plan are implemented.		30 June 2023	
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Enhanced community involvement that increases resilience, capability and resourcefulness.	<b>Design, develop and deliver resources to educate, build awareness and increase capacity and resilience in the community.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Update Council resources to increase the capacity of the community and build more resilience.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The community has access to a broad range of resources that drive increased community capability and resilience.	Number of resilience resources updated and distributed across the community.		2



# HEALTHY, ENGAGED AND RESOURCEFUL COMMUNITIES

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Enhanced community involvement that increases resilience, capability and resourcefulness.	<b>Strengthen community volunteerism through targeted initiatives and programs.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Attract, manage, and retain volunteers through targeted initiatives and programs that are purposeful and meaningful.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Existing, new, and returning residents are motivated to participate in the community, resulting in strong and inclusive social networks and increased resilience.	Volunteer recognition events and activities delivered.		2
	Volunteering resources are updated and distributed.		30 June 2023	
	Number of training and engagement sessions held with Community Disaster Volunteers.		4	
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Increased capacity and community aspiration for improved health and wellbeing.	<b>Develop a strategic understanding of healthy community indicators and enablers to facilitate planning for the delivery of community infrastructure and programs.</b>	Within existing labour budget	NA	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Explore funding opportunities and strategic partnerships to improve health and wellbeing outcomes through built and social infrastructure.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The community has access to recreational infrastructure and opportunities that enable improved health and wellness.	Number of partnerships to improve walk and cycle infrastructure developed.		2

## HEALTHY, ENGAGED AND RESOURCEFUL COMMUNITIES

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Increased capacity and community aspiration for improved health and wellbeing.	<b>Plan and provide an environment and opportunities that entice the community to participate in an active lifestyle.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Explore funding opportunities and strategic partnerships to build sustainability of health and wellbeing programs.	1 July 2022		30 June 2023
	2. Evaluate the Health and Wellbeing Programs to ensure that Council's investment in health and wellbeing is fit for purpose, delivers value for money, and continues to meet the needs of a diverse and growing population.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The community has access to a broad range of resources that drive increased capacity and resilience.	Funding and partnerships successful.		1
	The community has access to recreational infrastructure and opportunities that enable improved health and wellness.	Report detailing Health and Wellbeing Programs completed and presented to Council.		30 June 2023

# HEALTHY, ENGAGED AND RESOURCEFUL COMMUNITIES

Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Increased capacity and community aspiration for improved health and wellbeing.	<b>Develop and deliver a range of programs to promote and facilitate community health and wellness.</b>	Within existing labour budget	N/A	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Build the capacity of the community to participate in health and wellbeing programs.	1 July 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	The community has access to recreational infrastructure and opportunities that enable improved health and wellness.	Number of health and wellbeing programs delivered.		10
Area of Focus:	Our Action	Indicative Annual Budget	Forecast Annual Revenue	Lead
Advocacy and partnerships that ensure the community's access to essential social services and infrastructure.	<b>Participate in strategic discussions and/or partnerships with all levels of government and community agencies to identify, advocate for, and facilitate improved access to community and social services.</b>	Within existing labour budget	NA	Customer, Community and Culture
	<b>Activities</b>	<b>START DATE</b>		<b>END DATE</b>
	1. Finalise the Scenic Rim Community and Culture Strategy 2022-2027 for adoption by Council.	1 July 2022		30 September 2022
	2. Deliver year one actions outlined in the Scenic Rim Community and Culture Strategy 2022-2027	1 October 2022		30 June 2023
	<b>Indicator for Success</b>	<b>Key Milestone / Key Performance Indicator</b>		<b>Target</b>
	Productive discussions with government and agency partners to facilitate the community's access to required human and social services.	Scenic Rim Community and Culture Strategy 2022-2027 developed and adopted by Council.		30 September 2022
Deliver year one actions included in the Scenic Rim Community and Culture Strategy 2022-2027		75%		
Annual Report Card tracking progress against the adopted Community and Culture Strategy 2022-2027 presented to Council.		100%		





# Budget Documentation

Revenue Statement

Revenue Policy

Debt Policy

Investment Policy

# Revenue Statement

2022-2023

## INTRODUCTION

Council is required to produce a Revenue Statement to accompany the budget each year. The Revenue Statement is an explanatory statement outlining and explaining the revenue measures adopted in the annual budget and is produced in accordance with the Revenue Policy. The Revenue Statement 2022-2023 applies to the financial year ending 30 June 2023.

## LEGISLATIVE REQUIREMENTS

Council is required by section 104 of the *Local Government Act 2009* (the Act) and section 169 of the *Local Government Regulation 2012* (the Regulation) to produce a Revenue Statement.

Section 172 of the Regulation requires the Revenue Statement to state:

- (a) if the local government levies differential general rates:
  - (i) the rating categories for rateable land in the local government area; and
  - (ii) a description of each rating category; and
- (b) if the local government levies special rates or charges for a joint government activity, a summary of the terms of the joint government activity; and
- (c) if the local government fixes a cost-recovery fee, the criteria used to decide the amount of the cost-recovery fee; and
- (d) if the local government conducts a business activity on a commercial basis, the criteria used to decide the amount of the charges for the activity's goods and services.

The Revenue Statement must also include:

- (a) an outline and explanation of the measures that the local government has adopted for raising revenue, including an outline and explanation of:
  - (i) the rates and charges to be levied in the financial year; and
  - (ii) the concessions for rates and charges to be granted in the financial year;
- (b) whether the local government has made a resolution limiting an increase of rates and charges.

## REVENUE PRINCIPLES

The Council is required to raise an appropriate amount of revenue to maintain assets and provide services to the Scenic Rim region as a whole. In deciding how revenue is raised Council has regard to the following principles:

- Equity; defined as ensuring the fair and consistent application of lawful rating and charging principles, without bias, taking account of all relevant considerations.





- Effectiveness/Efficiency; defined as meeting the financial, social, economic and environmental or other corporate objectives of the Council as stated in its long term plans or policies.
- Simplicity; to ensure widespread community or stakeholder understanding, and minimise perceived inequities and hidden costs, of a complex system.
- Sustainability; revenue decisions support the financial strategies for the delivery of infrastructure and services identified in Council's long term planning.

## REVENUE GUIDELINES

Council identifies services where the cost of providing the service will be met by the consumer of that service. The cost of providing the service will include the cost of acquiring the service, the cost of providing the infrastructure or organisation to process and/or deliver the service and any associated overheads.

Individual consumers of a service cannot always be separately identified. For this reason there is a need for specific user charges to be supplemented by other general revenue sources.

The relevant components of Council rates and charges are based on a combination of specific user charges, a separate charge and a rate on the value of land to provide the most equitable and rational basis for raising revenue.

Rates and charges are determined after due consideration of the following:

- Council's legislative obligations;
- The needs and expectations of the general community as determined by formal and informal consultation and survey processes;
- The cost of maintaining existing facilities and necessary services;
- The need for additional facilities and services; and
- Equity.

## 2022-2023 RATES AND CHARGES

Pursuant to section 94 of the Act Council hereby resolves to make the following rates and charges for the twelve months ended 30 June 2023.

## GENERAL RATES

General rates are for services, facilities and activities that are supplied or undertaken for the benefit of the community in general (rather than a particular person).

### Differential General Rates

In accordance with section 80 of the Regulation Council will adopt a differential general rating scheme. A differential general rate will be levied on all rateable land based on the value of the land as assessed by the Department of Resources.

The categories into which rateable land is categorised and the description of those categories is contained in the following differential general rate tables.

## Differential General Rate Categories

### Residential

Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
1	Residential Principal Place of Residence	Land, including rural residential land, which is: (a) used for the purpose of a single <i>Dwelling House</i> or <i>Dwelling Unit</i> , where such land is the owner's <i>Principal Place of Residence</i> ; or (b) <i>Vacant Residential Land</i> that an owner intends to make its <i>Principal Place of Residence</i> .	0.6392	1,163	9%
1MD	Residential Principal Place of Residence with Second Dwelling	Land, including rural residential land, used for the purpose of single <i>Dwelling House</i> or <i>Dwelling Unit</i> and a <i>Secondary Dwelling House</i> or <i>Dwelling Unit</i> , where such land is the owner's <i>Principal Place of Residence</i> .	0.7990	2,214	9%
1NPR	Residential Non-Principal Place of Residence	Land, including rural residential land, which is: (a) used for the purpose of a single <i>Dwelling House</i> or <i>Dwelling Unit</i> , where such land is not the owner's <i>Principal Place of Residence</i> ; or (b) any land used for residential purposes which is not otherwise categorised.	0.7990	1,492	9%
1NPRMD	Residential Non-Principal Place of Residence with Second Dwelling	Land, including rural residential land, used for the purpose of single <i>Dwelling House</i> or <i>Dwelling Unit</i> and a <i>Secondary Dwelling House</i> or <i>Dwelling Unit</i> , where such land is not the owner's <i>Principal Place of Residence</i> .	0.8820	2,807	N/A

### Multi-Unit Dwellings

Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
21	Multi-Unit Dwelling 2-3 Flats/Units	Residential land used for a multi-unit residential building, which does not form part of a community titles scheme or residential group title, containing 2 to 3 flats or units or a duplex.	0.9141	2,492	N/A
22	Multi-Unit Dwelling 4-5 Flats/Units	Residential land used for a multi-unit residential building, which does not form part of a community titles scheme or residential group title, containing 4 to 5 flats or units.	1.0135	3,578	N/A
23	Multi-Unit Dwelling 6-7 Flats/Units	Residential land used for a multi-unit residential building, which does not form part of a community titles scheme or residential group title, containing 6 to 7 flats or units.	1.1142	5,042	N/A
24	Multi-Unit Dwelling 8-9 Flats/Units	Residential land used for a multi-unit residential building, which does not form part of a community titles scheme or residential group title, containing 8 to 9 flats or units.	1.2283	10,502	N/A

Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
25	Multi-Unit Dwelling > 9 Flats/Units	Residential land used for a multi-unit residential building, which does not form part of a community titles scheme or residential group title, containing more than 9 flats or units.	1.1885	11,833	N/A

### Rural

Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
9	Rural Principal Place of Residence	Land used for a rural or agricultural purpose containing a <i>Dwelling House or Dwelling Unit</i> , where such land is the owner's <i>Principal Place of Residence</i> and <i>Vacant Rural Land</i> that an owner intends to make its <i>Principal Place of Residence</i> , other than land included in categories 10 to 78.	0.5258	1,290	9%
9NPR	Rural Non-Principal Place of Residence	Land used for a rural or agricultural purpose, which contains: (a) a <i>Dwelling House or Dwelling Unit</i> , where such land is not the owner's <i>Principal Place of Residence</i> and not included in categories 10 to 78; or (b) any land used for a rural or agricultural purpose which is not otherwise categorised.	0.6046	1,434	9%

### Commercial

Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
11	Poultry Farm 1,000-100,000 Birds	Land used, in whole or in part, for a poultry farm capable of housing 1,000 to 100,000 birds.	1.7301	11,640	N/A
11A	Poultry Farm 100,001-200,000 Birds	Land used, in whole or in part, for a poultry farm capable of housing 100,001 to 200,000 birds.	1.7301	17,677	N/A
11B	Poultry Farm 200,001-400,000 Birds	Land used, in whole or in part, for a poultry farm capable of housing 200,001 to 400,000 birds.	1.7301	24,268	9%
11C	Poultry Farm 400,001-600,000 Birds	Land used, in whole or in part, for a poultry farm capable of housing 400,001 to 600,000 birds.	1.7301	27,834	N/A

Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
11D	Poultry Farm 600,001- 800,000 Birds	Land used, in whole or in part, for a poultry farm capable of housing 600,001 to 800,000 birds.	1.7301	58,348	N/A
11E	Poultry Farm > 800,000 Birds	Land used, in whole or in part, for a poultry farm capable of housing more than 800,000 birds.	1.7301	74,686	N/A
12	Shopping Centre > 1,250 m <sup>2</sup> > 100 vehicles	Land used for a shopping centre with a Gross Floor Area greater than 1,250 square metres and/or onsite parking for more than 100 vehicles.	3.1787	74,945	9%
12A	Shopping Centre Other	Land used for a supermarket with on-site parking and not included in category 12.	1.6705	9,411	N/A
13	Water Drainage, Storage & Delivery	Land used or capable of being used for: (a) water drainage, storage and delivery; and (b) any purpose associated with, or ancillary to, water drainage, storage and delivery, such as maintenance, accommodation, recreational and/or education facilities.	3.7787	10,813	N/A
14	Accommodation Provider 36-50 Units/Rooms	Land used or capable of being used for short term accommodation including a hotel, motel or cabins containing 36 to 50 accommodation units or rooms.	1.2406	23,630	N/A
14A	Accommodation Provider 7-35 Units/Rooms	Land used or capable of being used for short term accommodation including a hotel, motel or cabins containing 7 to 35 accommodation units or rooms, other than land included in categories 55 or 56.	1.0396	3,319	N/A
14B	Accommodation Provider < 7 Units/Rooms	Land used or capable of being used for short term accommodation including a hotel, motel or cabins containing less than 7 accommodation units or rooms, other than land included in categories 14D, 14E or 55.	0.8837	1,961	9%
14C	Accommodation Provider > 50 Units/Rooms	Land used or capable of being used for short term accommodation including a hotel, motel or cabins containing more than 50 accommodation units or rooms.	1.6595	30,169	N/A
14D	Rural Accommodation Provider < 3 Units/Rooms	Land used for a rural or agricultural purpose with short term accommodation containing less than 3 accommodation units or rooms.	0.6376	1,961	N/A
14E	Rural Accommodation Provider 3-6 Units/Rooms	Land used for a rural or agricultural purpose with short term accommodation containing 3 to 6 accommodation units or rooms.	0.7008	1,961	N/A

Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
15	High Impact & Special Industry > 40 Employees	Land used or capable of being used for a <i>High Impact or Special Industry</i> with more than 40 on-site employees/contractors.	2.8269	47,511	N/A
16	High Impact & Special Industry Other	Land used or capable of being used for a <i>High Impact or Special Industry</i> with 40 or less on-site employees/contractors.	2.2331	7,880	9%
17	Extractive 100,001-1,000,000 Tonnes	Land used, in whole or in part, for extractive industry licensed for 100,001 to 1,000,000 tonnes of material.	4.0501	51,965	12.5%
17A	Extractive 1,000,001-2,000,000 Tonnes	Land used, in whole or in part, for extractive industry licensed for 1,000,001 to 2,000,000 tonnes of material.	4.0501	103,965	12.5%
17B	Extractive 2,000,001-3,000,000 Tonnes	Land used, in whole or in part, for extractive industry licensed for 2,000,001 to 3,000,000 tonnes of material.	4.0501	207,930	12.5%
17C	Extractive > 3,000,000 Tonnes	Land used, in whole or in part, for extractive industry licensed for more than 3,000,000 tonnes of material.	4.0501	415,860	12.5%
18	Extractive 5,000-100,000 Tonnes	Land used, in whole or in part, for extractive industry licensed for 5,000 to 100,000 tonnes of material.	1.1588	21,342	N/A
19	Commercial	Land used or capable of being used for commercial or industrial purposes, other than land included in categories 11 to 18 or 26 to 78.	1.1134	2,025	9%
26	Residential Institution 1-25 Dwellings	Land used for a <i>Residential Institution</i> containing 1 to 25 independent living dwellings.	1.6605	8,184	N/A
27	Residential Institution 26-50 Dwellings	Land used for a <i>Residential Institution</i> containing 26 to 50 independent living dwellings.	1.5991	24,557	N/A
28	Residential Institution 51-75 Dwellings	Land used for a <i>Residential Institution</i> containing 51 to 75 independent living dwellings.	1.4655	28,749	N/A

Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
29	Residential Institution 76-100 Dwellings	Land used for a <i>Residential Institution</i> containing 76 to 100 independent living dwellings.	1.5080	57,630	N/A
30	Residential Institution > 100 Dwellings	Land used for a <i>Residential Institution</i> containing more than 100 independent living dwellings.	1.5518	74,342	N/A
35	Transformer, Electricity Substation & Telecommunication Site	Land used or capable of being used for: (a) a transformer, electricity substation or telecommunications site; and (b) any purpose associated with, or ancillary to a transformer, electricity substation or telecommunications site, such as offices, depots and storage sheds.	4.2028	10,813	12.5%
44	Service Station 4-8 Fuel Hoses	Land used for a service station with between 4 and 8 fuel hoses.	1.2240	4,270	N/A
45	Service Station 9-16 Fuel Hoses	Land used for: (a) a service station with between 9 and 16 fuel hoses; or (b) a fuel or oil depot.	1.7543	5,618	9%
46	Service Station > 16 Fuel Hoses	Land used for a service station with more than 16 fuel hoses, other than land included in category 47.	2.2986	11,784	N/A
47	Service Station > 16 Fuel Hoses with shops	Land used for a service station with more than 16 fuel hoses and 2 or more separate shops and a fuel retail outlet.	2.6688	23,718	N/A
55	Pub, Hotel & Tavern	Land used for a pub, hotel or tavern.	1.2535	3,639	9%
56	Brewery & Winery	Land used for a brewery or winery where such brewery or winery incorporates a cellar door, restaurant or function centre.	1.2278	2,377	9%
60	Sporting Club & Sporting Facility	Land used for a sporting club or sporting facility.	0.7915	1,949	N/A
70	Transport Depot Other	Land used, in whole or in part, for the purposes of a <i>Transport Depot</i> , other than land included in categories 70A to 70F.	1.0262	4,034	N/A
70A	Transport Depot 2,501-5,000m <sup>2</sup>	Land used, in whole or in part, for the purposes of a <i>Transport Depot</i> with a <i>Gross Floor Area</i> 2,501 to 5,000 square metres.	3.6957	33,395	N/A
70B	Transport Depot 5,001-10,000m <sup>2</sup>	Land used, in whole or in part, for the purposes of a <i>Transport Depot</i> with a <i>Gross Floor Area</i> 5,001 to 10,000 square metres.	3.6957	66,790	N/A
70C	Transport Depot 10,001-20,000m <sup>2</sup>	Land used, in whole or in part, for the purposes of a <i>Transport Depot</i> with a <i>Gross Floor Area</i> 10,001 to 20,000 square metres.	3.6957	133,580	N/A



Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
70D	Transport Depot 20,001-30,000m <sup>2</sup>	Land used, in whole or in part, for the purposes of a <i>Transport Depot</i> with a <i>Gross Floor Area</i> 20,001 to 30,000 square metres.	3.6957	222,811	N/A
70E	Transport Depot 30,001-40,000m <sup>2</sup>	Land used, in whole or in part, for the purposes of a <i>Transport Depot</i> with a <i>Gross Floor Area</i> 30,001 to 40,000 square metres.	3.6957	311,909	N/A
70F	Transport Depot > 40,000m <sup>2</sup>	Land used, in whole or in part, for the purposes of a <i>Transport Depot</i> with a <i>Gross Floor Area</i> more than 40,000 square metres.	3.6957	401,140	N/A
71	Bromelton Land > \$1m	Land wholly located within the <i>Bromelton State Development Area</i> which has a rateable value greater than \$1,000,000, other than land included in categories 11 to 18 or 26 to 70.	3.1354	2,107	N/A
72	Turf Farm	Land used, in whole or in part, for a turf farm, other than land included in categories 11 to 11E or 17 to 18.	1.1325	2,692	9%
74	On Farm Packing Operation 0-2,500m <sup>2</sup>	Land used, in whole or in part, for an <i>On Farm Packing Operation</i> with a <i>Gross Floor Area</i> 0 to 2,500 square metres.	0.7407	3,828	N/A
75	On Farm Packing Operation > 2,500m <sup>2</sup>	Land used, in whole or in part, for an <i>On Farm Packing Operation</i> with a <i>Gross Floor Area</i> more than 2,500 square metres.	2.7476	10,831	N/A
76	Domestic Water Extraction	Land used, or capable of being used, in whole or in part, for <i>Domestic Water Extraction</i> , other than land included in category 55.	0.7279	2,075	9%
77	Commercial Water Extraction	Land used, or capable of being used, in whole or in part, for <i>Commercial Water Extraction</i> and/or on-site or off-site water bottling.	1.5254	4,294	9%
78	Fast Food Restaurant	Land used, in whole or in part, for a <i>Fast Food Restaurant</i> , other than land included in category 12, 46 or 47.	2.6458	6,541	N/A

**Other**

Category	Name	Description	Rate Cents in \$	Minimum General Rate	Capped % Increase
10	Pump & Dip Site	Land used for pump sites and dip sites valued separately from balance of holding or held separately by trustees.	0.3375	50	N/A
20	Land not included elsewhere	Land not included in any other category.	0.6678	1,216	N/A

## Categorisation of Land for Differential General Rates

Council delegates to the Chief Executive Officer the power (contained in section 81(4) and (5) of the Regulation) to identify the rating category to which each parcel of rateable land in Council's area belongs.

### Definitions for the purposes of determining the categorisation of property for rating

#### Principal Place of Residence

A *Principal Place of Residence* is defined as a single approved\* *Dwelling House or Dwelling Unit* that is the place of residence at which at least one person who constitutes the owner/s of the land predominantly resides. In establishing principal place of residence, Council may consider, but not be limited to, the owner's declared address for electoral, taxation, government social security or national health registration purposes, or any other form of evidence deemed acceptable by Council. Residential premises that have not met these criteria will be deemed a non-principal place of residence.

A *Dwelling House or Dwelling Unit* is not a Principal Place of Residence where it is not occupied, whether permanently or temporarily (for more than 120 days of the financial year), including for the purposes of renovation or redevelopment; except where:

- (a) a premises being renovated remains the registered principal place of residence for the purposes specified above and that the owner/s do not own any other property which they claim to be their principal place of residence; and
- (b) a property is vacant for longer than 120 continuous days of the financial year due to owner/s absence on an extended holiday, provided that the property remains vacant for the entire period of their absence.

\*Approved in the context of the definition of "principal place of residence" means a property where a final building inspection certificate for a *Dwelling House or Dwelling Unit* has been issued or an approval for establishment or occupation of a temporary home has been granted.

For the purposes of this definition, a *Body Corporate* cannot reside in a principal place of residence.

#### Body Corporate

Means:-

- A company or corporation incorporated under the *Corporations Act 2001(Cth)*;
- An association incorporated under the *Associations Incorporation Act 1981*;
- A government entity; or
- Any other entity incorporated under any other legislation.

#### Land

The term *Land* includes a lot in a community titles scheme or group title.

#### Vacant Residential Land

*Vacant Residential Land* means land used for a residential purpose with no improvements or structures, irrespective of whether such structures are either temporarily or permanently vacant.

For the avoidance of doubt, land with structures that are temporarily or permanently vacant will not constitute *Vacant Residential Land*.

#### Vacant Rural Land

*Vacant Rural Land* means land used for a rural or agricultural purpose devoid of buildings or structures with the exception of sheds, outbuildings, garages or other minor structures not designed or used for human habitation or occupation.

#### Dwelling House or Dwelling Unit

A *Dwelling House or Dwelling Unit* includes a house, granny flat or relative's accommodation but does not include a multi-unit residential building such as a duplex, apartment, unit complex or a block of flats.

A *Secondary Dwelling House or Dwelling Unit* is a dwelling house or dwelling unit which does not share a common wall or roof line with another dwelling house or dwelling unit on the same land.

#### Gross Floor Area

The term *Gross Floor Area* means the total floor area of all buildings and sheds, measured from the outside of external walls or the centre of party walls, and includes all roofed areas.

#### High Impact or Special Industry

The term *High Impact or Special Industry* includes an:

- abattoir;
- concrete batching plant;
- knackery;
- meat processing facility;
- sawmill;
- tannery;
- facility which processes animal by-products;
- facility for the production of fertiliser; and
- facility for the manufacture of swimming pools.

#### Residential Institution

A *Residential Institution* includes:

- an aged-care facility;
- a retirement home; and
- a retirement village.

#### Transport Depot

The term *Transport Depot* includes land used for:

- the parking or garaging of three or more *Commercial Vehicles*; and
- may include the maintenance, repair or storage of such vehicles; and
- may include the transfer and storage of goods delivered by rail or road transport or transfer of goods or persons from one vehicle to another.

The term *Commercial Vehicles* means medium rigid buses and trucks, heavy rigid buses and trucks, heavy combination trucks and prime movers, B-doubles and road trains.

#### Bromelton State Development Area

The *Bromelton State Development Area* is the Bromelton Major Industry Precinct and the Bromelton Major Industry Sub-Precinct Area as depicted on the maps prepared by the Department of State Development.

Those maps can be accessed at:

<https://www.statedevelopment.qld.gov.au/coordinator-general/state-development-areas/current/bromelton-state-development-area>

#### On Farm Packing Operation

The term *On Farm Packing Operation* means land containing a facility where fruit and/or vegetables are received and/or processed prior to distribution to market. Operations may include but are not limited to sorting, trimming, washing, drying, waxing, curing, chemical treatment, packaging, pre-cooling, storage, and transportation.

### Domestic Water Extraction

The term *Domestic Water Extraction* means land with a minor public utility (water supplier) for domestic water carrier supply only. Domestic water carrier supply is defined as water extraction for the purpose of bulk water delivery confined to the Tamborine Mountain bounded locality.

### Commercial Water Extraction

The term *Commercial Water Extraction* means land with a minor public utility (water supplier) for commercial and/or domestic water carrier supply. Commercial water carrier supply is defined as water extraction for the purpose of bulk water delivery outside the Tamborine Mountain bounded locality.

### Fast Food Restaurant

The term *Fast Food Restaurant* means a franchise or a number of similar establishments under one ownership, or management with common branding, where foods such as chicken, chips, pizza, hamburgers, etc. can be prepared and served quickly.

## Objecting to Differential General Rate Category

In accordance with Division 4 of the Regulation the owners of rateable land will be informed that they have the right of objection to the rate category their land is included in. Pursuant to section 90 of the Regulation objections must be in writing and received within thirty (30) days of rate notices being issued. The only ground for objecting is that the owner considers the land should belong to a different rating category.

## Land Valuation

In accordance with section 75 of the Regulation, the rateable value of land is the average of the valuations of that land over a period of two financial years. This is to mitigate the impact of substantial changes in the valuation of a particular parcel of land from year to year. If, however, the value of land averaged over the two financial years exceeds its value for the current financial year, the latter value will be its rateable value. If the land does not have a value for the previous year, the rateable value of the land will be the value of the land for the financial year multiplied by the two year averaging number.

## Minimum General Rate

Regardless of the value of the land, there will be a minimum contribution required from each ratepayer towards the overall running of the Council. This will be achieved by the application of minimum general rates. The minimum differential general rates are shown in the Differential General Rate Categories table.

In accordance with section 77(3) of the Regulation properties subject to a discounted valuation are exempt from the minimum general rate.

## Limitation of Increase in Differential General Rate

In accordance with section 116 of the Regulation, for the 2022-2023 financial year Council will limit any increase in the differential general rate in specified rating categories to the differential general rate levied in the 2021-2022 financial year by the percentage shown in the Differential General Rate Category tables.

The limitation of the increase in the differential general rate does not apply in the following instances:

- The area of the rateable land changes;
- The assessment is the minimum general rate in the current year;
- There has been a change in valuation (other than the revaluation of the entire local government area) during the current or previous financial year;
- The land is no longer subject to section 50 of the *Land Valuation Act 2010*; or
- There is a change in the differential rating category.

For land on which the differential general rate levied for the previous financial year was for a period of less than the full year, the differential general rate for the previous year will be annualised and the limitation applied to the annualised amount.

If a property has transferred to a new rating category in the previous financial year, the differential

general rate for the previous year will be annualised in accordance with the new differential rating category and the limitation applied to the annualised amount.

## SEPARATE RATES AND CHARGES

Separate rates and charges are for any other service, facility or activity that is not funded through other rates and charges.

In accordance with section 94 of the Act and section 103 of the Regulation, Council will levy separate charges on all rateable assessments within the Scenic Rim region for community infrastructure.

It is considered that it is more appropriate to raise these funds by a separate charge, rather than from general funds, so that the community is aware of Council's commitment to the specific activities to be funded by the charges.

### Community Infrastructure

A separate charge will be levied equally on all properties within the Scenic Rim region for the purposes of funding all or part of the costs associated with road and bridge infrastructure maintenance throughout the Region.

In 2022-2023 the Separate Charge: Community Infrastructure will be \$500.00 per rateable assessment. A pro rata charge effective from the date of valuation will apply to new properties created during the financial year.

## SPECIAL RATES AND CHARGES

Special rates and charges are for services, facilities and activities that have a special association with particular land because:

- (a) the land or its occupier:
  - (i) specially benefits from the service, facility or activity; or
  - (ii) has or will have special access to the service, facility or activity; or
- (b) the land is or will be used in a way that specially contributes to the need for the service, facility or activity; or
- (c) the occupier of the land specially contributes to the need for the service, facility or activity.

In accordance with section 94 of the Act and section 94 of the Regulation, Council will levy special charges for rural fire services.

### Rural Fire Levy

Pursuant to section 94(1) of the Act, Council will levy a special charge on all rateable assessments within the Rural Fire Brigade areas of the Region, as determined by the Queensland Fire and Emergency Service (QFES) Commissioner and delineated on electronic maps provided by QFES.

There are two separate special charges based on the Rural Fire Brigade areas as described.

Each rateable assessment within each Rural Fire Brigade area specially benefits from the provision of funding to rural fire brigades, because such funding enables the rural fire brigades to:

- purchase and maintain equipment; and
- fund operational activities.

Council will remit the special charge proceeds to the Rural Fire Brigade Group of the QFES to fund ongoing provision and maintenance of firefighting equipment and operations for the Rural Fire Brigades. The proceeds will be distributed according to the funding requirements identified in the annual budgets and determined by the Local Area Finance Committee of the Scenic Rim Rural Fire Brigade Group.

### Special Charge 1 - Rural Fire Brigade

Council will levy a special charge as follows:

1. On land to which the plan described in paragraph 3 applies, to assist the following Rural Fire Brigades in accordance with that plan:  
*Allandale, Aratula, Cannon Creek, Croftby/Carneys Creek, Kalbar, Maroon, Mt Alford, Mt French, Mt Walker, Mutdapilly, Roadvale, Rosevale, Tarome and Warrill View.*
2. The special charge is \$33.00 per rateable assessment.
3. The overall plan for the service, facility, or activity to be funded by the special charge is as follows:
  - (a) The land to which the plan applies is the rateable land within the Rural Fire Brigade areas for Allandale, Aratula, Cannon Creek, Croftby/Carneys Creek, Kalbar, Maroon, Mt Alford, Mt French, Mt Walker, Mutdapilly, Roadvale, Rosevale, Tarome and Warrill View delineated on electronic maps provided by QFES. These maps can be viewed at Council's office.
  - (b) The service, facility, or activity for which the plan is made is for Council to assist Rural Fire Brigades to:
    - (i) purchase and maintain equipment; and
    - (ii) fund operational activities.
  - (c) The estimated cost of carrying out the overall plan is \$127,001 with the contribution of \$111,573 to be raised through the Special Charge.
  - (d) The estimated time for implementing the overall plan is 1 (one) year commencing 1 July 2022 and ending 30 June 2023.

### Special Charge 2 - Rural Fire Brigade

Council will levy a special charge as follows:

1. On land to which the plan described in paragraph 3 applies, to assist the following Rural Fire Brigades in accordance with that plan:  
*Beechmont, Biddaddaba, Birnam, Canungra, Cedar Creek/Wolffdene, Kerry, Rathdowney, Tamborine Mountain, Tamborine and Woodhill.*
2. The special charge is \$33.00 per rateable assessment.
3. The overall plan for the service, facility, or activity to be funded by the special charge is as follows:
  - (a) The land to which the plan applies is the rateable land within the Rural Fire Brigade areas for Beechmont, Biddaddaba, Birnam, Canungra, Cedar Creek/Wolffdene, Kerry, Rathdowney, Tamborine Mountain, Tamborine and Woodhill delineated on electronic maps provided by QFES. These maps can be viewed at Council's office.
  - (b) The service, facility, or activity for which the plan is made is for Council to assist Rural Fire Brigades to:
    - (i) purchase and maintain equipment; and
    - (ii) fund operational activities.
  - (c) The estimated cost of carrying out the overall plan is \$144,802 with the contribution of \$127,578. to be raised through the Special Charge.

The estimated time for implementing the overall plan is 1 (one) year commencing 1 July 2022 and ending 30 June 2023.

## UTILITY CHARGES

Utility charges are for a service, facility or activity such as waste management.

In accordance with section 94 of the Act and section 99 of the Regulation, Council will levy waste management utility charges for:

- Waste Disposal
- Refuse Collection.

### Waste Disposal

Council will levy a Waste Disposal utility charge on properties that:

- (a) do not receive a Council kerbside waste and recyclables collection or Council bulk bin service; and



- (b) have improvements recorded against the property as determined by Scenic Rim Regional Council's property and rating system.

The proceeds from the Waste Disposal charge shall be applied to fund recurrent and capital expenditure and administration costs associated with the ongoing operation, maintenance and upgrading of Council's waste management facilities comprising landfill sites, transfer stations, weighbridge and rubbish bins located throughout the Scenic Rim region.

In 2022-2023 the Waste Disposal charge will be \$164.00 per rateable assessment. A pro rata charge effective from the date of valuation will apply to new properties created during the financial year not already excluded above.

## Refuse Collection

The charges for the dual domestic 240 litre bin service and the dual commercial (non-domestic) 240litre bin service incorporate both the waste service and the recycling service. The dual refuse service comprises a 240 litre waste bin serviced kerbside once per week and a 240 litre recycling bin serviced kerbside once per fortnight.

New services will receive a pro rata supplementary notice effective from the date of delivery of waste and/or recycling containers.

In accordance with *Local Law No. 5 (Waste Management) 2018*, all premises within Scenic Rim Regional Council boundaries are designated as areas in which Council may conduct general waste collection. Services shall be provided to all premises within the Council area where waste services are, or can be made available.

The following refuse collection charges are applicable for the 2022-2023 financial year:

### Domestic (Wheelie Bin) Refuse Collection Service Charge

The following properties will be charged for a dual domestic refuse collection service:

- all occupied residential premises or land
- all occupied community titles scheme residential premises
- new domestic/residential premises issued with Form 21 Certificate of Final Inspection

Size and Type of Container	Charge
240 Litre Dual Waste & Recycling Container Kerbside	\$442.00
Additional 240 Litre Dual Waste & Recycling Container Kerbside	\$442.00
Additional 240 Litre Waste Container Kerbside	\$241.00
Additional 240 Litre Recycling Container Kerbside	\$201.00

### Domestic Bulk Bin Waste Collection Service Charge

The charges set out below are for one service per week.

Size and Type of Container	Charge
1 Cubic Metre	\$1,511.00
1.5 Cubic Metres	\$2,230.00
2 Cubic Metres	\$2,908.00
3 Cubic Metres	\$4,261.00

The charges set out below are for one service per fortnight.

Size and Type of Container	Charge
1 Cubic Metre	\$1,006.00
1.5 Cubic Metres	\$1,344.00
2 Cubic Metres	\$1,682.00
3 Cubic Metres	\$2,358.00

Bulk waste service charges do not include a charge for a recycling service. If a premise with a bulk waste service requests a recycling service an additional charge will apply.

### Commercial (Wheelie Bin) Refuse Collection Service Charge

The following properties will be charged for a dual commercial refuse collection service:

- all occupied commercial premises;
- all occupied community titles scheme commercial (non-domestic) residential premises; and
- new commercial premises issued with either Form 21 Certificate of Final Inspection or Certificate of Classification for Commercial Premises

Size and Type of Container	Charge
240 Litre Dual Waste & Recycling Container Kerbside	\$667.00
Additional 240 Litre Dual Waste & Recycling Container Kerbside	\$667.00
Additional 240 Litre Waste Container Kerbside	\$451.00
Additional 240 Litre Recycling Container Kerbside	\$216.00

Additional services will also be charged on the basis of the above tables.

### Commercial Bulk Bin Waste Collection Service Charge

The charges set out below are for one service per week.

Size and Type of Container	Charge
1 Cubic Metre	\$2,005.00
1.5 Cubic Metres	\$2,972.00
2 Cubic Metres	\$3,896.00
3 Cubic Metres	\$5,743.00

The charges set out below are for one service per fortnight.

Size and Type of Container	Charge
1 Cubic Metre	\$1,254.00
1.5 Cubic Metres	\$1,716.00
2 Cubic Metres	\$2,176.00
3 Cubic Metres	\$3,100.00

Bulk waste service charges do not include a charge for a recycling service. If a premise with a bulk waste service requests a recycling service an additional charge will apply.

#### Exemptions

No separate refuse collection charge will be levied for storage lots and garage lots that are separate lots in a community titles scheme.

Commercial (non-domestic) recycling services shall be provided free of charge to schools if Council is providing an existing refuse service.

Exemptions also apply to premises that meet the criteria outlined in Council's Waste Collection Policy WI03.02CP under 'Exemption and Temporary Exemption'.

#### Changes in Refuse Collection Services

Where a property owner wishes to:

- increase or decrease the number of domestic bin services, commercial bin services or bulk bin services received per week; or
- vary the size or number of receptacles used for any type of service.

The owner or authorised agent of the owner must make written application to Council setting out the proposed variation and the reason for the variation.

Where Council agrees to the proposed variation, the owner or agent will be advised of the applicable utility charges based on the relevant charges set out in this document. Any resulting amendment to charges will apply from the date on which the variation takes effect.

#### Cancellation of Services

Service cancellations are permitted in the following circumstances:

- (a) Premises that have been vacant for 6 (six) months or more.

The property owner must complete a statutory declaration stating:

- (i) the reason the premises is unoccupied;
- (ii) the period for which the premises has been unoccupied and is expected to remain unoccupied; and
- (iii) a proposed recommencement date for the provision of the refuse collection services.

Where Council agrees not to levy a charge for a refuse collection service in such circumstances the charges will cease to apply from the date Council receives the statutory declaration.

- (b) Where Council receives advice that the premises have been demolished or rendered uninhabitable by damage from fire or disaster.

The charges will cease to apply from the later of the date Council receives the advice in writing or the date of demolition. Suitable advice includes Police or Fire Services report or Insurance Assessment report.

Cancellation must be in the form required by Council.

## RECOVERY OF RATES AND CHARGES

### Time Within Which Rates and Charges Must Be Paid

In accordance with section 118 of the Regulation rates and charges are due to be paid within thirty-one (31) days from the date of issue shown on the rate notice.

### Interest on Overdue Rates or Charges

Section 133 of the *Local Government Regulation 2012* has been amended to change the maximum interest rate which Councils can apply to overdue rates or charges. From 1 July 2022, the maximum interest rate a Council can apply to overdue rates or charges will be calculated annually using the Reserve Bank of Australia "bank yield rate".

The calculated maximum interest rate will be the "bank yield rate" plus 8 per cent. The "bank yield rate" (3-month bank accepted bills monthly average) as at March of each year will be used to calculate the maximum rate of interest to apply for the following financial year.

The "bank yield rate" as at March 2022 (published by the Reserve Bank of Australia) was 0.17 per cent.

In accordance with Section 133 of the *Local Government Regulation 2012* interest on all overdue rates or charges will be calculated at a rate of 8.17 per cent per annum compounded monthly

Calculation of interest will be undertaken on monthly rests, with accrual commencing on the first day rates become overdue.

## FEES AND CHARGES

To minimise the general rate burden on ratepayers, Council will attempt to recover costs through charging fees for the use of services and facilities where it is administratively simple and efficient to do so.

A full list of Council's fees and charges is maintained in a Register of Fees and Charges, which was adopted by Council on 7 June 2022 for the 2022-2023 financial year.

### Cost-Recovery Fees

In accordance with section 97(1) of the Act Council has resolved to adopt a range of cost-recovery fees for the 2022-2023 financial year. These fees are based on the user pays policy with consideration given, where appropriate, to the social impact certain fees may have.

### Business Activity Fees

Council has the power to conduct business activities and to charge fees for services and facilities it provides on this basis. Business activity fees are fees other than cost-recovery fees, charged where Council provides a service for which a consumer can choose whether or not to avail itself. Business activity fees are purely commercial in application and are subject to the Commonwealth's Goods and Services Tax.

In accordance with section 262(3)(c) of the Act Council has adopted a range of business activity fees for the 2022-2023 financial year. Business activity fees include but are not confined to the following: rents, plant hire, private works and hire of facilities.

## CONCESSIONS

### Discount

In accordance with section 130 of the Regulation a discount of 5% will be allowed on general rates only for the 2022-2023 financial year, only if the total amount of all rates and charges included on an assessment for which the discount is allowed and all overdue rates and charges, is received by Council on or before the due date for payment, which is within thirty-one (31) days from date of issue shown on the rate

notice.

## Concessions

### Voluntary Conservation Covenants

In accordance with section 120(1)(e) and section 122(1)(b) of the Regulation, Council will grant a partial rebate of the general rate to landowners who have entered into:

- a voluntary conservation covenant registered under section 97A of the *Land Title Act 1994* with Council; or
- an unregistered voluntary conservation agreement with Council, to preserve, restore or maintain an area of environmental or scientific significance upon their rateable land, namely vegetation communities having levels of significance..

The rebate will be a pro rata percentage of the general rate attributable to the conservation area of the land as detailed in Council's Rate Based Financial Assistance Policy.

### Not-For Profit

In accordance with section 120(1)(b) and section 122(1)(b) of the Regulation, Council may, upon application grant a full rebate of the general rate, separate charge and the waste disposal utility charge to the eligible classes of ratepayers including:

- Not-For-Profit Organisations
- Not-For-Profit Community Service Providers
- Sporting Organisations operating on Council-owned or controlled lands

Details of eligibility and application as detailed in Council's Rate Based Financial Assistance Policy.

### Specific Land Use

In accordance with section 120(1)(c) and section 122(1)(b) of the Regulation, Council may, upon application grant a full rebate of the general rate, separate charge and the waste disposal utility charge to the eligible classes of ratepayers including:

- Dip and pump sites held separately from the balance of holdings or held separately by trustees
- Land identified as Historical Subdivision Precinct, under the Scenic Rim Planning Scheme 2020.

### TPI Cardholders

In accordance with section 120(1)(a) and section 122(1)(b) of the Regulation, Council will grant a rebate of whichever is the less of, \$200 per annum and 20% of the gross rates and charges levied to the eligible classes of ratepayers including:

- Property owned and occupied by totally and permanently incapacitated (TPI) veterans holding a valid TPI Card

## **DATE OF ADOPTION**

Special Meeting, 11 July 2022

## Council Policy

### Revenue

<b>Policy Reference Number</b>	FI01.03CP	<b>Adoption Date</b>	11/07/2022
<b>Portfolio</b>	Council Sustainability	<b>Next Review Date</b>	11/07/2023
<b>Business Unit</b>	Financial Management	<b>Document ID</b>	10959238

### Purpose / Objective

The objectives of this Policy are to set out the principles used by Council in establishing its own source of revenue including:

1. General rates;
2. Separate rates and charges;
3. Special rates and charges;
4. Utility charges; and
5. Fees and charges.

### Scope

This Policy applies to all councillors, employees and contractors working for Council regardless of whether they are permanent, temporary, full-time, part-time or casual. For the purposes of this policy, the term contractor includes on-hired temporary labour services (agency staff) and sub-contractors.

### Policy Statement

Council is committed to:

Council's rate setting and charging structures being based on the following principles, where applicable:

- a. Equity defined as ensuring the fair and consistent application of lawful rating and charging principles, without bias, taking account of all relevant considerations;
- b. Effectiveness/Efficiency defined as meeting the financial, social, economic and environmental or other corporate objectives of the Council as stated in its long term plans or policies; and
- c. Simplicity to ensure widespread community or stakeholder understanding and minimise perceived inequities and hidden costs, of a complex system.



- d. Sustainability to ensure revenue decisions support the financial strategies for the delivery of infrastructure and services identified in Council's long term planning.

These principles apply to the following activities:

- Setting rates and charges;
- Levying rates and charges;
- Recovering rates and charges;
- Granting and administering rates and charges concessions;
- Setting user-pays fees and charges; and
- Developer charges.

## Consideration of Human Rights under Human Rights Act 2019

In acknowledgement of the fundamental human rights recognised in International covenants this Council Policy has been developed and acknowledges a commitment to recognise the importance and protection of human rights in creating policies that serve to develop overarching frameworks, standards, behaviours or actions that affect the way in which Council serves the community of the Scenic Rim region.

An assessment of this Policy against the human rights determined that no human rights are limited or affected by this Policy, because this Policy is applied in a non-discriminatory manner, not affecting or restraining any resident from exercising any of the articulated human rights.

## Compliance, Monitoring and Review

The Revenue and Financial Management business units will be responsible for ensuring compliance with relevant legislation and for the annual review in accordance with the annual budget modelling adopted by Council.

## Definitions

**Own Source Revenue** means revenue or income generated by the entity such as rates, fees and charges. It does not include grants and contributions from other levels of government.

**Rate** means a charge primarily based upon the value of land as assessed by the Department of Resources.

## Related Legislation and Documents

1. *Local Government Act 2009*;
2. *Local Government Regulation 2012*;
3. *Land Valuation Act 2010*;
4. Uniform Civil Procedure Rules 1999;
5. Recovery of Overdue Rates and Charges Procedure;
6. Rates Discount Policy;
7. Rates Based Financial Assistance Policy;
8. Revenue Statement;
9. Register of Fees and Charges; and
10. Adopted Infrastructure Charges Resolution.

This Policy supports the Scenic Rim Regional Council Corporate Plan 2026, in particular theme - Open and Responsive Government

## Approval and Review Details

Approval and Review	Details
Original Approval Authority and Date	Council 08/07/2008
Amendment Authority and Date	Council 11/07/2022
Notes	Annual Review; updated into new policy template inclusion of Scope.

### Approved By:

SCENIC RIM REGIONAL COUNCIL

Adopted 27/06/2022

### Version Information

Version No	Date	Key Changes
1	08/07/2008	Ordinary Meeting Item No. 6.1 Annual Review
2	23/06/2009	Corporate and Community Services Committee Meeting, 16/06/2009 Item No.2.1 Annual Review Ordinary Meeting Item No. 5
3	25/05/2010	Corporate and Community Services Committee Meeting, 18/05/2010 Item No. 2.2 Annual Review Ordinary meeting Item No. 5
4	24/05/2011	Corporate and Community Services Committee Meeting, 17/05/2011 Item No. 2.2 Annual Review Ordinary Meeting Item No. 5
5	26/06/2012	Corporate and Community Services Committee Meeting, 19/06/2012 Item No. Annual Review Ordinary Meeting Item No. 5
6	20/06/2013	Special Meeting Item No. 1.5 Annual Review
7	03/07/2014	Special Meeting Item No. 1.4 Annual Review
8	24/06/2015	Special Meeting Item No. 1.5; Annual Review
9	23/06/2016	Special Meeting Item No. 1.5; Annual Review
10	13/06/2018	Special Meeting Item No. 1.4; Annual Review; Updated into new policy format;
11	12/06/2019	Special Meeting Item No. 1.3; Annual Review;
12	06/07/20220	Special Meeting Item No. 5.18; Updated into new policy format; Annual Review;
13	24/06/2021	Special Meeting Item No. 6.2; Annual Review;
14	11/07/2022	Special Meeting Item No. 6.1; Annual Review; updated into new policy template and inclusion of Scope.



## Council Policy

### Debt

<b>Policy Reference Number</b>	FI01.14CP	<b>Adoption Date</b>	11/07/2022
<b>Portfolio</b>	Council Sustainability	<b>Next Review Date</b>	11/07/2023
<b>Business Unit</b>	Financial Management	<b>Document ID</b>	10955178

### Purpose / Objective

The objectives of this Policy are to:

1. Outline parameters for borrowing and debt levels within Council’s annual budget and long-term financial forecast; and
2. Ensure Council complies with its requirements under the *Local Government Act 2009* and *Local Government Regulation 2012*, with regard to Debt as part of its system of financial management.

### Scope

This Policy applies to all Council borrowings.

### Policy Statement

Council is committed to:

1. At least on an annual basis, and in accordance with section 171 of the *Local Government Regulations 2012*, Council will consider its long-term financial forecast before planning new Borrowings. Council’s borrowing program will be based on a long-term sustainable financial position and will be only undertaken where Council can demonstrate that repayments can be comfortably met.
2. Ensuring that Borrowings are only available for capital expenditure and not for use to fund recurrent expenditure and operational activities of the Council. Where the Council raises funds from new Borrowings, the funds will only be used for the purpose for which the loan was raised. If a borrowing is undertaken and the final project cost is less than budget, resulting in unexpended loan funds, these funds may be reallocated to eligible projects by resolution of Council.
3. Ensuring that in borrowing for infrastructure, the term of the loan shall not exceed the finite life of the related asset.



Ensuring that planned Borrowings are identified in Council's budget and long-term financial forecast; and listed as an attachment to this policy. This condition may be waived in circumstances where an emergency or urgent situation requires the use of Borrowings and those Borrowings comply with all other policy conditions.

## Consideration of Human Rights under Human Rights Act 2019

In acknowledgement of the fundamental human rights recognised in International covenants this Council Policy has been developed and acknowledges a commitment to recognise the importance and protection of human rights in creating policies that serve to develop overarching frameworks, standards, behaviours or actions that affect the way in which Council serves the community of the Scenic Rim region.

An assessment of this Policy against the human rights determined that no human rights are limited or affected by this Policy, because this Policy is applied in a non-discriminatory manner, not affecting or restraining any resident from exercising any of the articulated human rights.

## Compliance, Monitoring and Review

The Financial Management Coordinator will be responsible for ensuring compliance with relevant legislation and for the annual review in accordance with the annual budget modelling adopted by Council.

## Definitions

**Borrowings** means those funds which Council obtains from external sources by loans, overdraft or other financial arrangements that impose on Council an obligation for repayment.

## Related Legislation and Documents

1. *Local Government Act 2009* (the Act);
2. *Local Government Regulations 2012* (the Regulation);
3. *Statutory Bodies Financial Arrangements Act 1982*;
4. *Statutory Bodies Financial Arrangements Regulation 2007*;
5. *Statutory Bodies Financial Arrangements Act 1982 - Operational Guidelines*.

This Policy supports the Scenic Rim Regional Council Corporate Plan 2026, in particular theme - Open and Responsive Government

## Approval and Review Details

Approval and Review	Details
Original Approval Authority and Date	Council 23/06/2011;
Amendment Authority and Date	Council 11/07/2022;
Notes	Updated to new Policy template; annual review;

## Approved By:

SCENIC RIM REGIONAL COUNCIL

Adopted: 11/07/2022

## Version Information

Version No	Date	Key Changes
1	23/06/2011	Special Meeting Item No. 2.21; Annual Review
2	13/07/2012	Special Meeting Item No. 2.19; Annual Review
3	20/06/2013	Special Meeting Item No.1.21; Annual Review
4	03/07/2014	Special Meeting Item Number 1.19; Annual Review
5	27/10/2015	Finance Committee Meeting 13/10/2015; Ordinary Meeting Item No. 6.
6	23/06/2016	Special Meeting Item No. 1.8; Annual Review
7	15/06/2017	Special Meeting Item No. 1.7; Annual Review
8	13/06/2018	Special Meeting Item No. 1.7; Annual Review; Updated into new policy format;
9	12/06/2019	Special Meeting Item No. 1.13; Annual Review
10	06/07/2020	Special Meeting Item No. 5.17; Annual Review; Updated into new policy format;
11	09/02/2021	Ordinary Meeting Item No. 10.11; Annual Review; Debt refinancing initiative consideration;
12	24/06/2021	Special Meeting Item No. 6.14; Annual Review
13	11/07/2022	Special Meeting Item No. 6.17; Annual Review; Updated into new policy template;



# Attachment 1

## Scenic Rim Regional Council Planned Borrowings

### New Borrowings

New borrowings identified in Council's long-term financial forecast are as follows:

Financial Year Ending 30 June	Amount	Purpose	Repayment Period
2023	\$2,000,000	Scenic Rim RC - Capital Works 2023	6 yrs
2023	\$3,075,000	Property Purchase - 122-128 Long Road Tamborine Mountain	2 yrs
2024	\$3,265,000	Beaudesert Community Hub and Regional Library	20 yrs
2025	\$3,265,000	Beaudesert Community Hub and Regional Library	20 yrs
2029	\$1,846,200	New landfill cell at Bromelton	6 yrs

### Existing Borrowings

Existing borrowings are shown in the following table:

Year Borrowed	Amount Borrowed	Purpose	Repayment Period	Year to be Repaid	Principal Outstanding 31/05/2022
2019	\$3,300,000	Scenic Rim RC - Bridge Rehabilitation 2019	20 yrs	2039	\$2,943,139
2019	\$1,400,000	Scenic Rim RC - Bromelton Landfill Cell 2019	5 yrs	2024	\$644,752
2020	\$1,500,000	Scenic Rim RC - Bridge Rehabilitation 2020	20 yrs	2040	\$1,396,388
2020	\$5,000,000	Beaudesert Enterprise Precinct 2020	13 yrs	2033	\$4,395,772
2021	\$19,440,546	Refinanced Loans 2021	20 yrs	2041	\$18,949,290
2021	\$1,500,000	Land Acquisition – Lupton Road	20 yrs	2041	\$1,281,057
2021	\$15,000,000	Major Capital Works Funding	20 yrs	2041	\$14,620,956
2022	\$1,395,000	New Landfill Cell at Bromelton	6 yrs	2028	\$0*

\*Drawn down during June 2022.

## Overdrafts

Council has an ongoing Working Capital Facility with Queensland Treasury Corporation (limit \$10,000,000).

## Legislation

Section 34 of the *Statutory Bodies Financial Arrangements Act 1982* provides that Council may borrow funds provided it has the Treasurer's approval and the borrowings are in Australian money and undertaken in Australia.

Section 104 of the *Local Government Act 2009* requires Council to have a Debt Policy, as part of a system of financial management.

Section 192 of the *Local Government Regulation 2012* requires that Council's Debt Policy states: the new borrowings planned for the current financial year and the next 9 financial years; and the period over which the local government plans to repay existing and new borrowings.

Section 7 of the *Statutory Bodies Financial Arrangements Act 1982* Operational Guidelines provides that there is general approval granted by the Treasurer for any borrowings from Queensland Treasury Corporation (QTC) if they have been approved by the Department of Local Government. All of Council's current and future borrowing arrangements are with QTC.







## Council Policy Investment

<b>Policy Reference Number</b>	FI01.10CP	<b>Adoption Date</b>	11/07/2022
<b>Portfolio</b>	Council Sustainability	<b>Next Review Date</b>	11/07/2023
<b>Business Unit</b>	Financial Management	<b>Document ID</b>	10955054

### Purpose / Objective

The objectives of this Policy are to establish the guidelines for investing funds not required to meet immediate liquidity needs:

1. In accordance with legislative requirements; and
2. With consideration of risk and at the most favourable rate of interest available at the time for the investment type.

### Scope

This Policy applies to all Council investments.

### Policy Statement

Part 3 Section 104 of the Local Government Act 2009 (Act) requires Council to have an Investment Policy as part of a system of financial management.

Section 191 of the Local Government Regulation 2012 (Regulation) requires that Council's Investment Policy must outline:

- (a) the local government's investment objectives and overall risk philosophy; and
- (b) procedures for achieving the goals related to investment stated in the Policy.

Council is committed to maintaining a diversified portfolio of investments with the aim of minimising credit risk and market risk. While exercising the power to invest, consideration is to be given to preservation of capital, liquidity and the return on investment.

The following principles will be applied to all investment decisions:

- Investing only in investments permitted by current legislation;
- Ensuring investments are placed giving due consideration to the relationship between credit rating and interest rate;
- Ensuring diversification is achieved by maintaining the spread of investments across a range of institutions;

- Ensuring the investment portfolio is realisable with minimal penalty within a reasonable timeframe;
- Identifying available cash and period of availability via analysis of the cash flow position for Council each working day;
- Seeking the most advantageous interest rate taking consideration of what is most appropriate in all the circumstances;
- Keeping records to support Council's investment decisions; and
- Divesting within 28 days or as soon as practicable if the funds are downgraded and no longer fall within the current guidelines.

Procedures to achieve the investment goals are detailed in Attachment A - Investment Policy Procedure.

### **Delegation of Authority**

Authority for the exercise of Category 1 investment power under Part 6 of the *Statutory Bodies Financial Arrangement Act 1982* and in accordance with the Investment Policy is delegated by Council to the Chief Executive Officer pursuant to Section 257(1)(b) of the Act.

### **Type of Investments**

Investments should be appropriate to Council's investment objectives and comply with the range of approved investments prescribed by Section 44 of the *Statutory Bodies Financial Arrangements Act 1982*.

### **Risk Management**

Council is risk averse; risk aversion is the reluctance to invest in a product with a higher risk compared to a product with a lower risk, but possibly lower returns. Risk can never be completely mitigated and no investment is risk free.

The Investment Policy outlines the limits on investments that assist in mitigating risk within Council's control without unnecessary detrimental impact on investment returns.

Investments are to comply with key criteria relating to:

- Credit Risk - limit overall credit exposure of the portfolio;
- Counterparty Credit Risk - limit exposure to individual counterparties/institutions;
- Maturity Risk - limits based upon maturing of investments;
- Protection of Principal - investments entered into should be structured to minimise the risk of loss of principal; and
- Grant Funding Conditions - conditions relating to grant funding available to invest must be complied with.

### **Investment Limits**

#### Term to Maturity

Council's investments should be able to be liquidated in a timely manner with minimal loss or penalty. The term to maturity of any investment may range from "at call" to one year. The maximum term for any investment will not exceed one year in accordance with Section 44 of the *Statutory Bodies Financial Arrangements Act 1982*.

#### Liquidity Requirements

The term of investments must also take into account Council's liquidity requirements and the portfolio must be structured so that there are always sufficient funds available to meet weekly cash requirements.

#### Credit Ratings

Credit ratings in no way guarantee an investment or protect Council against investment losses. The prescribed ratings should not be misinterpreted as an implicit guarantee of investments or entities that have such ratings. Even given this challenge, ratings provide the best independent information available.

To limit overall credit exposure of the portfolio and exposure to individual counterparties/institutions, Council has placed the following limits on portfolio credit ratings:

<b>Short Term Rating (Standard &amp; Poor's) or equivalent</b>	<b>Maximum Percentage of Total Investments</b>
A1+	100%
A1	50%
A2	30%
A3	10%
Unrated	10%
QIC/QTC	100%

### **Diversification**

No more than 30% of Council's investments will be held with any one financial institution, or fund manager for investments other than *Queensland Treasury Corporation* (QTC) or the *Queensland Investment Corporation* (QIC) cash funds, where 100% of investments may be held.

### **Type 2 Financial Arrangements**

Due to Council being a participating local government as defined in section 5(b) of the South East Queensland Water (Distribution and Retail Restructuring) Act 2009, Council has entered into a loan arrangement with Urban Utilities (formerly Queensland Urban Utilities) as of 1 July 2010. Although this arrangement does not meet the criteria of other policy referred to in this document, it is an exception and has the approval of the Under-Treasurer and Council.

## **Consideration of Human Rights under Human Rights Act 2019**

In acknowledgement of the fundamental human rights recognised in International covenants this Council Policy has been developed and acknowledges a commitment to recognise the importance and protection of human rights in creating policies that serve to develop overarching frameworks, standards, behaviours or actions that affect the way in which Council serves the community of the Scenic Rim region.

An assessment of this Policy against the human rights determined that no human rights are limited or affected by this Policy, because this Policy is applied in a non-discriminatory manner, not affecting or restraining any resident from exercising any of the articulated human rights.

## **Compliance, Monitoring and Review**

Financial Management will be responsible for ensuring compliance with relevant legislation and for the annual review in accordance with the annual budget modelling adopted by Council.

## **Definitions**

**Authorised Deposit-taking Institutions (ADIs)** means corporations which are authorised under the Banking Act 1959.

**Credit Ratings** means a guide or standard for an investor, which indicate the ability of a debt issuer or debt issue to meet the obligations of repayment of interest and principal. Credit rating agencies such as Moody's, Standard and Poor's (S&P) and Fitch Rating make these independent assessments based on a certain set of market and non-market information.

**Credit Risk** means risk that a counterparty cannot pay back part or all of the investment when it is due.

**Investments** means arrangements that are undertaken or acquired for producing income.

**Liquidity Risk** means the risk that an investment product will be difficult to liquidate or involve transaction costs to liquidate.



**Market Risk** means risk that changes in interest rates will adversely affect the fair value of an investment.

## Related Legislation and Documents

1. *Local Government Act 2009* (the Act);
2. *Local Government Regulations 2012* (the Regulation);
3. *Statutory Bodies Financial Arrangements Act 1982*;
4. *Statutory Bodies Financial Arrangements Regulation 2007*;
5. *Statutory Bodies Financial Arrangements Act 1982 - Operational Guidelines*;
6. *Banking Act (Cwlth) 1959*;
7. Investment Policy Guidelines for Statutory Bodies: October 2012 - Queensland;
8. Government - Queensland Treasury and Trade; and
9. Investment Policy Procedure (Attachment A).

This Policy supports the Scenic Rim Regional Council Corporate Plan 2026, in particular theme - Open and Responsive Government

## Approval and Review Details

Approval and Review	Details
Original Approval Authority and Date	Council 15/12/2009; New Policy
Amendment Authority and Date	Council 11/07/2022;
Notes	Updated to New Policy template; removed Procedure (Attachment A) and created new Investment Procedure;

### Approved By:

SCENIC RIM REGIONAL COUNCIL

Adopted 11/07/2022

### Version Information

Version No	Date	Key Changes
1	15/12/2009	Corporate and Community Services Committee Meeting 08/12/2009; Item No. 2.3 New Policy Ordinary Meeting Item No. 5
2	19/04/2011	Corporate and Community Services Committee Meeting 12/04/2011; Item No. 2.2 Review Ordinary Meeting Item No. 5
3	20/06/2013	Special Meeting
4	28/07/2015	Finance Committee Meeting 21/07/2015; Item No. 2.1 Ordinary Meeting Item No. 6
5	28/06/2016	Finance Committee Meeting 21/06/2016; Item No. 2.6 Ordinary Meeting Item No. 6
6	12/06/2019	Special Meeting Item No. 1.13
7	06/07/2020	Special Meeting Item No. 5.16
8	24/06/2021	Special Meeting Item No. 6.13 Annual Review
9	11/07/2022	Special Meeting Item No. 6.16 Annual Review; Updated to New Policy template; Created new supporting Investment Procedure - removed procedure actions from Policy.

# ATTACHMENT A: Investment Policy Procedure

## 1. Introduction

### 1.1 Preamble

Council is granted authority to exercise Category 1 investment power under Part 6 of the *Statutory Bodies Financial Arrangements Act 1982*. This power permits Council to invest in a range of highly secure investments:

- Either at call; or
- For a fixed time of not more than one year.

The Treasurer may from time to time constrain the investing activities of local government by limitation, caveat, restriction and/or other relevant regulation. Where this occurs, this Investment Policy will be reviewed and reissued for the subsequent change in legislation.

Council has also been granted authority to enter into a Type 2 financial arrangement with its Central SEQ Distributor-Retailer Authority; Urban Utilities. This is due to Council being a participating local government as defined in section 5(b) of the *South East Queensland Water (Distribution and Retail Restructuring) Act 2009*. This approval gives Council the authority to enter into loan arrangements with Urban Utilities.

### 1.2 Intent

The activities of officers or fund managers responsible for stewardship of Council's funds will be measured against the standards in this Policy and its objectives.

Activities that defy the spirit and intent of this Policy will be deemed contrary to the Policy.

## 2. Guidelines

### 2.1 Authority

All investments are to be made in accordance with:

- *Statutory Bodies Financial Arrangements Act 1982*
- *Statutory Bodies Financial Arrangements Regulation 2007*

### 2.2 Ethical Considerations

#### 2.2.1 Prudent person standard

The prudent person standard requires officers to exercise same care, diligence and skill that a prudent person would exercise in managing the affairs of other persons. Acting prudently applies to selecting investments and requires an individual to consider diversification, appropriateness of the investment, risk and anticipated return, liquidity, independent financial advice and to have a clear understanding of the investment and associated underlying risk.

#### 2.2.2 Ethics And Conflicts Of Interest

Officers shall refrain from personal activities that would conflict with the proper execution and management of Council's investment portfolio. This includes activities that would impair the officer's ability to make impartial decisions.

This Policy requires officers to disclose any conflict of interest to the Chief Executive Officer.

### 2.3 Investment Objectives

Council's overall objective is to invest its funds at the most advantageous rate of interest available to it at the time, for that investment type, and in a way that it considers most appropriate given the circumstances.

In priority, the order of investment activities shall be preservation of capital, liquidity, and return on investment.

### **2.3.1 Preservation of Capital**

Preservation of capital shall be the principal objective of the investment portfolio. Investments are to be performed in a manner that seeks to ensure security of principal of the overall portfolio. This would include managing credit and interest rate risk within given risk management parameters and avoiding any transactions that would prejudice confidence in Council or its associated entities.

#### *Credit Risk*

Council will evaluate and assess credit risk prior to investment. Credit risk is the risk of loss due to the failure of an investment issuer or guarantor. Credit risk will be minimised by officers pre-qualifying all transactions including the brokers/securities dealers with which they do business, diversify the portfolio and limit transactions to secure investments.

#### *Interest Rate Risk*

Officers shall seek to minimise the risk of a change in the market value of the portfolio because of a change in interest rates. This will be achieved by considering the cash flow requirements of Council and structuring the portfolio accordingly. This will avoid having to sell securities prior to maturity in the open market. Interest rate risk can also be limited by investing in shorter term securities.

### **2.3.2 Maintenance of Liquidity**

The investment portfolio will maintain sufficient liquidity to meet all reasonably anticipated operating cash flow requirements of Council, as and when they fall due, without incurring significant transaction costs due to being required to redeem an investment.

### **2.3.3 Return On Investments**

The portfolio is expected to achieve a market average rate of return and take into account Council's risk tolerance and current interest rates, budget considerations, and the economic cycle. Any additional return target set by Council will also consider the risk limitations, prudent investment principles and cash flow characteristics identified within this Investment Policy.

## **2.4 Portfolio Implementation**

### **2.4.1 Authorised personnel**

Responsibility for implementation of these Procedures is delegated by the Chief Executive Officer to the General Manager Council Sustainability in accordance with Section 259 of the Act.

### **2.4.2 Internal Controls**

The General Manager Council Sustainability shall establish internal controls and processes that will ensure investment objectives are met and that the investment portfolios are protected from loss, theft or inappropriate use.

The established processes will include monthly reporting (including compliance reporting), as well as regular review of the Investment Policy. The internal controls will address the following:

- Control of collusion;
- Separate the transaction authority from accounting and record keeping;
- Safekeeping;
- Avoid physical delivery of securities;
- Confirmation requirements for settlement of securities;

- Compliance and oversight of investment parameters; and
- Reporting of breaches.

## 2.5 Investment Parameters

### 2.5.1 Investable funds

For the purposes of this Policy, investable funds are the investment moneys available for investment at any one time and include the Council's bank account balance. Included in this balance is any moneys held by Council on behalf of external parties i.e. trust funds.

The investable funds should match the cash flow needs of Council after preparing the annual budget.

### 2.5.2 Authorised Investments

Without specific approval from Council or the Treasurer, investments are limited to those prescribed by Section 44 of the *Statutory Bodies Financial Arrangements Act 1982*, which include:

- State/Commonwealth Government bonds, debentures or securities;
- Interest bearing deposits issued by an authorised deposit taking institution (ADI);
- Deposits with QIC or QTC.

### 2.5.3 Mandatory Conditions

There are certain mandatory conditions that all investments must comply with:

- All investments must be in the name of Scenic Rim Regional Council. If using the services of an investment advisor or broker, Council must ensure that ownership is retained.
- All investments must be denominated in Australian dollars.

### 2.5.4 Prohibited Investments

This Investment Policy prohibits any investment carried out for speculative purposes including:

- Derivative based instruments;
- Principal only investments or securities that provide potentially nil or negative cash flow;
- Stand alone securities issued that have underlying futures, options, forward contracts and swaps of any kind.

The Investment Policy also prohibits the use of leveraging (borrowing to invest) of an investment.

### 2.5.5 Portfolio Investment Parameters And Credit Requirements

The Policy contains the maximum acceptable institutional credit rating limits associated with applicable institutions based on their short-term Standard and Poor's or equivalent credit rating.

A Financial Institution is defined as an authorised deposit-taking institution within the meaning of the *Banking Act 1959 (Cwlth)*, Section 5.

It is noted that for the purposes of this investment portfolio, the percentage limits apply effective from the date of purchase as a percentage of the market value of the portfolio.





## Community Feedback

Council welcomes comments, suggestions and questions from the community, regarding this Community Budget Report presented at the Special Meeting of Council on Monday, 11 July 2022.

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## Media Enquiries

Should be directed to Council's  
Communications and Marketing Team.

Telephone: 07 5540 5111  
Email: [media@scenicrim.qld.gov.au](mailto:media@scenicrim.qld.gov.au)

## Let's Talk Scenic Rim

Stay informed, engage with Council by signing up to the community panel on Council's online engagement platform, Let's Talk Scenic Rim.

<https://letstalk.scenicrim.qld.gov.au>

